

STATE OF FLORIDA AUDITOR GENERAL

Financial and Federal Single Audit

Report No. 2022-168
March 2022

PUTNAM COUNTY DISTRICT SCHOOL BOARD

For the Fiscal Year Ended
June 30, 2021



Sherrill F. Norman, CPA
Auditor General

Board Members and Superintendent

During the 2020-21 fiscal year, Dr. Richard M. Surrency Sr. served as Superintendent of the Putnam County Schools and the following individuals served as School Board Members:

	<u>District No.</u>
Holly H. Pickens, Chair from 11-17-20, Vice Chair through 11-16-20	1
David M. Buckles	2
Sandra Gilyard, Chair through 11-16-20	3
Bud McInnis, Vice Chair from 11-17-20	4
Jane T. Crawford	5

The Auditor General conducts audits of governmental entities to provide the Legislature, Florida's citizens, public entity management, and other stakeholders unbiased, timely, and relevant information for use in promoting government accountability and stewardship and improving government operations.

The team leader was Sue Granger, and the audit was supervised by Dennis W. Gay, CPA.

Please address inquiries regarding this report to Edward A. Waller, CPA, Audit Manager, by e-mail at tedwaller@aud.state.fl.us or by telephone at (850) 412-2887.

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PUTNAM COUNTY DISTRICT SCHOOL BOARD

TABLE OF CONTENTS

	Page No.
SUMMARY	i
INDEPENDENT AUDITOR'S REPORT	
Report on the Financial Statements	1
Other Reporting Required by <i>Government Auditing Standards</i>	3
MANAGEMENT'S DISCUSSION AND ANALYSIS	5
BASIC FINANCIAL STATEMENTS	
Statement of Net Position.....	13
Statement of Activities.....	14
Balance Sheet – Governmental Funds.....	16
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	18
Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds.....	20
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities.....	22
Statement of Net Position – Proprietary Funds.....	23
Statement of Revenues, Expenses, and Changes in Fund Net Position – Proprietary Funds	24
Statement of Cash Flows – Proprietary Funds	25
Notes to Financial Statements.....	26
OTHER REQUIRED SUPPLEMENTARY INFORMATION	
Budgetary Comparison Schedule – General and Major Special Revenue Funds	56
Schedule of Changes in the District's Total OPEB Liability and Related Ratios.....	60
Schedule of the District's Proportionate Share of the Net Pension Liability – Florida Retirement System Pension Plan	61
Schedule of District Contributions – Florida Retirement System Pension Plan	61
Schedule of the District's Proportionate Share of the Net Pension Liability – Health Insurance Subsidy Pension Plan	62
Schedule of District Contributions – Health Insurance Subsidy Pension Plan.....	62
Ten-Year Claims Development Information – North East Florida Educational Consortium – Risk Management Property/Casualty Program	64
Notes to Required Supplementary Information	66
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS	68

PUTNAM COUNTY DISTRICT SCHOOL BOARD
TABLE OF CONTENTS (CONTINUED)

	Page No.
INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH <i>GOVERNMENT AUDITING STANDARDS</i>	70
INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE	72
SCHEDULE OF FINDINGS AND QUESTIONED COSTS	75
PRIOR AUDIT FOLLOW-UP.....	79
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS.....	80
CORRECTIVE ACTION PLAN.....	81

SUMMARY

SUMMARY OF REPORT ON FINANCIAL STATEMENTS

Our audit disclosed that the basic financial statements of the Putnam County District School Board (District) were presented fairly, in all material respects, in accordance with prescribed financial reporting standards.

SUMMARY OF REPORT ON INTERNAL CONTROL AND COMPLIANCE

We noted a certain matter involving the District's internal control over financial reporting and its operation that we consider to be a material weakness, as summarized below.

Material Weakness

Finding No. 2021-001: District financial reporting procedures continue to need improvement to ensure that account balances and transactions are properly reported and required information is properly disclosed in the annual financial report submitted to the Florida Department of Education.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* issued by the Comptroller General of the United States.

SUMMARY OF REPORT ON FEDERAL AWARDS

We audited the District's compliance with applicable Federal awards requirements. The Special Education Cluster and Education Stabilization Fund were audited as major Federal programs. The results of our audit indicated that the District materially complied with the requirements that could have a direct and material effect on each of its major Federal programs.

AUDIT OBJECTIVES AND SCOPE

Our audit objectives were to determine whether the School Board and its officers with administrative and stewardship responsibilities for District operations had:

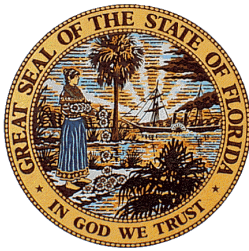
- Presented the District's basic financial statements in accordance with generally accepted accounting principles;
- Established and implemented internal control over financial reporting and compliance with requirements that could have a direct and material effect on the financial statements or on the District's major Federal programs;
- Complied with the various provisions of laws, rules, regulations, contracts, and grant agreements that are material to the financial statements, and those applicable to the District's major Federal programs; and
- Taken corrective actions for the finding included in our report No. 2021-175.

The scope of this audit included an examination of the District's basic financial statements and the accompanying Schedule of Expenditures of Federal Awards, as of and for the fiscal year ended June 30, 2021. We obtained an understanding of the District's environment, including its internal control, and assessed the risk of material misstatement necessary to plan the audit of the basic financial

statements and Federal awards. We also examined various transactions to determine whether they were executed, in both manner and substance, in accordance with governing provisions of laws, rules, regulations, contracts, and grant agreements.

AUDIT METHODOLOGY

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; applicable standards contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*.



Sherrill F. Norman, CPA
Auditor General

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The President of the Senate, the Speaker of the
House of Representatives, and the
Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Putnam County District School Board, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the school internal funds, which represent 14 percent, 0 percent, 14 percent, 11 percent, and 12 percent, respectively, of the assets, liabilities, net position and fund balance, revenues, and expenses and expenditures of the aggregate remaining fund information. In addition, we did not audit the financial statements of the aggregate discretely presented component units, which represent 100 percent of the transactions and account balances of the aggregate discretely presented component units columns. The financial statements of the school internal funds and the aggregate discretely presented component units were audited by other auditors whose reports have been furnished to us, and our opinions, insofar as they relate to the amounts included for those financial statements, are based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable

to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Putnam County District School Board, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note II. to the financial statements, the District implemented Governmental Accounting Standards Board Statement No. 84, *Fiduciary Activities*, which is a change in accounting principle that addresses accounting and financial reporting for fiduciary activities. This affects the comparability of amounts reported for the 2020-21 fiscal year with amounts reported for the 2019-20 fiscal year. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that **MANAGEMENT'S DISCUSSION AND ANALYSIS**, the **Budgetary Comparison Schedule – General and Major Special Revenue Funds**, **Schedule of Changes in the District's Total OPEB Liability and Related Ratios**, **Schedule of the District's Proportionate Share of the Net Pension Liability – Florida Retirement System Pension Plan**, **Schedule of District Contributions – Florida Retirement System Pension Plan**, **Schedule of the District's Proportionate Share of the Net Pension Liability – Health Insurance Subsidy Pension Plan**, **Schedule of District Contributions – Health Insurance Subsidy Pension Plan**, **Ten-Year Claims Development Information – North East Florida Educational**

Consortium – Risk Management Property/Casualty Program, and Notes to Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 24, 2022, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements and other matters included under the heading **INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or

on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Respectfully submitted,

A handwritten signature in blue ink that reads "Sherrill F. Norman". The signature is fluid and cursive, with a large initial "S" and a stylized "F".

Sherrill F. Norman, CPA
Tallahassee, Florida
March 24, 2022

MANAGEMENT'S DISCUSSION AND ANALYSIS

The management of the Putnam County District School Board has prepared the following discussion and analysis to provide an overview of the District's financial activities for the fiscal year ended June 30, 2021. The information contained in the Management's Discussion and Analysis (MD&A) is intended to highlight significant transactions, events, and conditions and should be considered in conjunction with the District's financial statements and notes to financial statements found immediately following the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2020-21 fiscal year are as follows:

- As of June 30, 2021, the assets and deferred outflows of resources exceed the liabilities and deferred inflows of resources by \$17,091,290.80.
- In total, net position decreased \$2,814,055.21, which represents a 14.1 percent decrease from the 2019-20 fiscal year net position, as restated.
- General revenues total \$118,194,351.43, or 77.1 percent of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions total \$35,158,069.30, or 22.9 percent of all revenues.
- Expenses total \$156,166,475.94. Only \$35,158,069.30 of these expenses was offset by program specific revenues.
- At the end of the current fiscal year, the fund balance of the General Fund totals \$14,277,188.46, which is \$2,763,682.76 more than the prior fiscal year balance. The General Fund assigned and unassigned fund balances total \$11,853,656.16, or 14 percent of total General Fund revenues.

OVERVIEW OF FINANCIAL STATEMENTS

The basic financial statements consist of three components: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to financial statements. This report also includes supplementary information intended to furnish additional details to support the basic financial statements.

Government-Wide Financial Statements

The government-wide financial statements provide both short-term and long-term information about the District's overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of net position and a statement of activities that are designed to provide consolidated financial information about the governmental and business-type activities of the District presented on the accrual basis of accounting. The statement of net position provides information about the District's financial position, its assets, liabilities, and deferred inflows/outflows of resources, using an economic resources measurement focus. Assets plus deferred outflows of resources, less liabilities and deferred inflows of resources, equals net position, which is a measure of the District's financial health. The statement of activities presents information about the change in the District's net position, the results of operations, during the fiscal year. An increase or decrease in net position is an indication of whether the District's financial health is improving or deteriorating.

The government-wide statements present the District's activities in the following categories:

- Governmental activities – This represents most of the District's services, including its educational programs such as basic, vocational, adult, and exceptional education. Support functions such as transportation and administration are also included. Local property taxes and the State's education finance program provide most of the resources that support these activities.
- Business-type activities – The District is the fiscal agent for the North East Florida Educational Consortium (NEFEC), which provides various programs and services to 15 members including the school districts of Baker, Bradford, Columbia, Dixie, Flagler, Gilchrist, Hamilton, Lafayette, Levy, Nassau, Putnam, Suwannee, and Union counties as well as the P. K. Yonge Development Research School and the Florida School for the Deaf and the Blind. The NEFEC charges fees to cover the cost of certain services it provides.
- Component units – The District presents three separate legal entities in this report. The Children's Reading Center, Inc., which owns and operates the Children's Reading Center Charter School; the Putnam Academy of Arts and Sciences, Inc., which owns and operates the Putnam Academy of Arts and Sciences; and EDGE for Educational Excellence, Inc., which owns and operates the Putnam Edge High School, are legally separate organizations and component units that are included in this report because they meet the criteria for inclusion provided by generally accepted accounting principles. Financial information for these component units is reported separately from the financial information presented for the primary government.

Fund Financial Statements

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements and prudent fiscal management. Certain funds are established by law while others are created by legal agreements, such as bond covenants. Fund financial statements provide more detailed information about the District's financial activities, focusing on its most significant or "major" funds rather than fund types. This is in contrast to the entitywide perspective contained in the government-wide statements. All of the District's funds may be classified within one of the two categories discussed below.

Governmental Funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in assessing a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the District's most significant funds. The District's major funds are the General Fund, Special Revenue – Food Service Fund, Special Revenue – Other Fund, Special Revenue – Federal Education Stabilization Fund, and Capital Projects – Local Capital Improvement Fund. Data from the other governmental funds are combined into a single, aggregated presentation.

The District adopts an annual appropriated budget for its governmental funds. A budgetary comparison schedule has been provided for the General and major Special Revenue Funds to demonstrate compliance with the budget.

Proprietary Funds: Proprietary funds may be established to account for activities in which a fee is charged for services. Two types of proprietary funds are maintained:

- Enterprise funds are used to report the same functions as business-type activities in the government-wide financial statements. The District uses the enterprise funds to account for the NEFEC programs, including the Risk Management (Property/Casualty) as well as other programs and services.
- Internal service funds are used to report activities that provide goods and services to support the District's other programs and functions through user charges. The District uses an internal service fund to account for the Putnam County District School Board Health Insurance Program. Since these services predominantly benefit governmental rather than business-type functions, the internal service fund has been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail, for those enterprise funds determined to be major. The District's major enterprise funds are the NEFEC Risk Management (Property/Casualty) Program Fund and the NEFEC Other Programs Fund.

Notes to Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents required supplementary information concerning the District's total other postemployment benefits liability, net pension liability, and trend data on revenues and claims development for the NEFEC Risk Management (Property/Casualty) Program.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position over time may serve as a useful indicator of a government's financial health. The following is a summary of the District's net position as of June 30, 2021, compared to net position as of June 30, 2020:

Net Position, End of Year

	Governmental Activities		Business-Type Activities		Total	
	6-30-21	6-30-20	6-30-21	6-30-20	6-30-21	6-30-20
Current and Other Assets	\$ 36,890,237.51	\$ 26,993,787.82	\$ 35,896,142.84	\$ 35,796,669.42	\$ 72,786,380.35	\$ 62,790,457.24
Capital Assets	44,022,439.63	45,695,741.16	551,328.60	675,082.60	44,573,768.23	46,370,823.76
Total Assets	80,912,677.14	72,689,528.98	36,447,471.44	36,471,752.02	117,360,148.58	109,161,281.00
Deferred Outflows of Resources	29,201,913.33	26,518,835.14	2,375,125.67	2,145,018.86	31,577,039.00	28,663,854.00
Long-Term Liabilities	100,409,433.68	87,405,543.34	22,244,037.42	19,330,454.57	122,653,471.10	106,735,997.91
Other Liabilities	2,970,076.16	2,073,593.41	354,287.52	74,917.67	3,324,363.68	2,148,511.08
Total Liabilities	103,379,509.84	89,479,136.75	22,598,324.94	19,405,372.24	125,977,834.78	108,884,508.99
Deferred Inflows of Resources	5,461,517.30	9,528,250.42	406,544.70	743,015.58	5,868,062.00	10,271,266.00
Net Position:						
Net Investment in Capital Assets	41,230,224.95	41,928,997.38	551,328.60	675,082.60	41,781,553.55	42,604,079.98
Restricted	16,800,651.89	11,058,683.43	-	-	16,800,651.89	11,058,683.43
Unrestricted (Deficit)	(56,757,313.51)	(52,786,703.86)	15,266,398.87	17,793,300.46	(41,490,914.64)	(34,993,403.40)
Total Net Position	\$ 1,273,563.33	\$ 200,976.95	\$ 15,817,727.47	\$ 18,468,383.06	\$ 17,091,290.80	\$ 18,669,360.01

The largest portion of the District's net position (\$41,781,553.55) is investment in capital assets (e.g., land; buildings; furniture, fixtures, and equipment), less any related debt still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, the resources used to repay the debt must be provided from other sources, since the capital assets cannot be used to liquidate these liabilities.

The restricted portion (\$16,800,651.89) of the District's net position represents resources that are subject to external restrictions on how they may be used. The unrestricted net position is a deficit of \$41,490,914.64 due primarily to the District's proportionate share of the collective net pension liability required to be reported by GASB Statement No. 68.

The key elements of the changes in the District's net position for the fiscal years ended June 30, 2021, and June 30, 2020, are as follows:

Operating Results for the Fiscal Year Ended

	Governmental Activities		Business-Type Activities		Total	
	6-30-21	6-30-20	6-30-21	6-30-20	6-30-21	6-30-20
Program Revenues:						
Charges for Services	\$ 458,203.53	\$ 387,212.77	\$ 22,519,020.51	\$ 20,248,233.24	\$ 22,977,224.04	\$ 20,635,446.01
Operating Grants and Contributions	11,671,565.96	9,006,715.76	-	-	11,671,565.96	9,006,715.76
Capital Grants and Contributions	509,279.30	516,744.68	-	-	509,279.30	516,744.68
General Revenues:						
Property Taxes, Levied for Operational Purposes	21,162,771.65	18,095,921.37	-	-	21,162,771.65	18,095,921.37
Property Taxes, Levied for Capital Projects	7,213,269.42	6,204,399.40	-	-	7,213,269.42	6,204,399.40
Grants and Contributions Not Restricted to Specific Programs	80,161,486.16	76,786,049.24	5,734,303.76	5,471,083.79	85,895,789.92	82,257,133.03
Unrestricted Investment Earnings	397,412.01	451,397.71	102,783.45	533,423.79	500,195.46	984,821.50
Miscellaneous	3,422,268.88	2,816,615.17	56.10	-	3,422,324.98	2,816,615.17
Total Revenues	124,996,256.91	114,265,056.10	28,356,163.82	26,252,740.82	153,352,420.73	140,517,796.92
Functions/Program Expenses:						
Instruction	64,564,239.58	61,795,883.23	-	-	64,564,239.58	61,795,883.23
Student Support Services	5,708,083.05	5,910,982.87	-	-	5,708,083.05	5,910,982.87
Instructional Media Services	396,870.50	518,892.47	-	-	396,870.50	518,892.47
Instruction and Curriculum Development Services	4,790,319.03	4,469,170.24	-	-	4,790,319.03	4,469,170.24
Instructional Staff Training Services	1,513,216.72	1,445,126.90	-	-	1,513,216.72	1,445,126.90
Instruction-Related Technology	689,514.52	463,200.27	-	-	689,514.52	463,200.27
Board	548,393.20	635,778.85	-	-	548,393.20	635,778.85
General Administration	1,143,009.37	1,202,558.69	-	-	1,143,009.37	1,202,558.69
School Administration	8,150,761.32	7,573,499.39	-	-	8,150,761.32	7,573,499.39
Facilities Acquisition and Construction	728,830.72	1,022,406.73	-	-	728,830.72	1,022,406.73
Fiscal Services	1,093,284.31	1,054,661.96	-	-	1,093,284.31	1,054,661.96
Food Services	9,043,498.39	8,703,507.08	-	-	9,043,498.39	8,703,507.08
Central Services	1,181,962.08	1,262,889.20	-	-	1,181,962.08	1,262,889.20
Student Transportation Services	5,743,052.96	5,758,088.56	-	-	5,743,052.96	5,758,088.56
Operation of Plant	9,089,811.65	8,788,097.34	-	-	9,089,811.65	8,788,097.34
Maintenance of Plant	3,245,190.53	3,952,650.70	-	-	3,245,190.53	3,952,650.70
Administrative Technology Services	2,025,393.71	2,388,696.68	-	-	2,025,393.71	2,388,696.68
Community Services	1,355,909.00	-	-	-	1,355,909.00	-
Unallocated Interest on Long-Term Debt	120,842.45	147,973.95	-	-	120,842.45	147,973.95
Unallocated Depreciation Expense	4,027,473.44	4,059,033.68	-	-	4,027,473.44	4,059,033.68
NEFEC Risk Managemen Program	-	-	16,368,531.66	13,897,670.05	16,368,531.66	13,897,670.05
NEFEC Other Programs	-	-	14,638,287.75	13,261,927.48	14,638,287.75	13,261,927.48
Total Functions/Program Expenses	125,159,656.53	121,153,098.79	31,006,819.41	27,159,597.53	156,166,475.94	148,312,696.32
Change in Net Position	(163,399.62)	(6,888,042.69)	(2,650,655.59)	(906,856.71)	(2,814,055.21)	(7,794,899.40)
Net Position - Beginning	200,976.95	1,846,142.03	18,468,383.06	19,012,604.09	18,669,360.01	20,858,746.12
Adjustment to Beginning Net Position (1)	1,235,986.00	5,242,877.61	-	362,635.68	1,235,986.00	5,605,513.29
Net Position - Beginning, as Restated	1,436,962.95	7,089,019.64	18,468,383.06	19,375,239.77	19,905,346.01	26,464,259.41
Net Position - Ending	\$ 1,273,563.33	\$ 200,976.95	\$ 15,817,727.47	\$ 18,468,383.06	\$ 17,091,290.80	\$ 18,669,360.01

(1) In the 2019-20 fiscal year, the adjustment to beginning net position was due to a correction of an error related to the District's compensated absences liability. In the 2020-21 fiscal year, the adjustment to beginning net position is due to the District implementing GASB Statement No. 84 and reporting the school internal funds as part of governmental activities.

For the governmental activities, the largest revenue source is the State of Florida (49.8 percent). Revenues from State sources for current operations are primarily received through the Florida Education Finance Program (FEFP) funding formula. The FEFP funding formula utilizes student enrollment data and is designed to maintain equity in funding across all Florida school districts, taking into consideration the District's funding ability based on the local property tax base. FEFP revenues decreased by \$2,481,250.64, or 4.8 percent, while other State revenues decreased by \$459,631.44, or 3.4 percent, resulting in a net decrease in State revenues of \$2,940,882.08, or 4.5 percent.

Grants and contributions not restricted to specific programs revenues increased by \$3,375,436.92, or 4.4 percent, primarily due to an increase in Federal funding in response to the COVID-19 pandemic.

Property tax revenues increased by \$4,075,720.30, or 16.8 percent, as a result of an increase in taxable assessed values.

Total governmental expenses for the 2020-21 fiscal year increased by \$4,006,557.74, or 3.3 percent, over the previous fiscal year. Community services expenses increased \$1,355,909 during the 2020-21 fiscal year due to the implementation of GASB Statement No. 84, *Fiduciary Activities*, in which the school internal accounts are now being reported with the governmental funds. Instruction expenses represent 51 and 51.6 percent of total governmental expenses in the 2019-20 and 2020-21 fiscal years, respectively.

For the business-type activities, charges for services increased by \$2,270,787.27, or 11.2 percent, mainly from increases in charges for services revenues for the NEFEC Other Programs Fund. Operating expenses increased by \$3,847,221.88, or 14.2 percent, mainly from increases of \$2,618,045, or 46.1 percent, for insurance claims expenses in the NEFEC Risk Management (Property/Casualty) Program Fund, and increases of \$1,473,670.19, or 26.5 percent, for purchased services in the NEFEC Other Programs Fund.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Governmental Funds

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. Specifically, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as it represents the portion of fund balance that has not been limited to a particular purpose by an external party, the District, or a group or individual delegated authority by the Board to assign resources for particular purposes.

The total fund balances of governmental funds increased by \$7,159,578.42 during the fiscal year to \$28,891,187.79 at June 30, 2021. Of the total fund balance, \$7,385,236.26 is unassigned, \$569,328.66 is nonspendable; \$16,468,202.97 is restricted; and \$4,468,419.90 is assigned.

Major Governmental Funds

The General Fund is the District's chief operating fund. At the end of the current fiscal year, unassigned fund balance is \$7,385,236.26, while the total fund balance is \$14,277,188.46. As a measure of the General Fund's liquidity, it may be useful to compare the total assigned and unassigned fund balances to General Fund total revenues. The total assigned and unassigned fund balance is \$11,853,656.16, or 14 percent of the total General Fund revenues, while total fund balance represents 16.8 percent of total General Fund revenues. Total fund balance increased by \$2,763,682.76, or 24 percent, during the fiscal year primarily due to an increase in property tax revenues.

The Special Revenue – Food Service Fund accounts for and reports all food service activities. This fund has revenues and expenditures of \$11,999,645.74 and \$9,298,134.82, respectively, and ended the fiscal year with a fund balance of \$7,549,894.34, including inventories of \$205,559.85 that represent the nonspendable fund balance, while the remaining \$7,344,334.49 fund balance is restricted for food service operations. The total fund balance increased \$2,701,510.92, or 55.7 percent, during the fiscal year, mainly from increases in Federal funding for school lunch programs.

The Special Revenue – Other Fund has total revenues and expenditures of \$11,682,515.79 each and the funding was mainly used for instruction. Because grant revenues are not recognized until expenditures are incurred, this fund generally does not accumulate a fund balance.

The Special Revenue – Federal Education Stabilization Fund has total revenues and expenditures of \$6,144,483.13 each and the funding was mainly used to prevent, prepare for, and respond to the coronavirus pandemic. Because grant revenues are not recognized until expenditures are incurred, this fund generally does not accumulate a fund balance.

The Capital Projects – Local Capital Improvement Fund has a total fund balance of \$3,397,591.13. These funds are restricted, in part, for the acquisition, construction, and maintenance of capital assets. Total fund balance increased \$1,866,090.34, or 121.8 percent, primarily due to an increase in property tax revenues and a reduction in capital outlay expenditures. Of the total fund balance, \$441,598.36 has been encumbered for various projects.

Proprietary Funds

The Enterprise Funds have combined net position of \$15,817,727.47, representing a decrease of \$2,650,655.59 in net position for the 2020-21 fiscal year.

- The NEFEC Risk Management (Property/Casualty) Program Fund net position decreased by \$2,614,027.47, or 22.7 percent, from the prior fiscal year. While operating and nonoperating revenues were comparable with the 2019-20 fiscal year, operating expenses increased by \$2,470,861.61, due mainly to a \$2,618,045 increase in insurance claims expenses and a \$791,133.50 decrease in policyholder dividends.
- The NEFEC Other Programs Fund net position decreased by \$36,628.12, or 0.5 percent, from the prior fiscal year. Operating revenues increased by \$1,605,607.70, due mainly to increases in charges for services. Operating expenses increased by \$1,376,360.27, due mainly to an increase in purchased services.

GENERAL FUND BUDGETARY HIGHLIGHTS

General Fund final budgeted revenues and expenditures were in line with original budget amounts. Actual revenues were in line with final budgeted amounts, while actual expenditures were \$11,724,675.87, or 12.1 percent less than final budgeted amounts. The decrease in expenditures was primarily due to lower costs incurred, such as lower instruction and instruction-related expenses, lower transportation costs, lower operations of plant costs, and lower maintenance of plant costs due to Federal funding for COVID-19 related expenses. The actual ending fund balance exceeded the estimated fund balance contained in the final amended budget by \$10,666,923.03.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

The District's investment in capital assets for its governmental activities and business-type activities as of June 30, 2021, is \$44,573,768.23 (net of accumulated depreciation). This investment in capital assets includes land; improvements other than buildings; buildings and fixed equipment; furniture, fixtures, and equipment; motor vehicles; and computer software.

Additional information on the District's capital assets can be found in Notes I.F.4. and III.C. to the financial statements.

Long-Term Debt

At June 30, 2021, the District had outstanding bonds payable of \$452,000 and notes payable of \$2,340,214.68. During the current fiscal year, the District retired bonds payable of \$67,000 and notes payable of \$907,529.10 through scheduled principal payments.

Additional information on the District's long-term debt can be found in Note III.I. to the financial statements.

REQUESTS FOR INFORMATION

This report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning information provided in the MD&A or other required supplementary information, and financial statements and notes thereto, or requests for additional financial information should be addressed to Rhonda Odom, Chief Financial Officer/Assistant Superintendent for Business and Finance, Putnam County District School Board, 200 Reid Street, Palatka, Florida 32177.

BASIC FINANCIAL STATEMENTS

Putnam County District School Board Statement of Net Position June 30, 2021

	Primary Government			Component Units
	Governmental Activities	Business-Type Activities	Total	
ASSETS				
Cash and Cash Equivalents	\$ 11,711,556.78	\$ 7,107,596.72	\$ 18,819,153.50	\$ 826,140.00
Cash with Fiscal Agent	-	100,000.00	100,000.00	-
Investments	17,676,015.61	25,124,981.85	42,800,997.46	527,287.00
Accounts Receivable	170,848.55	31,016.78	201,865.33	123,717.00
Due from Other Agencies	6,889,376.98	3,141,947.26	10,031,324.24	206,327.00
Due from Excess Insurer	-	390,600.23	390,600.23	-
Prepaid Items	-	-	-	169,970.00
Inventories	442,439.59	-	442,439.59	-
Capital Assets:				
Nondepreciable Capital Assets	2,063,861.74	45,000.00	2,108,861.74	287,732.00
Depreciable Capital Assets, Net	41,958,577.89	506,328.60	42,464,906.49	2,434,010.00
TOTAL ASSETS	80,912,677.14	36,447,471.44	117,360,148.58	4,575,183.00
DEFERRED OUTFLOWS OF RESOURCES				
Pensions	25,374,139.13	2,173,663.87	27,547,803.00	597,823.00
OPEB	3,827,774.20	201,461.80	4,029,236.00	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	29,201,913.33	2,375,125.67	31,577,039.00	597,823.00
LIABILITIES				
Accrued Salaries and Benefits	1,304,131.63	34,858.24	1,338,989.87	6,082.00
Accounts Payable	1,508,282.53	319,429.28	1,827,711.81	183,860.00
Due to Other Agencies	-	-	-	7,325.00
Accrued Interest Payable	-	-	-	15,318.00
Unearned Revenue	157,662.00	-	157,662.00	-
Long-Term Liabilities:				
Portion Due Within 1 Year	3,263,889.63	4,461,177.00	7,725,066.63	33,747.00
Portion Due After 1 Year	97,145,544.05	17,782,860.42	114,928,404.47	3,514,575.00
TOTAL LIABILITIES	103,379,509.84	22,598,324.94	125,977,834.78	3,760,907.00
DEFERRED INFLOWS OF RESOURCES				
Pensions	3,605,381.65	308,853.35	3,914,235.00	94,175.00
OPEB	1,856,135.65	97,691.35	1,953,827.00	-
TOTAL DEFERRED INFLOWS OF RESOURCES	5,461,517.30	406,544.70	5,868,062.00	94,175.00
NET POSITION				
Net Investment in Capital Assets	41,230,224.95	551,328.60	41,781,553.55	728,843.00
Restricted for:				
State Required Carryover Programs	2,140,793.93	-	2,140,793.93	-
Debt Service	10,699.13	-	10,699.13	-
Capital Projects	5,662,418.04	-	5,662,418.04	-
Food Service	7,549,894.34	-	7,549,894.34	-
Permanent Funds - Expendable	5,150.39	-	5,150.39	-
Permanent Funds - Nonexpendable	126,889.07	-	126,889.07	-
Other Purposes	1,304,806.99	-	1,304,806.99	133,744.00
Unrestricted (Deficit)	(56,757,313.51)	15,266,398.87	(41,490,914.64)	455,337.00
TOTAL NET POSITION	\$ 1,273,563.33	\$ 15,817,727.47	\$ 17,091,290.80	\$ 1,317,924.00

The accompanying notes to financial statements are an integral part of this statement.

**Putnam County District School Board
Statement of Activities
For the Fiscal Year Ended June 30, 2021**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government				
Governmental Activities:				
Instruction	\$ 64,564,239.58	\$ 209,832.00	\$ -	\$ -
Student Support Services	5,708,083.05	-	-	-
Instructional Media Services	396,870.50	-	-	-
Instruction and Curriculum Development Services	4,790,319.03	-	-	-
Instructional Staff Training Services	1,513,216.72	-	-	-
Instruction-Related Technology	689,514.52	-	-	-
Board	548,393.20	-	-	-
General Administration	1,143,009.37	-	-	-
School Administration	8,150,761.32	-	-	-
Facilities Acquisition and Construction	728,830.72	-	-	509,279.30
Fiscal Services	1,093,284.31	-	-	-
Food Services	9,043,498.39	248,371.53	11,671,565.96	-
Central Services	1,181,962.08	-	-	-
Student Transportation Services	5,743,052.96	-	-	-
Operation of Plant	9,089,811.65	-	-	-
Maintenance of Plant	3,245,190.53	-	-	-
Administrative Technology Services	2,025,393.71	-	-	-
Community Services	1,355,909.00	-	-	-
Unallocated Interest on Long-Term Debt	120,842.45	-	-	-
Unallocated Depreciation Expense*	4,027,473.44	-	-	-
Total Governmental Activities	125,159,656.53	458,203.53	11,671,565.96	509,279.30
Business-Type Activities:				
NEFEC Risk Management (Property/Casualty) Program	16,368,531.66	13,659,965.40	-	-
NEFEC Other Programs	14,638,287.75	8,859,055.11	-	-
Total Business-Type Activities	31,006,819.41	22,519,020.51	-	-
Total Primary Government	\$ 156,166,475.94	\$ 22,977,224.04	\$ 11,671,565.96	\$ 509,279.30
Component Units				
Charter Schools	\$ 4,563,829.00	\$ 8,270.00	\$ 229,455.00	\$ 103,276.00

General Revenues:

Taxes:

Property Taxes, Levied for Operational Purposes

Property Taxes, Levied for Capital Projects

Grants and Contributions Not Restricted to Specific Programs

Unrestricted Investment Earnings

Miscellaneous

Total General Revenues, Special Items, Extraordinary Items, and Transfers

Change in Net Position

Net Position - Beginning

Adjustment to Beginning Net Position

Net Position - Beginning, as Restated

Net Position - Ending

* This amount excludes the depreciation that is included in the direct expenses of the various functions.

The accompanying notes to financial statements are an integral part of this statement.

Net (Expense) Revenue and Changes in Net Position			
Primary Government			
Governmental Activities	Business-Type Activities	Total	Component Units
\$ (64,354,407.58)	\$ -	\$ (64,354,407.58)	\$ -
(5,708,083.05)	-	(5,708,083.05)	-
(396,870.50)	-	(396,870.50)	-
(4,790,319.03)	-	(4,790,319.03)	-
(1,513,216.72)	-	(1,513,216.72)	-
(689,514.52)	-	(689,514.52)	-
(548,393.20)	-	(548,393.20)	-
(1,143,009.37)	-	(1,143,009.37)	-
(8,150,761.32)	-	(8,150,761.32)	-
(219,551.42)	-	(219,551.42)	-
(1,093,284.31)	-	(1,093,284.31)	-
2,876,439.10	-	2,876,439.10	-
(1,181,962.08)	-	(1,181,962.08)	-
(5,743,052.96)	-	(5,743,052.96)	-
(9,089,811.65)	-	(9,089,811.65)	-
(3,245,190.53)	-	(3,245,190.53)	-
(2,025,393.71)	-	(2,025,393.71)	-
(1,355,909.00)	-	(1,355,909.00)	-
(120,842.45)	-	(120,842.45)	-
(4,027,473.44)	-	(4,027,473.44)	-
(112,520,607.74)	-	(112,520,607.74)	-
-	(2,708,566.26)	(2,708,566.26)	-
-	(5,779,232.64)	(5,779,232.64)	-
-	(8,487,798.90)	(8,487,798.90)	-
(112,520,607.74)	(8,487,798.90)	(121,008,406.64)	-
-	-	-	(4,222,828.00)
21,162,771.65	-	21,162,771.65	-
7,213,269.42	-	7,213,269.42	-
80,161,486.16	5,734,303.76	85,895,789.92	3,768,680.00
397,412.01	102,783.45	500,195.46	27,267.00
3,422,268.88	56.10	3,422,324.98	589,276.00
112,357,208.12	5,837,143.31	118,194,351.43	4,385,223.00
(163,399.62)	(2,650,655.59)	(2,814,055.21)	162,395.00
200,976.95	18,468,383.06	18,669,360.01	1,155,529.00
1,235,986.00	-	1,235,986.00	-
1,436,962.95	18,468,383.06	19,905,346.01	1,155,529.00
\$ 1,273,563.33	\$ 15,817,727.47	\$ 17,091,290.80	\$ 1,317,924.00

**Putnam County District School Board
Balance Sheet – Governmental Funds
June 30, 2021**

	<u>General Fund</u>	<u>Special Revenue - Food Service Fund</u>	<u>Special Revenue - Other Fund</u>
ASSETS			
Cash and Cash Equivalents	\$ -	\$ 4,125,489.91	\$ -
Investments	9,634,470.17	2,831,384.01	-
Accounts Receivable	169,689.24	-	-
Due from Other Funds	4,897,655.48	-	-
Due from Other Agencies	1,174,658.07	515,785.67	2,129,257.85
Inventories	236,879.74	205,559.85	-
TOTAL ASSETS	\$ 16,113,352.70	\$ 7,678,219.44	\$ 2,129,257.85
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accrued Salaries and Benefits	\$ 987,329.69	\$ 63,911.62	\$ 250,450.05
Accounts Payable	848,834.55	64,413.48	453,527.62
Due to Other Funds	-	-	1,425,280.18
Unearned Revenue	-	-	-
Total Liabilities	1,836,164.24	128,325.10	2,129,257.85
Fund Balances:			
Nonspendable:			
Inventories	236,879.74	205,559.85	-
Permanent Fund Principal	-	-	-
Total Nonspendable Fund Balance	236,879.74	205,559.85	-
Restricted for:			
State Required Carryover Programs	2,140,793.93	-	-
Other State and Local Projects	45,858.63	-	-
Student Groups	-	-	-
Debt Service	-	-	-
Capital Projects	-	-	-
Food Service	-	7,344,334.49	-
Permanent Funds	-	-	-
Total Restricted Fund Balance	2,186,652.56	7,344,334.49	-
Assigned for:			
Direct Initiatives	1,400,000.00	-	-
Supplemental Academic Instruction	626,250.12	-	-
Lowest 300 Performing Schools	441,845.78	-	-
Purchase Obligations	392,538.50	-	-
Local Capital Projects	273,057.15	-	-
Wellness Initiatives	236,335.62	-	-
Maintenance and Repairs	162,973.31	-	-
Other Purposes	935,419.42	-	-
Total Assigned Fund Balance	4,468,419.90	-	-
Unassigned Fund Balance	7,385,236.26	-	-
Total Fund Balances	14,277,188.46	7,549,894.34	-
TOTAL LIABILITIES AND FUND BALANCES	\$ 16,113,352.70	\$ 7,678,219.44	\$ 2,129,257.85

The accompanying notes to financial statements are an integral part of this statement.

Special Revenue - Federal Education Stabilization Fund	Capital Projects - Local Capital Improvement Fund	Other Governmental Funds	Total Governmental Funds
\$ -	\$ 3,036,195.03	\$ 2,472,717.89	\$ 9,634,402.83
-	1,272,614.21	1,009,224.20	14,747,692.59
-	-	-	169,689.24
-	-	-	4,897,655.48
2,414,560.24	278,781.89	346,848.74	6,859,892.46
-	-	-	442,439.59
<u>\$ 2,414,560.24</u>	<u>\$ 4,587,591.13</u>	<u>\$ 3,828,790.83</u>	<u>\$ 36,751,772.19</u>
\$ 2,440.27	\$ -	\$ -	\$ 1,304,131.63
129,744.67	-	4,614.97	1,501,135.29
2,282,375.30	1,190,000.00	-	4,897,655.48
-	-	157,662.00	157,662.00
<u>2,414,560.24</u>	<u>1,190,000.00</u>	<u>162,276.97</u>	<u>7,860,584.40</u>
-	-	-	442,439.59
-	-	126,889.07	126,889.07
-	-	126,889.07	569,328.66
-	-	-	2,140,793.93
-	-	57,266.36	103,124.99
-	-	1,201,682.00	1,201,682.00
-	-	10,699.13	10,699.13
-	3,397,591.13	2,264,826.91	5,662,418.04
-	-	-	7,344,334.49
-	-	5,150.39	5,150.39
-	<u>3,397,591.13</u>	<u>3,539,624.79</u>	<u>16,468,202.97</u>
-	-	-	1,400,000.00
-	-	-	626,250.12
-	-	-	441,845.78
-	-	-	392,538.50
-	-	-	273,057.15
-	-	-	236,335.62
-	-	-	162,973.31
-	-	-	935,419.42
-	-	-	4,468,419.90
-	-	-	7,385,236.26
-	3,397,591.13	3,666,513.86	28,891,187.79
<u>\$ 2,414,560.24</u>	<u>\$ 4,587,591.13</u>	<u>\$ 3,828,790.83</u>	<u>\$ 36,751,772.19</u>

**Putnam County District School Board
Reconciliation of the Governmental Funds Balance Sheet
to the Statement of Net Position
June 30, 2021**

Total Fund Balances - Governmental Funds \$ 28,891,187.79

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. 44,022,439.63

Internal service funds are used by management to charge the costs of certain activities, such as insurance, to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net position. 5,028,973.56

The deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits (OPEB) are applicable to future periods and, therefore, are not reported in the governmental funds.

Deferred Outflows Related to Pensions	\$ 25,374,139.13	
Deferred Outflows Related to OPEB	3,827,774.20	
Deferred Inflows Related to Pensions	(3,605,381.65)	
Deferred Inflows Related to OPEB	<u>(1,856,135.65)</u>	23,740,396.03

Long-term liabilities are not due and payable in the fiscal year and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at year end consist of:

Notes Payable	\$ (2,340,214.68)	
Bonds Payable	(452,000.00)	
Compensated Absences Payable	(6,690,585.22)	
Net Pension Liability	(78,777,284.54)	
Total OPEB Liability	<u>(12,149,349.24)</u>	<u>(100,409,433.68)</u>

Net Position - Governmental Activities **\$ 1,273,563.33**

The accompanying notes to financial statements are an integral part of this statement.

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Putnam County District School Board
Statement of Revenues, Expenditures, and Changes in
Fund Balances – Governmental Funds
For the Fiscal Year Ended June 30, 2021

	<u>General Fund</u>	<u>Special Revenue - Food Service Fund</u>	<u>Special Revenue - Other Fund</u>
Revenues			
Intergovernmental:			
Federal Direct	\$ 203,437.20	\$ -	\$ 24,230.00
Federal Through State and Local	561,693.66	11,517,824.96	11,658,285.79
State	60,898,063.73	153,741.00	-
Local:			
Property Taxes	21,162,771.65	-	-
Charges for Services - Food Service	-	248,371.53	-
Miscellaneous	2,010,808.94	79,708.25	-
Total Local Revenues	<u>23,173,580.59</u>	<u>328,079.78</u>	<u>-</u>
Total Revenues	<u>84,836,775.18</u>	<u>11,999,645.74</u>	<u>11,682,515.79</u>
Expenditures			
Current - Education:			
Instruction	50,957,507.59	-	7,389,193.39
Student Support Services	4,273,037.16	-	961,690.01
Instructional Media Services	358,489.90	-	11,603.12
Instruction and Curriculum Development Services	2,004,234.57	-	1,930,701.22
Instructional Staff Training Services	445,399.91	-	688,363.40
Instruction-Related Technology	634,004.55	-	-
Board	530,223.08	-	-
General Administration	587,071.85	-	434,026.91
School Administration	7,508,361.37	-	-
Facilities Acquisition and Construction	44,705.14	-	-
Fiscal Services	1,005,663.29	-	-
Food Services	27,273.07	8,714,561.71	-
Central Services	1,086,466.35	-	10,468.45
Student Transportation Services	4,754,812.52	-	-
Operation of Plant	6,476,180.83	-	-
Maintenance of Plant	2,158,662.30	-	-
Administrative Technology Services	1,903,418.58	-	-
Community Services	-	-	-
Fixed Capital Outlay:			
Facilities Acquisition and Construction	180,511.51	386,752.68	-
Other Capital Outlay	197,104.89	196,820.43	256,469.29
Debt Service:			
Principal	-	-	-
Interest and Fiscal Charges	-	-	-
Total Expenditures	<u>85,133,128.46</u>	<u>9,298,134.82</u>	<u>11,682,515.79</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(296,353.28)</u>	<u>2,701,510.92</u>	<u>-</u>
Other Financing Sources (Uses)			
Transfers In	3,056,620.04	-	-
Loss Recoveries	3,416.00	-	-
Transfers Out	-	-	-
Total Other Financing Sources (Uses)	<u>3,060,036.04</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	2,763,682.76	2,701,510.92	-
Fund Balances, Beginning	11,513,505.70	4,848,383.42	-
Adjustment to Beginning Fund Balance	-	-	-
Fund Balances, Beginning, as Restated	<u>11,513,505.70</u>	<u>4,848,383.42</u>	<u>-</u>
Fund Balances, Ending	<u>\$ 14,277,188.46</u>	<u>\$ 7,549,894.34</u>	<u>\$ 0.00</u>

The accompanying notes to financial statements are an integral part of this statement.

Special Revenue - Federal Education Stabilization Fund	Capital Projects - Local Capital Improvement Fund	Other Governmental Funds	Total Governmental Funds
\$ 19,415.84	\$ -	\$ -	\$ 247,083.04
6,125,067.29	-	-	29,862,871.70
-	-	1,180,571.95	62,232,376.68
-	7,213,269.42	-	28,376,041.07
-	-	-	248,371.53
-	6,811.93	1,324,365.25	3,421,694.37
-	7,220,081.35	1,324,365.25	32,046,106.97
6,144,483.13	7,220,081.35	2,504,937.20	124,388,438.39
2,060,252.40	-	57,985.07	60,464,938.45
60,020.49	-	-	5,294,747.66
-	-	-	370,093.02
420,297.35	-	-	4,355,233.14
188,308.48	-	20,283.10	1,342,354.89
23,975.85	-	-	657,980.40
-	-	-	530,223.08
69,140.26	-	-	1,090,239.02
15,534.60	-	-	7,523,895.97
-	631,102.43	53,023.15	728,830.72
-	-	-	1,005,663.29
-	-	-	8,741,834.78
2,325.00	-	-	1,099,259.80
-	-	-	4,754,812.52
2,314,697.32	-	-	8,790,878.15
919,398.68	-	-	3,078,060.98
-	-	-	1,903,418.58
-	-	1,355,909.00	1,355,909.00
-	448,503.84	695,403.27	1,711,171.30
70,532.70	445,099.57	171,332.79	1,337,359.67
-	907,529.10	67,000.00	974,529.10
-	90,478.03	30,364.42	120,842.45
6,144,483.13	2,522,712.97	2,451,300.80	117,232,275.97
-	4,697,368.38	53,636.40	7,156,162.42
-	-	-	3,056,620.04
-	-	-	3,416.00
-	(2,831,278.04)	(225,342.00)	(3,056,620.04)
-	(2,831,278.04)	(225,342.00)	3,416.00
-	1,866,090.34	(171,705.60)	7,159,578.42
-	1,531,500.79	2,602,233.46	20,495,623.37
-	-	1,235,986.00	1,235,986.00
-	1,531,500.79	3,838,219.46	21,731,609.37
\$ 0.00	\$ 3,397,591.13	\$ 3,666,513.86	\$ 28,891,187.79

Putnam County District School Board
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,
and Changes in Fund Balances to the Statement of Activities
For the Fiscal Year Ended June 30, 2021

Net Change in Fund Balances - Governmental Funds **\$ 7,159,578.42**

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in the governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of depreciation expense in excess of outlays in the current fiscal year.

Fixed Capital Outlay - Facilities Acquisition and Construction	\$ 1,711,171.30	
Fixed Capital Outlay - Other Capital Outlay	1,337,359.67	
Depreciation Expense	<u>(4,721,832.50)</u>	(1,673,301.53)

Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. This is the amount of debt repayments in the current fiscal year.

Note Principal Payments	\$ 907,529.10	
Bond Principal Payments	<u>67,000.00</u>	974,529.10

In the statement of activities, the cost of compensated absences is measured by the amounts earned during the year, while in the governmental funds, expenditures are recognized based on the amounts actually paid for compensated absences. This is the net amount of compensated absences earned in excess of the amount paid in the current fiscal year. (296,694.65)

Governmental funds report District OPEB contributions as expenditures. However, in the statement of activities, the cost of OPEB benefits earned net of employee contributions, as determined through an actuarial valuation, is reported as an OPEB expense.

Increase in Total OPEB Liability	\$ (58,722.01)	
Decrease in Deferred Outflows of Resources - OPEB	(605,315.70)	
Decrease in Deferred Inflows of Resources - OPEB	<u>343,868.04</u>	(320,169.67)

Governmental funds report District pension contributions as expenditures. However, in the statement of activities, the cost of pension benefits earned net of employee contributions is reported as a pension expense.

FRS Pension Contribution	\$ 5,217,895.40	
HIS Pension Contribution	1,018,711.55	
FRS Pension Expense	(11,236,514.01)	
HIS Pension Expense	<u>(1,611,836.75)</u>	(6,611,743.81)

Internal service funds are used by management to charge the cost of certain activities, such as insurance, to individual funds. The net revenue of the internal service fund is reported with governmental activities. 604,402.52

Change in Net Position - Governmental Activities **\$ (163,399.62)**

The accompanying notes to financial statements are an integral part of this statement.

**Putnam County District School Board
Statement of Net Position – Proprietary Funds
June 30, 2021**

	Enterprise Funds			
	NEFEC Risk Management (Property/Casualty) Program	NEFEC Other Programs	Total	Internal Service Fund
ASSETS				
Current Assets:				
Cash and Cash Equivalents	\$ 3,322,718.60	\$ 3,784,878.12	\$ 7,107,596.72	\$ 2,077,153.95
Cash with Fiscal Agent	100,000.00	-	100,000.00	-
Investments	19,999,852.15	5,125,129.70	25,124,981.85	2,928,323.02
Accounts Receivable	639.54	30,377.24	31,016.78	1,159.31
Due from Other Agencies	186,470.01	2,955,477.25	3,141,947.26	29,484.52
Due from Excess Insurer	390,600.23	-	390,600.23	-
Total Current Assets	24,000,280.53	11,895,862.31	35,896,142.84	5,036,120.80
Noncurrent Assets:				
Nondepreciable Capital Assets	-	45,000.00	45,000.00	-
Depreciable Capital Assets, Net	-	506,328.60	506,328.60	-
Total Noncurrent Assets	-	551,328.60	551,328.60	-
TOTAL ASSETS	24,000,280.53	12,447,190.91	36,447,471.44	5,036,120.80
DEFERRED OUTFLOWS OF RESOURCES				
Pensions	76,078.24	2,097,585.63	2,173,663.87	-
OPEB	10,523.98	190,937.82	201,461.80	-
TOTAL DEFERRED OUTFLOWS OF RESOURCES	86,602.22	2,288,523.45	2,375,125.67	-
LIABILITIES				
Current Liabilities:				
Accrued Salaries and Benefits	-	34,858.24	34,858.24	-
Accounts Payable	47,919.28	271,510.00	319,429.28	7,147.24
Compensated Absences Payable	8,191.94	143,067.70	151,259.64	-
Estimated Liability for Self-Insurance Program	4,254,000.00	-	4,254,000.00	-
Net Pension Liability	679.77	18,742.34	19,422.11	-
Total OPEB Liability	1,824.76	34,670.49	36,495.25	-
Total Current Liabilities	4,312,615.75	502,848.77	4,815,464.52	7,147.24
Noncurrent Liabilities:				
Compensated Absences Payable	32,767.77	572,270.79	605,038.56	-
Estimated Liability for Self-Insurance Program	10,581,000.00	-	10,581,000.00	-
Net Pension Liability	210,261.99	5,797,223.36	6,007,485.35	-
Total OPEB Liability	29,466.83	559,869.68	589,336.51	-
Total Noncurrent Liabilities	10,853,496.59	6,929,363.83	17,782,860.42	-
TOTAL LIABILITIES	15,166,112.34	7,432,212.60	22,598,324.94	7,147.24
DEFERRED INFLOWS OF RESOURCES				
Pensions	10,809.87	298,043.48	308,853.35	-
OPEB	4,884.57	92,806.78	97,691.35	-
TOTAL DEFERRED INFLOWS OF RESOURCES	15,694.44	390,850.26	406,544.70	-
NET POSITION				
Investment in Capital Assets	-	551,328.60	551,328.60	-
Unrestricted	8,905,075.97	6,361,322.90	15,266,398.87	5,028,973.56
TOTAL NET POSITION	\$ 8,905,075.97	\$ 6,912,651.50	\$ 15,817,727.47	\$ 5,028,973.56

The accompanying notes to financial statements are an integral part of this statement.

Putnam County District School Board
Statement of Revenues, Expenses, and Changes in Fund
Net Position – Proprietary Funds
For the Fiscal Year Ended June 30, 2021

	Enterprise Funds			
	NEFEC Risk Management (Property/Casualty) Program	NEFEC Other Programs	Total	Internal Service Fund
OPERATING REVENUES				
Charges for Services	\$ -	\$ 8,374,227.68	\$ 8,374,227.68	\$ -
Charges for Sales	-	135,456.00	135,456.00	-
Premiums	13,659,965.40	-	13,659,965.40	9,474,561.05
Other	-	349,371.43	349,371.43	-
Total Operating Revenues	13,659,965.40	8,859,055.11	22,519,020.51	9,474,561.05
OPERATING EXPENSES				
Salaries	230,673.93	4,664,520.98	4,895,194.91	62,237.00
Employee Benefits	44,835.05	1,910,285.88	1,955,120.93	15,470.28
Purchased Services	580,663.04	7,028,812.77	7,609,475.81	8,797,136.49
Energy Services	-	44,375.99	44,375.99	-
Materials and Supplies	5,231.07	263,691.52	268,922.59	-
Capital Outlay	62.97	76,965.05	77,028.02	-
Insurance Claims	8,297,487.00	-	8,297,487.00	-
Excess Insurance Premiums	5,837,588.44	-	5,837,588.44	-
Policyholder Dividends	1,278,803.84	-	1,278,803.84	-
Other	93,186.32	496,523.56	589,709.88	4,690.76
Depreciation	-	153,112.00	153,112.00	-
Total Operating Expenses	16,368,531.66	14,638,287.75	31,006,819.41	8,879,534.53
Operating Income (Loss)	(2,708,566.26)	(5,779,232.64)	(8,487,798.90)	595,026.52
NONOPERATING REVENUES				
Interest	94,538.79	8,244.66	102,783.45	9,376.00
Federal Grants	-	4,944,770.93	4,944,770.93	-
State Grants	-	789,532.83	789,532.83	-
Miscellaneous	-	56.10	56.10	-
Total Nonoperating Revenues	94,538.79	5,742,604.52	5,837,143.31	9,376.00
Change in Net Position	(2,614,027.47)	(36,628.12)	(2,650,655.59)	604,402.52
Total Net Position - Beginning	11,519,103.44	6,949,279.62	18,468,383.06	4,424,571.04
Total Net Position - Ending	\$ 8,905,075.97	\$ 6,912,651.50	\$ 15,817,727.47	\$ 5,028,973.56

The accompanying notes to financial statements are an integral part of this statement.

**Putnam County District School Board
Statement of Cash Flows – Proprietary Funds
For the Fiscal Year Ended June 30, 2021**

	Enterprise Funds			
	NEFEC Risk Management (Property/Casualty) Program	NEFEC Other Programs	Total	Internal Service Fund
CASH FLOWS FROM OPERATING ACTIVITIES				
Cash Received From Board Funds and Participants	\$ 13,659,965.40	\$ -	\$ 13,659,965.40	\$ 9,474,561.05
Cash Payments to Suppliers for Goods and Services	(6,464,924.94)	(7,678,769.88)	(14,143,694.82)	(8,798,695.44)
Cash Payments to Employees for Services	(278,892.32)	(6,052,781.83)	(6,331,674.15)	(77,707.28)
Cash Payments for Insurance Claims	(6,468,487.00)	-	(6,468,487.00)	-
Cash Payments for Policyholder Dividends	(1,278,803.84)	-	(1,278,803.84)	-
Cash Received from Other Operating Revenues	669,416.92	8,044,942.94	8,714,359.86	(34,175.28)
Net Cash Provided (Used) by Operating Activities	(161,725.78)	(5,686,608.77)	(5,848,334.55)	563,983.05
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
Cash Received from State Grants	-	5,734,359.86	5,734,359.86	-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES				
Acquisition and Construction of Capital Assets	-	(29,358.00)	(29,358.00)	-
CASH FLOWS FROM INVESTING ACTIVITIES				
Sale of Investments	3,379,836.44	837,132.71	4,216,969.15	190,673.56
Interest Income	104,607.94	7,802.55	112,410.49	9,837.68
Net Cash Provided by Investing Activities	3,484,444.38	844,935.26	4,329,379.64	200,511.24
Net Increase in Cash and Cash Equivalents	3,322,718.60	863,328.35	4,186,046.95	764,494.29
Cash and Cash Equivalents, Beginning	100,000.00	2,921,549.77	3,021,549.77	1,312,659.66
Cash and Cash Equivalents, Ending	\$ 3,422,718.60	\$ 3,784,878.12	\$ 7,207,596.72	\$ 2,077,153.95
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Operating Income (Loss)	\$ (2,708,566.26)	\$ (5,779,232.64)	\$ (8,487,798.90)	\$ 595,026.52
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:				
Depreciation	-	153,112.00	153,112.00	-
Changes in Assets, Liabilities, Deferred Outflows of Resources, and Deferred Inflows of Resources:				
Accounts Receivable	8,314.79	(3,642.20)	4,672.59	(1,159.31)
Due from Other Agencies	472,947.93	-	472,947.93	(29,484.52)
Due from Excess Insurer	196,468.99	(814,112.17)	(617,643.18)	-
Accrued Salaries and Benefits	(94.74)	731.27	636.53	-
Accounts Payable	43,492.11	235,241.21	278,733.32	(399.64)
Compensated Absences Payable	5,280.49	(90,265.85)	(84,985.36)	-
Estimated Liability for Self-Insurance Program	1,829,000.00	-	1,829,000.00	-
Total OPEB Liability	(16,755.29)	19,315.28	2,559.99	-
Net Pension Liability	21,769.84	1,145,238.38	1,167,008.22	-
Deferred Outflows of Resources Related to OPEB	3,405.80	5,410.50	8,816.30	-
Deferred Inflows of Resources Related to OPEB	(2,057.82)	(1,696.14)	(3,753.96)	-
Deferred Outflows of Resources Related to Pensions	(768.32)	(238,154.79)	(238,923.11)	-
Deferred Inflows of Resources Related to Pensions	(14,163.30)	(318,553.62)	(332,716.92)	-
Total Adjustments	2,546,840.48	92,623.87	2,639,464.35	(31,043.47)
Net Cash Provided (Used) by Operating Activities	\$ (161,725.78)	\$ (5,686,608.77)	\$ (5,848,334.55)	\$ 563,983.05
Noncash Investing, Capital, and Financing Activities				
Net Increase (Decrease) in Fair Value of Investments	\$ (10,069.15)	\$ 442.11	\$ (9,627.04)	\$ (461.68)

The accompanying notes to financial statements are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees charged to external customers for support. Likewise, the primary government is reported separately from legally separate component units for which the primary government is financially accountable.

The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the Putnam County School District's (District) governmental activities and for each segment of the business-type activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function. Depreciation expense associated with the District's transportation department is allocated to the student transportation services function, while remaining depreciation expense is not readily associated with a particular function and is reported as unallocated.

B. Reporting Entity

The Putnam County District School Board (Board) has direct responsibility for operation, control, and supervision of District schools and is considered a primary government for financial reporting. The District is considered part of the Florida system of public education, operates under the general direction of the Florida Department of Education (FDOE), and is governed by State law and State Board of Education (SBE) rules. The governing body of the District is the Board, which is composed of five elected members. The elected Superintendent of Schools is the executive officer of the Board. Geographic boundaries of the District correspond with those of Putnam County.

Criteria for determining if other entities are potential component units that should be reported within the District's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any legally separate entities for which the Board is financially accountable and other organizations for which the nature and significance of their relationship with the Board are such that exclusion would cause the District's basic financial statements to be misleading. Based on the application of these criteria, the following component units are included within the District's reporting entity.

Discretely Presented Component Units. The component units columns in the government-wide financial statements include the financial data of the District's component units. A separate column is used to emphasize that they are legally separate from the District.

The District's charter schools are the Children's Reading Center Charter School, the Putnam Academy of Arts and Sciences, and the Putnam Edge High School. The Children's Reading Center,

Inc., which owns and operates the Children's Reading Center Charter School; the Putnam Academy of Arts and Sciences, Inc., which owns and operates the Putnam Academy of Arts and Sciences; and the EDGE for Educational Excellence, Inc., which owns and operates the Putnam Edge High School, are not-for-profit corporations organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act, and Section 1002.33, Florida Statutes. The charter schools operate under charters approved by their sponsor, the Putnam County District School Board. The District may choose not to renew the charters under grounds specified in the charters. During the term of the charters, the District may terminate the charters if good cause is shown. The charter schools are considered to be component units of the District because the District is financially accountable for the charter schools as the District established the charter schools by approval of the charter, which is tantamount to the initial appointment of the charter schools, and there is the potential for the charter schools to impose specific financial burdens on the District. In addition, pursuant to the Florida Constitution, the charter schools are public schools and the District is responsible for the operation, control, and supervision of public schools within the District.

The financial data reported on the accompanying statements was derived from the charter schools' audited financial statements for the fiscal year ended June 30, 2021. The audit reports are filed in the District's administrative offices at 200 Reid Street, Palatka, Florida 32177.

C. Basis of Presentation: Government-Wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and the internal service fund, while business-type activities incorporate data from the government's enterprise funds. Separate financial statements are provided for governmental funds and proprietary funds.

The effects of interfund activity have been eliminated from the government-wide financial statements except for interfund services provided and used and net residual amounts between governmental and business-type activities.

D. Basis of Presentation: Fund Financial Statements

The fund financial statements provide information about the District's funds. Separate statements for each fund category – governmental and proprietary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

The District reports the following major governmental funds:

- General Fund – to account for all financial resources not required to be accounted for in another fund and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.
- Special Revenue – Food Service Fund – to account for Federal grants and related program charges for the Food and Nutrition Services program.
- Special Revenue – Other Fund – to account for certain Federal grant program resources.

- Special Revenue – Federal Education Stabilization Fund – to account for Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding provided through the State as emergency relief to address the impact of COVID-19 on elementary and secondary schools.
- Capital Projects – Local Capital Improvement Fund – to account for the financial resources generated by the local capital improvement tax levy to be used for educational capital outlay needs, including new construction, renovation and remodeling projects, new and replacement equipment, motor vehicle purchases, and debt service payments.

The District reports the following major enterprise funds:

- NEFEC Risk Management (Property/Casualty) Program Fund – to account for the North East Florida Educational Consortium (NEFEC) property/casualty self-insurance program (including workers' compensation), for which the District is fiscal agent.
- NEFEC Other Programs Fund – to account for the financial activities of the NEFEC cooperative programs and services provided to member districts other than the self-insurance program.

Additionally, the District reports the following proprietary fund type:

- Internal Service Fund – to account for the District's group health insurance program.

During the course of operations, the District has activity between funds for various purposes. Any residual balances outstanding at fiscal year end are reported as due from/to other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service fund) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column. Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in and out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized in the year for which they are levied. Revenues from grants, entitlements, and donations are recognized as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues, except for certain grant revenues, are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 45 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 45 days of year end). Property taxes and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditures are generally recognized when the related fund liability is incurred, as under accrual accounting. However, debt service expenditures, claims and judgments, pension benefits, other postemployment benefits, and compensated absences, are only recorded when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Allocations of cost, such as depreciation, are not recognized in governmental funds.

The proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting.

The Children's Reading Center Charter School is accounted for as a not-for-profit organization and uses the not-for-profit accounting model. The Putnam Academy of Arts and Sciences and Putnam Edge High School are accounted for as governmental organizations and follow the same accounting model as the District's governmental activities.

F. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term liquid investments with original maturities of 3 months or less from the date of acquisition. The statement of cash flows also considers as cash and cash equivalents those amounts on deposit with fiscal agents.

Cash deposits are held by banks qualified as public depositories under Florida law. All deposits are insured by Federal depository insurance, up to specified limits, or collateralized with securities held in Florida's multiple financial institution collateral pool as required by Chapter 280, Florida Statutes.

2. Investments

Investments consist of amounts placed in the State Board of Administration (SBA) debt service accounts for investment of debt service moneys and those made locally.

Investments made locally consist of amounts placed in intergovernmental investment pools and are reported at fair value.

Types and amounts of investments held at fiscal year end are described in a subsequent note.

3. Inventories

Inventories consist of expendable supplies held for consumption in the course of District operations. Inventories are stated at cost on the moving-average basis, except that General Fund instructional materials and transportation inventories are stated at cost based on the last invoice, which approximates the first-in, first-out method, and United States Department of Agriculture donated foods are stated at their fair value as determined at the time of donation to the District's food service program by the Florida Department of Agriculture and Consumer Services, Bureau of Food Distribution. The costs of inventories are recorded as expenditures when used rather than purchased.

4. Capital Assets

Expenditures for capital assets acquired or constructed for general District purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of net position but are not reported in the governmental fund financial statements. Capital assets are defined by the District as those costing more than \$1,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at acquisition value at the date of donation. Interest costs incurred during construction of capital assets are not considered material and are not capitalized as part of the cost of construction.

Capital assets are depreciated using the unweighted average composite method for governmental activities and the straight-line method for business-type activities over the following estimated useful lives:

<u>Description</u>	<u>Estimated Useful Lives</u>
Improvements Other Than Buildings	10 - 35 years
Buildings and Fixed Equipment	15 - 50 years
Furniture, Fixtures, and Equipment	3 - 15 years
Motor Vehicles	5 - 10 years
Computer Software	5 years

Current year information relative to changes in capital assets is described in a subsequent note.

5. Pensions

In the government-wide statement of net position, liabilities are recognized for the District's proportionate share of each pension plan's net pension liability. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS) defined benefit plan and the Health Insurance Subsidy (HIS) defined benefit plan and additions to/deductions from the FRS and the HIS fiduciary net position have

been determined on the same basis as they are reported by the FRS and the HIS plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

The District's retirement plans and related amounts are described in a subsequent note.

6. Long-Term Liabilities

Long-term obligations that will be financed from resources to be received in the future by governmental funds are reported as liabilities in the government-wide statement of net position.

In the governmental fund financial statements, bonds and other long-term obligations are not recognized as liabilities until due.

Changes in long-term liabilities for the current year are reported in a subsequent note.

7. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense) until then. The District has two items that qualify for reporting in this category. The deferred outflows of resources related to pensions and other postemployment benefits (OPEB) are discussed in subsequent notes.

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has two items that qualify for reporting in this category. The deferred inflows of resources related to pensions and OPEB are discussed in subsequent notes.

8. Net Position Flow Assumption

The District occasionally funds outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. To calculate the amounts to report as restricted net position and unrestricted net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. Consequently, it is the District's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

9. Fund Balance Flow Assumptions

The District may fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). To calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund

balance. Further, when components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

10. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the District's highest level of decision-making authority. The Board is the highest level of decision-making authority for the District that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District reported no committed fund balances at June 30, 2021.

Amounts in the assigned fund balance classification are intended to be used by the District for specific purposes but do not meet the criteria to be classified as committed. On August 17, 2010, the Board, by resolution, authorized the Chief Financial Officer to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

G. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than program revenues. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the District.

2. State Revenue Sources

Significant revenues from State sources for current operations include the Florida Education Finance Program administered by the FDOE under the provisions of Section 1011.62, Florida Statutes. In accordance with this law, the District determines and reports the number of full-time equivalent (FTE) students and related data to the FDOE. The FDOE performs certain edit checks on the reported number of FTE and related data and calculates the allocation of funds to the

District. The District is permitted to amend its original reporting during specified time periods following the date of the original reporting. The FDOE may also adjust subsequent fiscal period allocations based upon an audit of the District's compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the fiscal year when the adjustments are made.

The State provides financial assistance to administer certain educational programs. SBE rules require that revenue earmarked for certain programs be expended only for the program for which the money is provided, and require that the money not expended as of the close of the fiscal year be carried forward into the following fiscal year to be expended for the same educational programs. The FDOE generally requires that these educational program revenues be accounted for in the General Fund. A portion of the fund balance of the General Fund is restricted in the governmental fund financial statements for the balance of categorical and earmarked educational program resources.

The District received an allocation from the State under the School Hardening Grant program. The District is authorized to expend these funds only upon applying for and receiving an encumbrance authorization from the FDOE.

A schedule of revenue from State sources for the current year is presented in a subsequent note.

3. District Property Taxes

The Board is authorized by State law to levy property taxes for district school operations, capital improvements, and debt service.

Property taxes consist of ad valorem taxes on real and personal property within the District. Property values are determined by the Putnam County Property Appraiser, and property taxes are collected by the Putnam County Tax Collector.

The Board adopted the 2020 tax levy on September 15, 2020. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to 4 percent for early payment.

Taxes become a lien on the property on January 1 and are delinquent on April 1 of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes. The procedures result in the collection of essentially all taxes prior to June 30 of the year following the year of assessment.

Property tax revenues are recognized in the government-wide financial statements when the Board adopts the tax levy. Property tax revenues are recognized in the governmental fund financial statements when taxes are received by the District, except that revenue is accrued for taxes collected by the Putnam County Tax Collector at fiscal year end but not yet remitted to the District.

Millages and taxes levied for the current year are presented in a subsequent note.

4. Federal Revenue Sources

The District receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to, and approved by, various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred. The FDOE may require adjustments to subsequent fiscal period expenditures and related revenues based upon an audit of the District's compliance with applicable Federal awards requirements. Normally, such adjustments are treated as reductions of expenditures and related revenues in the fiscal year when the adjustments are made.

5. Compensated Absences

In the government-wide financial statements, compensated absences (i.e., paid absences for employee vacation leave and sick leave) are accrued as liabilities to the extent that it is probable that the benefits will result in termination payments. A liability for these amounts is reported in the governmental fund financial statements only if it has matured, such as for occurrences of employee resignations and retirements. The liability for compensated absences includes salary-related benefits, where applicable.

6. Proprietary Funds Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operations. The principal operating revenues of the District's enterprise funds are charges for information technology services, and premiums for property, casualty, and workers' compensation insurance. Operating expenses include purchased services, salaries and benefits, materials and supplies, capital outlay, and depreciation, related to information technology services provided; and purchased services, insurance claims, excess insurance premiums, and salaries and benefits related to insurance programs. The principal operating revenues of the District's internal service fund are charges for employee health insurance premiums. Operating expenses consist primarily of purchased services. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

II. ACCOUNTING CHANGE

A. GASB Statement No. 84.

The District implemented GASB Statement No. 84, *Fiduciary Activities*, which establishes criteria for identifying and reporting fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Governments with activities meeting the criteria should present a statement of fiduciary net position and a statement of changes in fiduciary net position. The District does not consider the school internal funds to meet the criteria for reporting as fiduciary activities due to the District's administrative involvement with those funds. As such, the

beginning net position and fund balance of the statement of activities and nonmajor governmental funds were each increased by \$1,235,986.

III. DETAILED NOTES ON ALL ACTIVITIES AND FUNDS

A. Cash Deposits with Financial Institutions

Custodial Credit Risk. In the case of deposits, this is the risk that, in the event of the failure of a depository financial institution, the District will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District does not have a policy for custodial credit risk. All bank balances of the District are fully insured or collateralized as required by Chapter 280, Florida Statutes.

B. Investments

The District's investments at June 30, 2021, are reported as follows:

<u>Investments</u>	<u>Maturities</u>	<u>Fair Value</u>
SBA:		
Debt Service Accounts	6 Months	\$ 10,684.15
Florida Fixed Income Trust (FIT):		
FIT Cash Pool	97 Days	16,611,994.20
FIT Enhanced Cash Pool	299 Days	26,178,319.11
Total Investments		<u>\$ 42,800,997.46</u>

Fair Value Measurement

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The District's investments in SBA debt service accounts are valued using Level 1 inputs, and the District's investments in the Florida FIT Cash Pool and the FIT Enhanced Cash Pool are valued using Level 2 inputs.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses from increasing interest rates.

The Florida FIT uses a weighted average days to maturity (WAM) for each pool. A portfolio's WAM reflects the average maturity in days based on final maturity or reset date, in the case of floating rate instruments. WAM measures the sensitivity of the portfolio to interest rate changes.

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Section 218.415(17), Florida Statutes, limits investments to the Local Government Surplus Funds Trust Fund [Florida PRIME], or any intergovernmental investment pool authorized pursuant to the

Florida Interlocal Cooperation Act as provided in Section 163.01, Florida Statutes; Securities and Exchange Commission registered money market funds with the highest credit quality rating from a nationally recognized rating agency; interest-bearing time deposits or savings accounts in qualified public depositories, as defined in Section 280.02, Florida Statutes; and direct obligations of the United States Treasury. The Board has adopted an investment policy that authorizes investing in qualified depositories, certificates of deposit, time deposits, securities of the United States Government, investment pools managed and directed by an approved agency of the State, and certain forms of investments authorized in accordance with Section 218.415, Florida Statutes.

The District's investments in the SBA debt service accounts are to provide for debt service payments on bond debt issued by the SBE for the benefit of the District. The District relies on policies developed by the SBA for managing interest rate risk and credit risk for this account. Disclosures for the Debt Service Accounts are included in the notes to financial statements of the State's Comprehensive Annual Financial Report.

The District's investments in the Florida FIT are rated AAaf/S1 by Fitch.

C. Changes in Capital Assets

Changes in capital assets are presented in the following table:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
GOVERNMENTAL ACTIVITIES				
Capital Assets Not Being Depreciated:				
Land	\$ 2,058,861.74	\$ 5,000.00	\$ -	\$ 2,063,861.74
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	8,928,156.96	297,914.19	-	9,226,071.15
Buildings and Fixed Equipment	142,128,757.90	1,408,257.11	-	143,537,015.01
Furniture, Fixtures, and Equipment	11,415,113.74	987,281.47	-	12,402,395.21
Motor Vehicles	11,376,668.00	350,078.20	-	11,726,746.20
Computer Software	1,325,295.51	-	-	1,325,295.51
Total Capital Assets Being Depreciated	175,173,992.11	3,043,530.97	-	178,217,523.08
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	6,826,392.26	227,564.56	-	7,053,956.82
Buildings and Fixed Equipment	105,515,690.31	3,103,699.83	-	108,619,390.14
Furniture, Fixtures, and Equipment	9,001,355.83	696,209.05	-	9,697,564.88
Motor Vehicles	8,868,378.78	694,359.06	-	9,562,737.84
Computer Software	1,325,295.51	-	-	1,325,295.51
Total Accumulated Depreciation	131,537,112.69	4,721,832.50	-	136,258,945.19
Total Capital Assets Being Depreciated, Net	43,636,879.42	(1,678,301.53)	-	41,958,577.89
Governmental Activities Capital Assets, Net	\$ 45,695,741.16	\$ (1,673,301.53)	\$ 0.00	\$ 44,022,439.63

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
BUSINESS-TYPE ACTIVITIES				
Capital Assets Not Being Depreciated:				
Land	\$ 45,000.00	\$ -	\$ -	\$ 45,000.00
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	6,688.00	-	-	6,688.00
Buildings and Fixed Equipment	2,305,555.89	16,240.41	-	2,321,796.30
Furniture, Fixtures, and Equipment	1,768,701.03	13,117.59	-	1,781,818.62
Motor Vehicles	90,651.10	-	-	90,651.10
Computer Software	3,588,867.93	-	-	3,588,867.93
Total Capital Assets Being Depreciated	7,760,463.95	29,358.00	-	7,789,821.95
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	6,688.00	-	-	6,688.00
Buildings and Fixed Equipment	1,977,672.62	59,206.61	-	2,036,879.23
Furniture, Fixtures, and Equipment	1,504,746.00	83,150.59	-	1,587,896.59
Motor Vehicles	52,406.80	10,754.80	-	63,161.60
Computer Software	3,588,867.93	-	-	3,588,867.93
Total Accumulated Depreciation	7,130,381.35	153,112.00	-	7,283,493.35
Total Capital Assets Being Depreciated, Net	630,082.60	(123,754.00)	-	506,328.60
Business-Type Activities Capital Assets, Net	<u>\$ 675,082.60</u>	<u>\$ (123,754.00)</u>	<u>\$ 0.00</u>	<u>\$ 551,328.60</u>

Depreciation expense was charged to functions as follows:

<u>Function</u>	<u>Amount</u>
GOVERNMENTAL ACTIVITIES	
Student Transportation Services	\$ 694,359.06
Unallocated	<u>4,027,473.44</u>
Total Depreciation Expense – Governmental Activities	<u>\$ 4,721,832.50</u>
BUSINESS-TYPE ACTIVITIES	
NEFEC Other Programs	<u>\$ 153,112.00</u>

D. Retirement Plans

1. FRS – Defined Benefit Pension Plans

General Information about the FRS

The FRS was created in Chapter 121, Florida Statutes, to provide a defined benefit pension plan for participating public employees. The FRS was amended in 1998 to add the Deferred Retirement Option Program (DROP) under the defined benefit plan and amended in 2000 to provide a defined contribution plan alternative to the defined benefit plan for FRS members effective July 1, 2002. This integrated defined contribution pension plan is the FRS Investment Plan. Chapter 112, Florida Statutes, established the Retiree HIS Program, a cost-sharing multiple-employer defined benefit pension plan, to assist retired members of any State-administered retirement system in paying the costs of health insurance.

Essentially all regular employees of the District are eligible to enroll as members of the State-administered FRS. Provisions relating to the FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and FRS Rules, Chapter 60S, Florida Administrative Code; wherein eligibility, contributions, and benefits are defined and described in detail. Such provisions may be amended at any time by further action from the Florida Legislature. The FRS is a single retirement system administered by the Florida Department of Management Services, Division of Retirement, and consists of the two cost-sharing multiple-employer defined benefit plans and other nonintegrated programs. A comprehensive annual financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services Web site (www.dms.myflorida.com).

The District's FRS and HIS pension expense totaled \$13,977,975 for the fiscal year ended June 30, 2021.

FRS Pension Plan

Plan Description. The FRS Pension Plan (Plan) is a cost-sharing multiple-employer defined benefit pension plan, with a DROP for eligible employees. The general classes of membership are:

- *Regular* – Members of the FRS who do not qualify for membership in the other classes.
- *Elected County Officers* – Members who hold specified elective offices in local government.
- *Senior Management Service* – Members in senior management level positions.
- *Special Risk* – Members who are employed as law enforcement officers and meet the criteria to qualify for this class.

Employees enrolled in the Plan prior to July 1, 2011, vest at 6 years of creditable service and employees enrolled in the Plan on or after July 1, 2011, vest at 8 years of creditable service. All vested members, enrolled prior to July 1, 2011, are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, except for members classified as special risk who are eligible for normal retirement benefits at age 55 or at any age after 25 years of service. All members enrolled in the Plan on or after July 1, 2011, once vested, are eligible for normal retirement benefits at age 65 or any time after 33 years of creditable service, except for members classified as special risk who are eligible for normal retirement benefits at age 60 or at any age after 30 years of service. Employees enrolled in the Plan may include up to 4 years of credit for military service toward creditable service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, death benefits, and annual cost-of-living adjustments to eligible participants.

The DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS participating employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional

personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

Benefits Provided. Benefits under the Plan are computed on the basis of age and/or years of service, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the 5 highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average of the 8 highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement class to which the member belonged when the service credit was earned. Members are eligible for in-line-of-duty or regular disability and survivors' benefits. The following table shows the percentage value for each year of service credit earned:

<u>Class, Initial Enrollment, and Retirement Age/Years of Service</u>	<u>Percent Value</u>
Regular Members Initially Enrolled Before July 1, 2011	
Retirement up to age 62 or up to 30 years of service	1.60
Retirement at age 63 or with 31 years of service	1.63
Retirement at age 64 or with 32 years of service	1.65
Retirement at age 65 or with 33 or more years of service	1.68
Regular Members Initially Enrolled On or After July 1, 2011	
Retirement up to age 65 or up to 33 years of service	1.60
Retirement at age 66 or with 34 years of service	1.63
Retirement at age 67 or with 35 years of service	1.65
Retirement at age 68 or with 36 or more years of service	1.68
Elected County Officers	3.00
Senior Management Service	2.00
Special Risk	3.00

As provided in Section 121.101, Florida Statutes, if the member was initially enrolled in the Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is 3 percent per year. If the member was initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of 3 percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by 3 percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

Contributions. The Florida Legislature establishes contribution rates for participating employers and employees. Contribution rates during the 2020-21 fiscal year were as follows:

<u>Class</u>	<u>Percent of Gross Salary</u>	
	<u>Employee</u>	<u>Employer (1)</u>
FRS, Regular	3.00	10.00
FRS, Elected County Officers	3.00	49.18
FRS, Senior Management Service	3.00	27.29
FRS, Special Risk	3.00	24.45
DROP – Applicable to Members from All of the Above Classes	0.00	16.98
FRS, Reemployed Retiree	(2)	(2)

- (1) Employer rates include 1.66 percent for the postemployment health insurance subsidy. Also, employer rates, other than for DROP participants, include 0.06 percent for administrative costs of the Investment Plan.
- (2) Contribution rates are dependent upon retirement class in which reemployed.

The District's contributions to the Plan totaled \$5,664,884 for the fiscal year ended June 30, 2021.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2021, the District reported a liability of \$61,193,266 for its proportionate share of the Plan's net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The District's proportionate share of the net pension liability was based on the District's 2019-20 fiscal year contributions relative to the total 2019-20 fiscal year contributions of all participating members. At June 30, 2020, the District's proportionate share was 0.141188708 percent, which was an increase of 0.000368843 from its proportionate share measured as of June 30, 2019.

For the fiscal year ended June 30, 2021, the District recognized the Plan pension expense of \$12,228,061. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<u>Description</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences Between Expected and Actual Experience	\$ 2,341,991	\$ -
Change of Assumptions	11,077,928	-
Net Difference Between Projected and Actual Earnings on FRS Pension Plan Investments	3,643,506	-
Changes in Proportion and Differences Between District FRS Contributions and Proportionate Share of Contributions	78,041	1,555,731
District FRS Contributions Subsequent to the Measurement Date	5,664,884	-
Total	\$ 22,806,350	\$ 1,555,731

The deferred outflows of resources related to pensions resulting from District contributions to the Plan subsequent to the measurement date, totaling \$5,664,884, will be recognized as a reduction

of the net pension liability in the fiscal year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Fiscal Year Ending June 30</u>	<u>Amount</u>
2022	\$ 2,931,306
2023	5,073,946
2024	4,396,767
2025	2,602,102
2026	581,614
Total	\$ 15,585,735

Actuarial Assumptions. The total pension liability in the July 1, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.40 percent
Salary Increases	3.25 percent, average, including inflation
Investment Rate of Return	6.80 percent, net of pension plan investment expense, including inflation

Mortality rates were based on the PUB-2010 base table, projected generationally with Scale MP-2018.

The actuarial assumptions used in the July 1, 2020, valuation were based on the results of an actuarial experience study for the period July 1, 2013, through June 30, 2018.

The long-term expected rate of return on pension plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation (1)</u>	<u>Annual Arithmetic Return</u>	<u>Compound Annual (Geometric) Return</u>	<u>Standard Deviation</u>
Cash	1.0%	2.2%	2.2%	1.2%
Fixed Income	19.0%	3.0%	2.9%	3.5%
Global Equity	54.2%	8.0%	6.7%	17.1%
Real Estate (Property)	10.3%	6.4%	5.8%	11.7%
Private Equity	11.1%	10.8%	8.1%	25.7%
Strategic Investments	4.4%	5.5%	5.3%	6.9%
Total	100%			
Assumed inflation - Mean			2.4%	1.7%

(1) As outlined in the Plan's investment policy.

Discount Rate. The discount rate used to measure the total pension liability was 6.8 percent. The Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return. The discount rate used in the 2020 valuation was updated from 6.9 percent to 6.8 percent.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.8 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (5.8 percent) or 1 percentage point higher (7.8 percent) than the current rate:

	1% Decrease (5.8%)	Current Discount Rate (6.8%)	1% Increase (7.8%)
District's Proportionate Share of the Net Pension Liability	\$ 97,715,363	\$ 61,193,266	\$ 30,689,853

Pension Plan Fiduciary Net Position. Detailed information about the Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Comprehensive Annual Financial Report.

HIS Pension Plan

Plan Description. The HIS Pension Plan (HIS Plan) is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided. For the fiscal year ended June 30, 2021, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS Plan benefit, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Federal Medicare.

Contributions. The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended June 30, 2021, the contribution rate was 1.66 percent of payroll pursuant to Section 112.363, Florida Statutes. The District contributed 100 percent of its statutorily required contributions for the current and preceding 3 years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled.

The District's contributions to the HIS Plan totaled \$1,105,979 for the fiscal year ended June 30, 2021.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2021, the District reported a net pension liability of \$23,610,926 for its proportionate share of the HIS Plan's net pension liability. The current portion of the net pension liability is the District's proportionate share of benefit payments expected to be paid within 1 year, net of the District's proportionate share of the HIS Plan's fiduciary net position available to pay that amount. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The District's proportionate share of the net pension liability was based on the District's 2019-20 fiscal year contributions relative to the total 2019-20 fiscal year contributions of all participating members. At June 30, 2020, the District's proportionate share was 0.193376248 percent, which was an increase of 0.001064320 from its proportionate share measured as of June 30, 2019.

For the fiscal year ended June 30, 2021, the District recognized the HIS Plan pension expense of \$1,749,914. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<u>Description</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences Between Expected and Actual Experience	\$ 965,830	\$ 18,214
Change of Assumptions	2,538,847	1,372,884
Net Difference Between Projected and Actual Earnings on HIS Pension Plan Investments	18,851	-
Changes in Proportion and Differences Between District HIS Contributions and Proportionate Share of Contributions	111,946	967,406
District HIS Contributions Subsequent to the Measurement Date	1,105,979	-
Total	\$ 4,741,453	\$ 2,358,504

The deferred outflows of resources related to pensions resulting from District contributions to the HIS Plan subsequent to the measurement date, totaling \$1,105,979, will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Fiscal Year Ending June 30</u>	<u>Amount</u>
2022	\$ 340,604
2023	206,226
2024	(83,502)
2025	158,338
2026	320,177
Thereafter	335,127
Total	\$ 1,276,970

Actuarial Assumptions. The total pension liability in the July 1, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.40 percent
Salary Increases	3.25 percent, average, including inflation
Municipal Bond Rate	2.21 percent

Mortality rates were based on the PUB-2010 base table, projected generationally with Scale MP-2018. This is a change from the prior year mortality assumption which was based on the Generational RP-2000 with Projection Scale BB tables.

While an experience study had not been completed for the HIS Plan, the actuarial assumptions that determined the total pension liability for the HIS Plan were based on certain results of the most recent experience study for the FRS Plan.

Discount Rate. The discount rate used to measure the total pension liability was 2.21 percent. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the HIS Plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index. The discount rate changed from 3.5 percent to 2.21 percent.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 2.21 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (1.21 percent) or 1 percentage point higher (3.21 percent) than the current rate:

	1% Decrease (1.21%)	Current Discount Rate (2.21%)	1% Increase (3.21%)
District's Proportionate Share of the Net Pension Liability	\$ 27,293,175	\$ 23,610,926	\$ 20,597,014

Pension Plan Fiduciary Net Position. Detailed information about the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Comprehensive Annual Financial Report.

2. FRS – Defined Contribution Pension Plan

The SBA administers the defined contribution plan officially titled the FRS Investment Plan (Investment Plan). The Investment Plan is reported in the SBA's annual financial statements and in the State's Comprehensive Annual Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. District employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Retirement benefits are based upon the value of the member's account upon retirement. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular, Elected County Officers, etc.), as the FRS defined benefit plan. Contributions are directed to individual member accounts and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.06 percent of payroll and by forfeited benefits of Investment Plan members. Allocations to the Investment Plan member accounts during the 2020-21 fiscal year were as follows:

<u>Class</u>	<u>Percent of Gross Compensation</u>
FRS, Regular	6.30
FRS, Elected County Officers	11.34
FRS, Special Risk	14.00

For all membership classes, employees are immediately vested in their own contributions and are vested after 1 year of service for employer contributions and investment earnings, regardless of membership class. If an accumulated benefit obligation for service credit originally earned under the FRS Pension Plan is transferred to the Investment Plan, the member must have the years of service required for FRS Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to 5 years. If the employee returns to FRS-covered employment within the 5-year period, the employee will regain control over their account. If the employee does not return within the 5-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended June 30, 2021, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the District.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided in which the member may either transfer the account balance to the FRS Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the FRS Pension Plan or remain in the Investment Plan and rely upon that account balance for retirement income.

The District's Investment Plan pension expense totaled \$1,281,430.24 for the fiscal year ended June 30, 2021.

E. Other Postemployment Benefit Obligations

Plan Description. The Other Postemployment Benefits Plan (OPEB Plan) is a single-employer defined benefit plan administered by the District that provides OPEB for all employees who satisfy the District's retirement eligibility provisions. Pursuant to Section 112.0801, Florida Statutes, employees who retire from the District are eligible to participate in the District's health and hospitalization plan for medical, prescription drug, and life insurance coverage. Retirees and their eligible dependents shall be offered the same health and hospitalization insurance coverage as is offered to active employees at a premium cost of no more than the premium cost applicable to active employees. The District subsidizes the premium rates paid by retirees by allowing them to participate in the OPEB Plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because retiree healthcare costs are generally greater than active employee healthcare costs. The OPEB Plan contribution requirements and benefit terms of the District and the OPEB Plan members are established and may be amended through recommendations of the Insurance Committee and action from the Board. No assets are accumulated in a trust that meet the criteria in paragraph 4 of GASB Statement No. 75.

Benefits Provided. The OPEB Plan provides healthcare and life insurance benefits for retirees and their dependents. In addition to the implicit subsidy described above, certain retirees receive insurance coverage at a lower (explicitly subsidized) premium rate than active employees pursuant to negotiated union bargaining agreements.

Employees Covered by Benefit Terms. At June 30, 2021, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	629
Active Employees	<u>1,386</u>
Total	<u><u>2,015</u></u>

Total OPEB Liability. The District's total OPEB liability of \$12,775,181 was measured as of June 30, 2021, and was determined by an actuarial valuation as of July 1, 2019, and update procedures were used to determine the total OPEB liability as of June 30, 2021.

Actuarial Assumptions and Other Inputs. The total OPEB liability was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.2 percent
Salary Increases	Consists of an inflation rate of 2.2 percent, a productivity component of 1.5 percent real rate of wage increase, and a variable merit component that is dependent on years of service.
Discount Rate	2.16 percent
Healthcare Cost Trend Rates	Based on the Getzen Model, with trend rates starting at 4.9 percent for the fiscal year 2020-21, decreasing to an ultimate rate of 3.7 percent for the fiscal year 2073-74 and later fiscal years. Rates include the estimated impact of any potential excise taxes.
Inflation	2.2 percent

The discount rate was based on the Bond Buyer General Obligation 20-Bond Municipal Index as of June 30, 2021.

Mortality rates were based on the PUB-2010 base table, projected generationally with Scale MP-2018. This is a change from the prior year mortality assumption which was based on the Generational RP-2000 with Projection Scale BB tables.

The demographic actuarial assumptions for retirement, disability incidence, and withdrawal used in the July 1, 2019, OPEB Plan valuation were based on the assumptions used in the 2018 valuation of the FRS Regular Class members.

Changes in the Total OPEB Liability.

	<u>Amount</u>
Balance at June 30, 2020	\$ 12,713,899
Changes for the year:	
Service Cost	419,236
Interest	282,277
Changes of Assumptions or Other Inputs	84,563
Benefit Payments	<u>(724,794)</u>
Net Changes	<u>61,282</u>
Balance at June 30, 2021	<u><u>\$ 12,775,181</u></u>

The changes of assumptions or other inputs included a decrease in the discount rate from 2.21 to 2.16 percent and an update to the mortality assumption.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (1.16 percent) or 1 percentage point higher (3.16 percent) than the current rate:

	<u>1% Decrease (1.16%)</u>	<u>Current Discount Rate (2.16%)</u>	<u>1% Increase (3.16%)</u>
Total OPEB Liability	\$ 14,684,696	\$ 12,775,181	\$ 11,245,249

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower (3.9 percent decreasing to 2.7 percent) or 1 percentage point higher (5.9 percent decreasing to 4.7 percent) than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability	\$ 12,011,012	\$ 12,775,181	\$ 13,684,454

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB. For the fiscal year ended June 30, 2021, the District recognized OPEB expense of \$1,052,586. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

<u>Description</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences Between Expected and Actual Experience	\$ -	\$ 1,769,163
Changes of Assumptions or Other Inputs	4,029,236	184,664
Total	\$ 4,029,236	\$ 1,953,827

The amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Fiscal Year Ending June 30</u>	<u>Amount</u>
2022	\$ 351,073
2023	351,073
2024	351,073
2025	362,326
2026	328,193
Thereafter	331,671
Total	\$ 2,075,409

F. Encumbrances

Appropriations in governmental funds are encumbered upon issuance of purchase orders for goods and services. Even though appropriations lapse at the end of the fiscal year, unfilled purchase orders of the current year are carried forward and the next fiscal year's appropriations are likewise encumbered.

The following is a schedule of encumbrances at June 30, 2021:

Major Funds						
General	Special Revenue - Food Service	Special Revenue - Other	Special Revenue - Federal Education Stabilization	Capital Projects - Local Capital Improvement	Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,033,598.09	\$ 1,090,989.28	\$ 866,861.87	\$ 504,883.68	\$ 441,598.36	\$ 600,473.53	\$ 4,538,404.81

G. Risk Management Programs

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District is a member of the North East Florida Educational Consortium (NEFEC) (see Note IV.) and participates in the NEFEC Risk Management Program (NEFEC RMP) relating to property and casualty insurance, under which several district school boards have established a combined limited self-insurance program for property protection, general liability, automobile liability, workers' compensation, money and securities, employee fidelity and faithful performance, boiler and machinery, and other coverage deemed necessary by the members of the NEFEC. Section 1001.42(12)(k), Florida Statutes, provides the authority for the District to enter into such risk management programs. The NEFEC RMP for property and casualty insurance is a risk sharing public entity pool that is self-sustaining through member assessments (premiums). Coverage is purchased through commercial companies for claims in excess of specified amounts. Activities applicable to the NEFEC RMP are included in the business-type activities on the financial statements.

The District's group health insurance plans are being provided through a minimum premium commercial insurance program administered by an insurance company. Premiums are established annually by the insurance company based on the District's claims experience, and the program is governed by an accounting and retention agreement. The agreement provides that when earned premiums are less than the sum of incurred claims less claims in excess of the pooling point, capitation charges, pooling charges, and administrative charges, the deficit is retained by the insurance company; when earned premiums are more than the sum of incurred claims less claims in excess of the pooling point, capitation charges, pooling charges, and administrative charges, 50 percent of the excess is returned to the District; and, if the District cancels the agreement prior to completion of the settlement accounting to be provided within 120 days after December 31, 2021, any excess earned premiums will not be available for return to the District.

In addition, the Board provides life insurance equivalent to each employee's salary rounded to the next \$1,000. The Board also offers a cafeteria plan to its employees, in which the employees select among a variety of plan benefits.

Settled claims resulting from the risks described above have not exceeded commercial coverage in any of the past 3 fiscal years.

H. Public Entity Risk Pool

Fund Description. The NEFEC RMP public entity risk pool was organized on July 1, 1982, to provide property and casualty insurance coverage for its member districts. The NEFEC RMP was established

under the authority of Sections 1001.42(12)(k), 111.072, 1001.42(11)(d), 1011.18(6), 440.38(6), and 768.28, Florida Statutes. The NEFEC RMP was established to formulate, develop, and administer, on behalf of the member districts, a program of group self-insurance for achieving lower costs through the development of a comprehensive loss control program. If the assets of the NEFEC RMP were to be exhausted, members would be responsible for their allocable portion of the NEFEC RMP liabilities. The NEFEC RMP members currently include 12 districts and the Florida Virtual School. Members may withdraw from the NEFEC RMP by providing a 60-day written notice of intent to withdraw and may withdraw on the next anniversary date of the program. Annual assessments and increases are based on the assessment formula developed by the member districts.

Summary of Significant Accounting Policies

- **Unpaid Claims Liabilities.** The NEFEC RMP establishes claims liabilities based on estimates of the ultimate cost of claims that have been reported, but not settled, and of claims that have been incurred, but not reported. The length of time for which such costs must be estimated varies depending on the coverage involved. Actual claims costs depend on such complex factors as inflation, changes in doctrines of legal liability, and damage awards. Accordingly, the process used in computing claims liabilities does not necessarily result in an exact amount, particularly for coverage such as general liability and workers' compensation. Claims liabilities are recomputed periodically using a variety of actuarial and statistical techniques to produce current estimates that reflect settlements, claim frequency, and other economic and social factors.
- **Excess Insurance.** The NEFEC RMP has entered into agreements with various insurance companies to provide specific excess coverage for claim amounts above a stated amount on an individual claim basis and aggregate excess coverage when total claims minus specific excess coverage exceed the loss fund. The amount of \$390,600.23 in excess insurance recoverable on unpaid claims was deducted from the liability for unpaid claims at June 30, 2021.
- **Investment Income.** Investment income is not treated as an offset to reserves.

Unpaid Claims Liabilities

The following schedule presents the changes in claims liability for the past 2 years in the NEFEC RMP:

	<u>Reconciliation of Claims Liability</u>	
	<u>2019-20</u>	<u>2020-21</u>
Estimated Insurance Claims Payable, Beginning of Fiscal Year	\$ 13,415,000	\$ 13,006,000
Incurring Claims and Claims Adjustment Expenses:		
Provision for Insured Events of Current Fiscal Year	6,548,000	7,433,000
Increase in Provision for Insured Events of Prior Fiscal Years	1,365,000	744,000
Increase (Decrease) in Estimated Incurred Claims Assigned	(2,233,558)	120,487
Total Incurred Claims and Claims Adjustment Expenses	5,679,442	8,297,487
Payments:		
Claims and Claims Adjustment Expenses Attributable to:		
Insured Events of the Current Fiscal Year	2,438,000	2,159,000
Insured Events of Prior Fiscal Years	3,439,000	4,146,000
Adjustments for Payments from Excess Insurers and Subrogation	211,442	163,487
Total Payments	6,088,442	6,468,487
Estimated Insurance Claims Payable, End of Fiscal Year	\$ 13,006,000	\$ 14,835,000

I. Long-Term Liabilities

1. Notes Payable

Notes payable at June 30, 2021, are as follows:

<u>Note Description</u>	<u>Amount Outstanding</u>	<u>Interest Rates (Percent)</u>	<u>Annual Maturity To</u>
Section 1011.14, Florida Statutes, Notes:			
Energy Management Upgrades	\$ 1,039,978.87	2.69	2023
School Buses	<u>1,300,235.81</u>	2.79	2024
Total Notes from Direct Borrowings	<u><u>\$ 2,340,214.68</u></u>		

The District entered into financing arrangements on May 11, 2018, and July 26, 2018, under the provisions of Section 1011.14, Florida Statutes, which authorizes district school boards to create obligations for a period of 1 year, in anticipation of budgeted revenues accruing on a current basis, without pledging the credit of the District or requiring future levy of taxes for certain purposes. These obligations may be extended from year to year, with the consent of the lender, for a period not to exceed 4 years, for a total of 5 years, including the initial year of each note. These obligations were undertaken to purchase energy management upgrades within the District, including energy efficient lighting and six new chillers at various schools, and to purchase 20 school buses. The notes were issued at par and with fixed interest rates.

Amounts payable for the planned extended repayment of the Section 1011.14, Florida Statutes, notes are as follows:

<u>Fiscal Year Ending June 30</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2022	\$ 997,395.80	\$ 932,639.95	\$ 64,755.85
2023	997,395.80	958,310.09	39,085.71
2024	<u>461,973.21</u>	<u>449,264.64</u>	<u>12,708.57</u>
Total	<u><u>\$ 2,456,764.81</u></u>	<u><u>\$ 2,340,214.68</u></u>	<u><u>\$ 116,550.13</u></u>

2. Bonds Payable

Bonds payable at June 30, 2021, are as follows:

<u>Bond Type</u>	<u>Amount Outstanding</u>	<u>Interest Rates (Percent)</u>	<u>Annual Maturity To</u>
State School Bonds:			
Series 2014A, Refunding	\$ 126,000	3 - 5	2025
Series 2017A, Refunding	<u>326,000</u>	3 - 5	2028
Total Bonds Payable	<u><u>\$ 452,000</u></u>		

The various bonds were issued to finance capital outlay projects of the District. These bonds are issued by the SBE on behalf of the District. The bonds mature serially and are secured by a pledge of the District's portion of the State-assessed motor vehicle license tax. The State's full

faith and credit is also pledged as security for these bonds. Principal and interest payments, investment of debt service fund resources, and compliance with reserve requirements are administered by the SBE and the SBA.

Annual requirements to amortize all bonded debt outstanding as of June 30, 2021, are as follows:

<u>Fiscal Year Ending June 30</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
State School Bonds:			
2022	\$ 94,320	\$ 73,000	\$ 21,320
2023	96,670	79,000	17,670
2024	99,720	86,000	13,720
2025	61,420	52,000	9,420
2026	56,940	50,000	6,940
2027-2028	118,180	112,000	6,180
Total State School Bonds	<u>\$ 527,250</u>	<u>\$ 452,000</u>	<u>\$ 75,250</u>

3. Changes in Long-Term Liabilities

The following is a summary of changes in long-term liabilities:

<u>Description</u>	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deductions</u>	<u>Ending Balance</u>	<u>Due In One Year</u>
GOVERNMENTAL ACTIVITIES					
Notes Payable	\$ 3,247,743.78	\$ -	\$ 907,529.10	\$ 2,340,214.68	\$ 932,639.95
Bonds Payable	519,000.00	-	67,000.00	452,000.00	73,000.00
Compensated Absences Payable	6,393,890.57	1,196,857.78	900,163.13	6,690,585.22	1,338,117.04
Net Pension Liability	65,154,281.76	39,353,529.16	25,730,526.38	78,777,284.54	226,722.89
Total OPEB Liability	12,090,627.23	747,276.31	688,554.30	12,149,349.24	693,409.75
Total Governmental Activities	<u>\$87,405,543.34</u>	<u>\$41,297,663.25</u>	<u>\$28,293,772.91</u>	<u>\$100,409,433.68</u>	<u>\$3,263,889.63</u>
BUSINESS-TYPE ACTIVITIES					
Estimated Insurance Claims Payable	\$ 13,006,000.00	\$ 8,297,487.00	\$ 6,468,487.00	\$ 14,835,000.00	\$4,254,000.00
Compensated Absences Payable	841,283.56	20,625.57	105,610.93	756,298.20	151,259.64
Net Pension Liability	4,859,899.24	3,371,201.84	2,204,193.62	6,026,907.46	19,422.11
Total OPEB Liability	623,271.77	38,799.69	36,239.70	625,831.76	36,495.25
Total Business-Type Activities	<u>\$19,330,454.57</u>	<u>\$11,728,114.10</u>	<u>\$8,814,531.25</u>	<u>\$22,244,037.42</u>	<u>\$4,461,177.00</u>

For the governmental activities, compensated absences, pensions, and other postemployment benefits are generally liquidated with resources of the General Fund. The estimated insurance claims are generally liquidated with the resources of the proprietary funds.

J. Fund Balance Reporting

In addition to committed and assigned fund balance categories discussed in Note I.F.10., fund balances may be classified as follows:

- **Nonspendable Fund Balance.** Nonspendable fund balance is the net current financial resources that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Generally, not in spendable form means that an item is not expected to be converted to cash.
- **Restricted Fund Balance.** Restricted fund balance is the portion of fund balance on which constraints have been placed by creditors, grantors, contributors, laws or regulations of other governments, constitutional provisions, or enabling legislation. Restricted fund balance places the most binding level of constraint on the use of fund balance.

- **Unassigned Fund Balance.** The unassigned fund balance is the portion of fund balance that is the residual classification for the General Fund. This balance represents amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned for specific purposes.

K. Interfund Receivables and Payables

The following is a summary of interfund receivables and payables reported in the fund financial statements:

Funds	Interfund	
	Receivables	Payables
Major:		
General	\$ 4,897,655.48	\$ -
Special Revenue:		
Other	-	1,425,280.18
Federal Education Stabilization	-	2,282,375.30
Capital Projects:		
Local Capital Improvement	-	1,190,000.00
Total	\$ 4,897,655.48	\$ 4,897,655.48

The outstanding interfund balances resulted mainly from expenditure and reimbursement timing differences between funds. The interfund amounts represent temporary loans and are expected to be repaid within 1 fiscal year.

L. Revenues

1. Schedule of State Revenue Sources

The following is a schedule of the District's State revenue sources for the 2020-21 fiscal year:

Source	Amount
Governmental Funds:	
Florida Education Finance Program	\$ 49,148,653.00
Categorical Educational Program - Class Size Reduction	11,040,634.00
Motor Vehicle License Tax (Capital Outlay and Debt Service)	509,279.30
Voluntary Prekindergarten Program	453,125.61
Miscellaneous	1,080,684.77
Subtotal Governmental Funds	62,232,376.68
Enterprise Funds:	
Regional Education Consortium Services	750,000.00
Other State Grants and Contracts	39,532.83
Subtotal Enterprise Funds	789,532.83
Total State	\$ 63,021,909.51

Accounting policies relating to certain State revenue sources are described in Note I.H.2.

2. Property Taxes

The following is a summary of millages and taxes levied on the 2020 tax roll for the 2020-21 fiscal year:

	<u>Millages</u>	<u>Taxes Levied</u>
General Fund		
Nonvoted School Tax:		
Required Local Effort	3.649	\$ 18,126,880.52
Basic Discretionary Local Effort	0.748	3,715,808.46
Capital Projects - Local Capital Improvement Fund		
Nonvoted Tax:		
Local Capital Improvements	1.500	7,451,647.48
Total	<u>5.897</u>	<u>\$ 29,294,336.46</u>

M. Interfund Transfers

The following is a summary of interfund transfers reported in the fund financial statements:

<u>Funds</u>	<u>Interfund</u>	
	<u>Transfers In</u>	<u>Transfers Out</u>
Major:		
General	\$ 3,056,620.04	\$ -
Capital Projects:		
Local Capital Improvement	-	2,831,278.04
Nonmajor Governmental	-	225,342.00
Total	<u>\$ 3,056,620.04</u>	<u>\$ 3,056,620.04</u>

Transfers from the Local Capital Improvement Fund to the General Fund were for facilities maintenance work and property and casualty insurance premiums. Transfers from the nonmajor governmental fund to the General Fund were for charter school capital outlay.

IV. CONSORTIUMS

The District is a member of, and fiscal agent for, the NEFEC. The NEFEC offers risk management programs for property and casualty (including workers' compensation) and information technology and other contracted services. The NEFEC also provides for the purchase of certain materials, supplies, equipment, and services to be used by member districts. The NEFEC is governed by a board of directors composed of the superintendents of the participating districts. As fiscal agent, the District has established enterprise funds to account for the NEFEC's resources and operations.

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OTHER REQUIRED SUPPLEMENTARY INFORMATION

Budgetary Comparison Schedule General and Major Special Revenue Funds For the Fiscal Year Ended June 30, 2021

	General Fund			Variance with Final Budget - Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues				
Intergovernmental:				
Federal Direct	\$ 175,000.00	\$ 175,000.00	\$ 203,437.20	\$ 28,437.20
Federal Through State and Local	360,000.00	360,000.00	561,693.66	201,693.66
State	62,583,254.69	61,373,119.48	60,898,063.73	(475,055.75)
Local:				
Property Taxes	20,662,285.00	20,662,285.00	21,162,771.65	500,486.65
Charges for Services - Food Service	-	-	-	-
Miscellaneous	1,851,417.54	1,942,539.54	2,010,808.94	68,269.40
Total Local Revenues	22,513,702.54	22,604,824.54	23,173,580.59	568,756.05
Total Revenues	85,631,957.23	84,512,944.02	84,836,775.18	323,831.16
Expenditures				
Current - Education:				
Instruction	55,504,589.32	56,888,326.25	50,957,507.59	5,930,818.66
Student Support Services	4,624,867.18	4,691,353.61	4,273,037.16	418,316.45
Instructional Media Services	497,738.90	508,991.49	358,489.90	150,501.59
Instruction and Curriculum Development Services	2,472,328.07	2,539,446.17	2,004,234.57	535,211.60
Instructional Staff Training Services	596,487.94	502,280.99	445,399.91	56,881.08
Instruction-Related Technology	769,247.92	713,164.97	634,004.55	79,160.42
Board	864,108.62	872,676.39	530,223.08	342,453.31
General Administration	931,280.60	789,929.60	587,071.85	202,857.75
School Administration	7,469,496.08	7,661,741.84	7,508,361.37	153,380.47
Facilities Acquisition and Construction	3,435.00	44,705.14	44,705.14	-
Fiscal Services	947,115.26	1,005,663.29	1,005,663.29	-
Food Services	-	27,273.07	27,273.07	-
Central Services	933,795.97	1,086,466.35	1,086,466.35	-
Student Transportation Services	5,553,354.69	5,659,902.33	4,754,812.52	905,089.81
Operation of Plant	9,040,656.75	7,493,020.02	6,476,180.83	1,016,839.19
Maintenance of Plant	3,721,574.64	3,531,912.95	2,158,662.30	1,373,250.65
Administrative Technology Services	2,396,514.61	2,463,333.47	1,903,418.58	559,914.89
Fixed Capital Outlay:				
Facilities Acquisition and Construction	-	180,511.51	180,511.51	-
Other Capital Outlay	-	197,104.89	197,104.89	-
Total Expenditures	96,326,591.55	96,857,804.33	85,133,128.46	11,724,675.87
Excess (Deficiency) of Revenues Over Expenditures	(10,694,634.32)	(12,344,860.31)	(296,353.28)	12,048,507.03
Other Financing Sources				
Transfers In	4,191,278.04	4,416,620.04	3,056,620.04	(1,360,000.00)
Loss Recoveries	25,000.00	25,000.00	3,416.00	(21,584.00)
Total Other Financing Sources	4,216,278.04	4,441,620.04	3,060,036.04	(1,381,584.00)
Net Change in Fund Balances	(6,478,356.28)	(7,903,240.27)	2,763,682.76	10,666,923.03
Fund Balances, Beginning	11,463,505.70	11,513,505.70	11,513,505.70	-
Fund Balances, Ending	\$ 4,985,149.42	\$ 3,610,265.43	\$ 14,277,188.46	\$ 10,666,923.03

Special Revenue - Food Service Fund

Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)
\$ -	\$ -	\$ -	\$ -
9,351,950.00	9,351,950.00	11,517,824.96	2,165,874.96
151,095.00	151,095.00	153,741.00	2,646.00
-	-	-	-
254,800.00	254,800.00	248,371.53	(6,428.47)
83,375.00	152,825.00	79,708.25	(73,116.75)
<u>338,175.00</u>	<u>407,625.00</u>	<u>328,079.78</u>	<u>(79,545.22)</u>
<u>9,841,220.00</u>	<u>9,910,670.00</u>	<u>11,999,645.74</u>	<u>2,088,975.74</u>
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
10,369,952.12	10,929,434.79	8,714,561.71	2,214,873.08
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	386,752.68	386,752.68	-
-	196,820.43	196,820.43	-
<u>10,369,952.12</u>	<u>11,513,007.90</u>	<u>9,298,134.82</u>	<u>2,214,873.08</u>
<u>(528,732.12)</u>	<u>(1,602,337.90)</u>	<u>2,701,510.92</u>	<u>4,303,848.82</u>
-	-	-	-
-	-	-	-
-	-	-	-
(528,732.12)	(1,602,337.90)	2,701,510.92	4,303,848.82
4,848,383.42	4,848,383.42	4,848,383.42	-
<u>\$ 4,319,651.30</u>	<u>\$ 3,246,045.52</u>	<u>\$ 7,549,894.34</u>	<u>\$ 4,303,848.82</u>

(Continued)

**Budgetary Comparison Schedule
General and Major Special Revenue Funds (Continued)
For the Fiscal Year Ended June 30, 2021**

	Special Revenue - Other Fund			Variance with Final Budget - Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues				
Intergovernmental:				
Federal Direct	\$ -	\$ -	\$ 24,230.00	\$ 24,230.00
Federal Through State and Local	2,539,646.47	16,954,168.21	11,658,285.79	(5,295,882.42)
Total Revenues	<u>2,539,646.47</u>	<u>16,954,168.21</u>	<u>11,682,515.79</u>	<u>(5,271,652.42)</u>
Expenditures				
Current - Education:				
Instruction	2,057,764.82	11,001,588.41	7,389,193.39	3,612,395.02
Student Support Services	17,849.43	1,292,541.04	961,690.01	330,851.03
Instructional Media Services	-	11,603.12	11,603.12	-
Instruction and Curriculum Development Services	403,729.18	2,749,805.02	1,930,701.22	819,103.80
Instructional Staff Training Services	9,300.00	994,854.24	688,363.40	306,490.84
Instruction-Related Technology	-	-	-	-
General Administration	49,744.99	634,580.59	434,026.91	200,553.68
School Administration	-	-	-	-
Facilities Acquisition and Construction	-	500.00	-	500.00
Central Services	-	10,468.45	10,468.45	-
Student Transportation Services	-	500.00	-	500.00
Operation of Plant	1,258.05	1,258.05	-	1,258.05
Maintenance of Plant	-	-	-	-
Fixed Capital Outlay:				
Other Capital Outlay	-	256,469.29	256,469.29	-
Total Expenditures	<u>2,539,646.47</u>	<u>16,954,168.21</u>	<u>11,682,515.79</u>	<u>5,271,652.42</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances, Beginning	-	-	-	-
Fund Balances, Ending	<u>\$ 0.00</u>	<u>\$ 0.00</u>	<u>\$ 0.00</u>	<u>\$ 0.00</u>

Special Revenue - Federal Education Stabilization Fund

Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)
\$ -	\$ -	\$ 19,415.84	\$ 19,415.84
-	17,081,939.76	6,125,067.29	(10,956,872.47)
-	17,081,939.76	6,144,483.13	(10,937,456.63)
-	9,931,197.98	2,060,252.40	7,870,945.58
-	71,346.76	60,020.49	11,326.27
-	-	-	-
-	420,297.35	420,297.35	-
-	2,913,227.80	188,308.48	2,724,919.32
-	23,975.85	23,975.85	-
-	349,180.72	69,140.26	280,040.46
-	15,534.60	15,534.60	-
-	-	-	-
-	2,550.00	2,325.00	225.00
-	50,000.00	-	50,000.00
-	2,314,697.32	2,314,697.32	-
-	919,398.68	919,398.68	-
-	70,532.70	70,532.70	-
-	17,081,939.76	6,144,483.13	10,937,456.63
-	-	-	-
-	-	-	-
-	-	-	-
\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00

**Schedule of Changes in the District's
Total OPEB Liability and Related Ratios**

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Total OPEB Liability				
Service Cost	\$ 419,236	\$ 175,044	\$ 215,249	\$ 224,512
Interest	282,277	355,145	376,877	365,608
Differences Between Expected and Actual Experience		(2,358,885)		
Changes of Assumptions or Other Inputs	84,563	4,891,760	514,360	(395,708)
Benefit Payments	<u>(724,794)</u>	<u>(636,726)</u>	<u>(677,781)</u>	<u>(641,484)</u>
Net Change in Total OPEB Liability	<u>61,282</u>	<u>2,426,338</u>	<u>428,705</u>	<u>(447,072)</u>
Total OPEB Liability - Beginning	<u>12,713,899</u>	<u>10,287,561</u>	<u>9,858,856</u>	<u>10,305,928</u>
Total OPEB Liability - Ending	<u>\$ 12,775,181</u>	<u>\$ 12,713,899</u>	<u>\$ 10,287,561</u>	<u>\$ 9,858,856</u>
Covered-Employee Payroll	\$ 42,369,340	\$ 42,369,340	\$ 52,728,938	\$ 52,728,938
Total OPEB Liability as a Percentage of Covered-Employee Payroll	30.15%	30.01%	19.51%	18.70%

**Schedule of the District's Proportionate Share
of the Net Pension Liability –
Florida Retirement System Pension Plan (1)**

Fiscal Year Ending June 30	District's Proportion of the FRS Net Pension Liability	District's Proportionate Share of the FRS Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the FRS Net Pension Liability as a Percentage of its Covered Payroll	FRS Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2013	0.163584420%	\$ 28,160,159	\$ 60,196,665	46.78%	88.54%
2014	0.167413025%	10,214,656	63,055,570	16.20%	96.09%
2015	0.163488026%	21,116,413	63,535,875	33.24%	92.00%
2016	0.151876888%	38,349,033	64,098,700	59.83%	84.88%
2017	0.148978073%	44,066,714	63,895,894	68.97%	83.89%
2018	0.146017810%	43,981,321	64,258,481	68.44%	84.26%
2019	0.140819865%	48,496,401	64,329,319	75.39%	82.61%
2020	0.141188708%	61,193,266	67,126,847	91.16%	78.85%

(1) The amounts presented for each fiscal year were determined as of June 30.

**Schedule of District Contributions –
Florida Retirement System Pension Plan (1)**

Fiscal Year Ending June 30	Contractually Required FRS Contribution	FRS Contributions in Relation to the Contractually Required Contribution	FRS Contribution Deficiency (Excess)	District's Covered Payroll	FRS Contributions as a Percentage of Covered Payroll
2014	\$ 3,667,056	\$ (3,667,056)	\$ -	\$ 63,055,570	5.82%
2015	3,985,928	(3,985,928)	-	63,535,875	6.27%
2016	3,703,760	(3,703,760)	-	64,098,700	5.78%
2017	3,878,266	(3,878,266)	-	63,895,894	6.07%
2018	4,161,390	(4,161,390)	-	64,258,481	6.48%
2019	4,366,432	(4,366,432)	-	64,329,319	6.79%
2020	4,691,075	(4,691,075)	-	67,126,847	6.99%
2021	5,664,884	(5,664,884)	-	66,636,378	8.50%

(1) The amounts presented for each fiscal year were determined as of June 30.

**Schedule of the District's Proportionate Share
of the Net Pension Liability –
Health Insurance Subsidy Pension Plan (1)**

Fiscal Year Ending June 30	District's Proportion of the HIS Net Pension Liability	District's Proportionate Share of the HIS Net Pension Liability	District's Covered Payroll	District's Proportionate Share of the HIS Net Pension Liability as a Percentage of its Covered Payroll	HIS Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2013	0.206941296%	\$ 18,016,961	\$ 60,196,665	29.93%	1.78%
2014	0.212762540%	19,893,817	63,055,570	31.55%	0.99%
2015	0.209557909%	21,371,610	63,535,875	33.64%	0.50%
2016	0.207602932%	24,195,262	64,098,700	37.75%	0.97%
2017	0.200419398%	21,429,767	63,895,894	33.54%	1.64%
2018	0.196712351%	20,820,256	64,258,481	32.40%	2.15%
2019	0.192311928%	21,517,780	64,329,319	33.45%	2.63%
2020	0.193376248%	23,610,926	67,126,847	35.17%	3.00%

(1) The amounts presented for each fiscal year were determined as of June 30.

**Schedule of District Contributions –
Health Insurance Subsidy Pension Plan (1)**

Fiscal Year Ending June 30	Contractually Required HIS Contribution	HIS Contributions in Relation to the Contractually Required Contribution	HIS Contribution Deficiency (Excess)	District's Covered Payroll	HIS Contributions as a Percentage of Covered Payroll
2014	\$ 728,853	\$ (728,853)	\$ -	\$ 63,055,570	1.16%
2015	801,061	(801,061)	-	63,535,875	1.26%
2016	1,064,097	(1,064,097)	-	64,098,700	1.66%
2017	1,060,677	(1,060,677)	-	63,985,894	1.66%
2018	1,066,776	(1,066,776)	-	64,258,481	1.66%
2019	1,067,889	(1,067,889)	-	64,329,319	1.66%
2020	1,114,337	(1,114,337)	-	67,126,847	1.66%
2021	1,105,979	(1,105,979)	-	66,636,378	1.66%

(1) The amounts presented for each fiscal year were determined as of June 30.

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**Ten-Year Claims Development Information-
North East Florida Educational Consortium – Risk Management Property/Casualty Program
For the Fiscal Year ended June 30**

	2012	2013	2014	2015
Net Earned Required Contribution and				
Investment Revenues:				
Earned	\$ 13,578,330	\$ 15,016,589	\$ 14,825,362	14,493,892
Excess Insured	6,428,422	7,583,300	7,403,686	7,067,800
Total Net Earned Required Contribution and Investment Revenues	7,149,908	7,433,289	7,421,676	7,426,092
Unallocated Expenses	3,585,429	4,066,334	4,269,391	1,967,078
Estimated Incurred Claims and Expenses, End of Policy Year:				
Incurred	5,701,000	5,606,000	6,937,000	5,421,000
Net Paid (Cumulative) as of:				
End of Policy Year	2,002,000	1,956,000	2,346,000	1,684,000
One Year Later	3,603,000	3,746,000	4,286,000	2,721,000
Two Years Later	4,616,000	4,425,000	5,574,000	3,362,000
Three Years Later	5,432,000	4,826,000	6,117,000	3,692,000
Four Years Later	5,529,000	5,248,000	6,579,000	3,983,000
Five Years Later	5,712,000	5,491,000	6,754,000	4,052,000
Six Years Later	5,842,000	5,634,000	6,879,000	4,109,000
Seven Years Later	5,954,000	5,684,000	6,887,000	-
Eight Years Later	5,971,000	5,697,000	-	-
Nine Years Later	5,971,000	-	-	-
Reestimated Excess Insured Claims and Expenses	(1)	(1)	(1)	(1)
Reestimated Net Incurred Claims and Expenses:				
End of Policy Year	5,701,000	5,606,000	6,937,000	5,421,000
One Year Later	5,558,000	6,118,000	6,920,000	4,881,000
Two Years Later	5,898,000	5,735,000	7,501,000	4,509,000
Three Years Later	6,180,000	6,103,000	7,234,000	4,390,000
Four Years Later	6,148,000	5,958,000	7,422,000	4,467,000
Five Years Later	6,124,000	6,151,000	7,309,000	4,461,000
Six Years Later	6,249,000	6,030,000	7,321,000	4,502,000
Seven Years Later	6,325,000	6,111,000	7,186,000	-
Eight Years Later	5,971,000	6,039,000	-	-
Nine Years Later	5,971,000	-	-	-
Increase (Decrease) in Estimated Incurred Claims and Expenses from End of Policy Year	270,000	433,000	249,000	(919,000)

(1) Information relating to excess insured not available.

2016	2017	2018	2019	2020	2021
\$ 14,124,757 6,239,140	\$ 13,643,467 6,028,102	\$ 12,771,608 5,126,507	\$ 13,394,501 5,432,391	\$ 13,418,043 5,226,556	\$ 13,754,504 5,837,588
7,885,617	7,615,365	7,645,101	7,962,110	8,191,487	7,916,916
1,194,208	948,365	3,023,592	3,354,016	2,991,672	2,233,457
6,048,000	7,270,000	6,799,000	7,917,000	6,548,000	7,433,000
2,261,000	2,040,000	2,303,000	2,946,000	2,438,000	2,159,000
3,770,000	3,992,000	3,987,000	4,230,000	4,437,000	-
4,578,000	4,639,000	4,719,000	5,058,000	-	-
5,174,000	5,122,000	5,352,000	-	-	-
5,734,000	5,526,000	-	-	-	-
5,883,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
(1)	(1)	(1)	(1)	(1)	(1)
6,048,000	7,270,000	6,799,000	7,917,000	6,548,000	7,433,000
6,255,000	6,840,000	6,395,000	6,546,000	7,053,000	-
6,004,000	6,611,000	6,575,000	6,940,000	-	-
6,270,000	6,642,000	6,713,000	-	-	-
6,552,000	6,741,000	-	-	-	-
6,419,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
371,000	(529,000)	(86,000)	(977,000)	(505,000)	-

1. Budgetary Basis of Accounting

The Board follows procedures established by State law and State Board of Education (SBE) rules in establishing budget balances for governmental funds, as described below:

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for all governmental fund types in accordance with procedures and time intervals prescribed by State law and SBE rules.
- Appropriations are controlled at the object level (e.g., salaries, purchased services, and capital outlay) within each activity (e.g., instruction, student transportation services, and school administration) and may be amended by resolution at any Board meeting prior to the due date for the annual financial report.
- Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.
- Budgetary information is integrated into the accounting system and, to facilitate budget control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at fiscal year end and encumbrances outstanding are honored from the subsequent year's appropriations.

2. Schedule of Changes in the District's Total Other Postemployment Benefits Liability and Related Ratios

No assets are accumulated in a trust that meet the criteria in paragraph 4 of GASB Statement No. 75 to pay related benefits.

Changes of Assumptions. In 2021, the discount rate was changed from 2.21 percent to 2.16 percent and the mortality assumption was updated.

3. Schedule of Net Pension Liability and Schedule of Contributions – Florida Retirement System Pension Plan

Changes of Assumptions. In 2020, the long-term expected rate of return was decreased from 6.9 percent to 6.8 percent.

4. Schedule of Net Pension Liability and Schedule of Contributions – Health Insurance Subsidy Pension Plan

Changes of Assumptions. In 2020, the municipal bond rate used to determine total pension liability was decreased from 3.5 percent to 2.21 percent, and the mortality assumption was updated.

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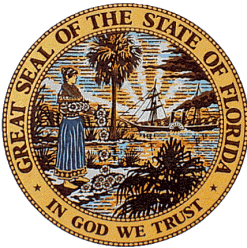
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Putnam County District School Board Schedule of Expenditures of Federal Awards For the Fiscal Year Ended June 30, 2021

Federal Grantor/Pass-Through Grantor/ Program or Cluster	Federal Assistance Listing Number	Pass - Through Entity Identifying Number	Passed Through to Subrecipients	Total Expenditures
Clustered				
Child Nutrition Cluster				
United States Department of Agriculture:				
Florida Department of Agriculture and Consumer Services:				
School Breakfast Program	10.553	21002	\$ -	\$ 110,608.92
National School Lunch Program	10.555	21001, 21003	-	887,918.42
COVID-19 National School Lunch Program	COVID-19, 10.555	21001, 21003	-	189,489.24
Total National School Lunch Program	10.555		-	1,077,408
Summer Food Service Program for Children	10.559	20006, 20007, 21006, 21007	-	10,329,808.38
Total Child Nutrition Cluster			-	11,517,824.96
Special Education Cluster				
United States Department of Education:				
Florida Department of Education:				
Special Education - Grants to States	84.027	262, 263	231,237.99	5,604,075.88
Special Education - Preschool Grants	84.173	267	-	105,274.60
Total Special Education Cluster			231,237.99	5,709,350.48
Not Clustered				
United States Department of Defense				
Army Junior Reserve Officers Training Corps	12.UNK	N/A	-	203,437.20
United States Department of Labor				
Florida Department of Education:				
National Farmworker Jobs Program	17.264	405	-	150,306.07
United States Department of Education				
Education Innovation and Research	84.411	N/A	-	489,668.81
Florida Department of Education:				
Title I Grants to Local Educational Agencies	84.010	212, 226	-	6,119,811.85
Migrant Education - State Grant Program	84.011	217	-	233,913.67
Career and Technical Education - Basic Grants to States	84.048	161	-	206,421.64
Education for Homeless Children and Youth	84.196	127	-	116,500.60
Charter Schools	COVID-19, 84.282	298	-	172,480.14
Twenty-First Century Community Learning	84.287	244	-	587,800.59
Special Education - State Personnel Development	84.323	170	531,176.00	566,378.39
Rural Education	84.358	110	-	193,289.02
English Language Acquisition State Grants	84.365	102	-	93,044.92
Supporting Effective Instruction State Grants	84.367	224	-	1,054,161.41
School Improvement Grants	84.377	126	-	453,750.31
Student Support and Academic Enrichment Program	84.424	241	-	456,178.82
Education Stabilization Fund:				
Governor's Emergency Education Relief Fund	COVID-19, 84.425C	123	-	243,478.58
Elementary and Secondary School Emergency Relief Fund	COVID-19, 84.425D	124	-	5,901,004.55
Total Education Stabilization Fund	84.425		-	6,144,483.13
Total United States Department of Education			531,176.00	16,887,883.30
Total Expenditures of Federal Awards			\$ 762,413.99	\$ 34,468,802.01

The accompanying notes are an integral part of this Schedule.

- Notes: (1) Basis of Presentation. The accompanying Schedule of Expenditures of Federal Awards (Schedule) includes the Federal award activity of the Putnam County District School Board under programs of the Federal Government for the fiscal year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the District.
- (2) Summary of Significant Accounting Policies. Expenditures reported on the Schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- (3) Indirect Cost Rate. The District has not elected to use the 10 percent de minimis cost rate allowed under the Uniform Guidance.
- (4) Noncash Assistance – National School Lunch Program. Includes \$696,565.70 of donated food received during the fiscal year. Donated foods are valued at fair value as determined at the time of donation.
- (5) COVID-19 National School Lunch Program. The District incurred \$189,489.24 in expenditures for the National School Lunch Program in the 2019-20 fiscal year.



Sherrill F. Norman, CPA
Auditor General

AUDITOR GENERAL STATE OF FLORIDA

Claude Denson Pepper Building, Suite G74
111 West Madison Street
Tallahassee, Florida 32399-1450



Phone: (850) 412-2722
Fax: (850) 488-6975

The President of the Senate, the Speaker of the
House of Representatives, and the
Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Putnam County District School Board as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 24, 2022, included under the heading **INDEPENDENT AUDITOR'S REPORT**. Our report includes a reference to other auditors who audited the financial statements of the school internal funds and the aggregate discretely presented component units, as described in our report on the District's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material

misstatement of the District's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify a certain deficiency in internal control, described in the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** as Financial Statement Finding No. 2021-001 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

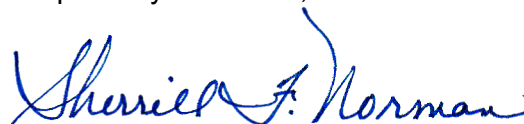
District's Response to Finding

The District's response to the finding identified in our audit is described in the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** Financial Statement Finding No. 2021-001 and in the **CORRECTIVE ACTION PLAN**. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

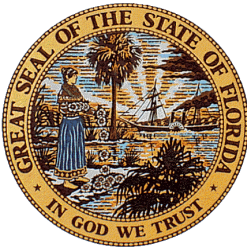
Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



Sherrill F. Norman, CPA
Tallahassee, Florida
March 24, 2022



Sherrill F. Norman, CPA
Auditor General

AUDITOR GENERAL STATE OF FLORIDA

Claude Denson Pepper Building, Suite G74
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The President of the Senate, the Speaker of the
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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Report on Compliance for Each Major Federal Program

We have audited the Putnam County District School Board's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major Federal programs for the fiscal year ended June 30, 2021. The District's major Federal programs are identified in **SECTION I – SUMMARY OF AUDITOR'S RESULTS** of the accompanying **SCHEDULE OF FINDINGS AND QUESTIONED COSTS**.

Management's Responsibility

Management is responsible for compliance with Federal statutes, regulations, and the terms and conditions of its Federal awards applicable to its Federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major Federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major Federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major Federal programs for the fiscal year ended June 30, 2021.

Report on Internal Control Over Compliance

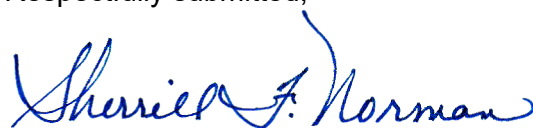
District management is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major Federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major Federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,

A handwritten signature in blue ink that reads "Sherrill F. Norman". The signature is fluid and cursive, with the first name "Sherrill" and last name "Norman" clearly legible, and "F." as a small initial in the middle.

Sherrill F. Norman, CPA
Tallahassee, Florida
March 24, 2022

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

SECTION I – SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued on whether the financial statements audited were prepared in accordance with GAAP:	Unmodified
Internal control over financial reporting:	
Material weakness(es) identified?	Yes
Significant deficiency(ies) identified?	None reported
Noncompliance material to financial statements noted?	No

Federal Awards

Internal control over major Federal programs:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified?	None reported
Type of auditor's report issued on compliance for major Federal programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	No
Identification of major Federal programs:	
Assistance Listing Numbers:	Name of Federal Program or Cluster:
84.027 and 84.173	Special Education Cluster
84.425	Education Stabilization Fund
Dollar threshold used to distinguish between type A and type B programs:	\$1,034,064
Auditee qualified as low risk auditee?	Yes

SECTION II – FINANCIAL STATEMENT FINDING

MATERIAL WEAKNESS

FINANCIAL REPORTING

Finding Number	2021-001
Opinion Units	Business-Type Activities Major Fund: Capital Projects – Local Capital Improvement (LCI) Fund Aggregate Remaining Fund Information Major Enterprise Funds: North East Florida Educational Consortium (NEFEC) Risk Management (Property/Casualty) Program Fund and NEFEC Other Programs Fund
Financial Statements	Various
Account Titles	
Fund Names	Capital Projects – LCI Fund, Other Governmental Funds, NEFEC Risk Management (Property/Casualty) Program Fund, and NEFEC Other Programs Fund
Adjustment Amounts	For example, for Business-Type Activities: • To correct statement out-of-balance of \$5,525,288: ○ Reduction (debit) of \$3,636,684 to Net Position Unrestricted. ○ Reductions (net debit) of \$1,888,604 to various offsetting entries. For the Governmental fund financial statements: • To properly report Capital Projects – LCI Fund as a major fund: ○ Capital Projects – LCI Fund: Increased total assets (\$4,587,591 - debit), liabilities (\$1,190,000 - credit), beginning fund balance (\$1,531,501 - credit), revenues (\$7,220,081 - credit), expenditures (\$2,522,713 - debit), and other financing uses (\$2,831,278 - debit). ○ Other Governmental Funds: The same respective accounts and amounts were decreased. For Proprietary Fund Major Enterprise Funds: • To properly report NEFEC Risk Management (Property/Casualty) Program Fund as a Major Enterprise Fund: ○ NEFEC Risk Management (Property/Casualty) Program Fund: Increased total assets (\$24,000,280 - debit), deferred outflows of resources (\$86,602 - debit), liabilities (\$15,166,112 - credit), deferred inflows of resources (\$15,694 - credit), beginning net position (\$11,519,103 - credit), operating revenues (\$13,659,965 - credit), nonoperating revenues (\$94,539 - credit), and operating expenditures (\$16,368,531 - debit). ○ NEFEC Other Programs Fund: The same respective accounts and amounts were decreased.
Statistically Valid Sample	Not Applicable
Prior Year Findings	Auditor General Report No. 2021-175, Finding No. 2020-001
Finding	District financial reporting procedures need improvement to ensure that financial statements and notes to the financial statements are properly

Criteria

presented in the annual financial report (AFR) submitted to the Florida Department of Education (FDOE).

Section 1010.01, Florida Statutes, requires that State Board of Education (SBE) rules incorporate the requirements of law and accounting principles generally accepted in the United States (GAAP). SBE Rule 6A-1.0071, Florida Administrative Code, and related instructions from the FDOE prescribe the exhibits and schedules that should be prepared as part of the District AFR. GAAP require that:

- The account balances on the statement of net position (SNP) present total assets and deferred outflows of resources that equal total liabilities, deferred inflows of resources, and net position.
- The preparation of fund financial statements includes an analysis to determine the major funds. A fund should be reported as major when the fund assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures represent at least 10 percent of the total governmental funds and at least 5 percent of the combined total for governmental and enterprise funds for these respective classifications.
- Proprietary funds and governmental activities engaged in business-type activities present a statement of cash flows (SCF) for each period for which results of operations are reported.
- Notes to the financial statements provide additional information that is essential for a full understanding of the transactions and amounts presented on the financial statements.

Condition

The District did not comply with GAAP by properly presenting certain account balances and transactions, and notes to the financial statements in the AFR submitted to the FDOE. For example, before audit adjustments:

Government-wide Financial Statements:

- For the Business-Type Activities, the SNP total assets and deferred outflows of resources exceeded liabilities, deferred inflows of resources, and net position by \$5,525,288.28.

Governmental Fund Financial Statements:

- District personnel erroneously excluded the Capital Projects – LCI Fund from major fund reporting and reported the balances and transactions of that fund in the Other Governmental Funds.

Proprietary Fund Financial Statements:

- The SNP and the SRECNP reported amounts in the Other Programs Funds columns instead of reporting the amounts for the NEFEC Risk Management (Property/Casualty) Program in a separate column.
- The SCF for all three proprietary funds was not presented in the District's AFR.

Notes to the Financial Statements:

- The notes to the financial statements in the District AFR for the 2020-21 fiscal year were not updated from what was disclosed in the notes for the 2019-20 fiscal year for Retirement Plans (Florida Retirement System (FRS) - Defined Benefit Pension Plans and FRS - Defined Contribution Pension Plan).

Cause	District personnel responsible for preparing the AFR had limited financial reporting experience and misunderstood how to properly report all information in the AFR. In addition, while the Board approved the AFR, the District had not established review procedures to detect AFR errors prior to Board approval and submittal of the AFR to the FDOE.
Effect	Separately reporting accurate amounts by major fund allows financial statement users to readily identify the District's most significant funds and their related balances and transactions. Several accounts were misstated and the financial statements were out-of-balance. Significant reporting errors and omissions may cause financial statement users to misunderstand the District's financial activities and incorrectly assess the District's financial position. Furthermore, reporting errors and omissions from the AFR decrease the relevance and usefulness of financial reporting for financial statement users. We extended our procedures to determine the adjustments necessary to ensure that major funds and other financial statement amounts, along with note disclosures, were properly presented and District personnel accepted the adjustments. However, our audit procedures cannot substitute for management's responsibility to implement adequate controls over preparation of the AFR.
Recommendation	The District should improve procedures to ensure that financial statement and notes to the financial statements are properly presented in the District AFR. Such procedures should include appropriate training for District personnel responsible for AFR preparation and review and approval of the AFR to detect and correct reporting errors and ensure completeness of the AFR prior to Board approval and submittal to the FDOE.
District Response	The District has initiated procedures to provide appropriate training to District staff charged with completing the AFR by contracting with a local accounting firm for training purposes. This will aid in getting the AFR done in a more timely manner so that there is time for appropriate review.

SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No matters are reported.

PRIOR AUDIT FOLLOW-UP

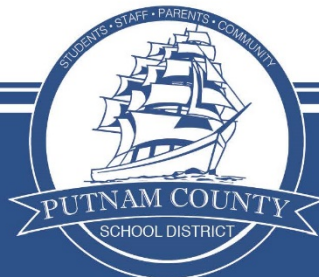
The District had not taken corrective action for the financial statement finding included in our report No. 2021-175.

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

Putnam County School District
200 Reid Street Palatka, Florida 32177
www.putnamschools.org

Audit Report No. (Finding No.)	Program/Area	Brief Description	Status	Comments
2016-170	Child Nutrition Cluster	The District maintained excess net cash resources for its food service program.	Partially corrected	The District again had an increase in fund equity over the prior year due to the weekend meals served SY 20-21 and summer 2021 as well. This increased our revenue significantly. We have slowly executed our spending plan despite the covid limitations during SY 21-22. We continue to replace equipment and provide kitchen updates as needed. We recently issued a raise to the SFS workers and will continue to increase wages yearly until the final minimum wage of \$15 is reached. Food cost is continuing to rise; therefore, food prices increase weekly. Florida Department of Agriculture recently changed the way they figure net excess cash. Previously they used 10 months to calculate and have recently adopted 12 months. This will allow more excess cash to be acceptable for emergencies and inflation.
(2015-003)	(CFDA Nos. 10.553, 10.555, and 10.559)			
2021-175	Financial Reporting	District financial reporting procedures need improvement to ensure that financial statements, notes to the financial statements, and required supplementary information are properly presented in the annual financial report submitted to the Florida Department of Education.	Not corrected	For the current fiscal year, the District has made arrangements to contract with CRI Accounting for their staff to work with our Director of Finance in areas of preparation of the AFR.
(2020-01)				

Holly Pickens, District I
David Buckles, District II
Sandra Gilyard, District III



Gordon "Bud" McInnis, District IV
Jane Crawford, District V
Dr. Rick Surrency, Superintendent

CORRECTIVE ACTION PLAN

Putnam County School District
200 Reid Street Palatka, Florida 32177
www.putnamschools.org

March 15, 2022

**Putnam County District School Board
Management's Corrective Action Plan
For the Fiscal Year Ended June 30, 2021**

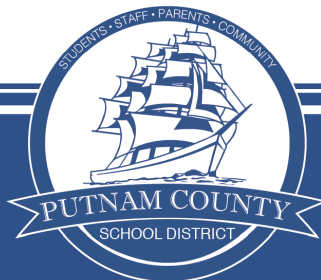
Finding Number: 2021-001.

Planned Corrective Action: The District will ensure that Finance Personnel responsible for preparing the Annual Financial Report receive proper training from someone versed in the preparation of an AFR for a county who is the fiscal agent of a consortium. The District has contracted with a firm to help in this process. The District will establish a timeline for various levels of review to ensure that not only is the AFR completed in a timely manner, but that review and approval of the AFR is conducted before the submission of the report to the board for approval and before the submission of the report to FDOE.

Anticipated Completion Date: September 11, 2022

Responsible Contact Person: Rhonda D. Odom, CPA, Assistant Superintendent of Business and Finance
Kimberly Mann, Director of Finance

Holly Pickens, District I
David Buckles, District II
Sandra Gilyard, District III



Gordon "Bud" McInnis, District IV
Jane Crawford, District V
Dr. Rick Surrency, Superintendent