

**NASSAU COUNTY
DISTRICT SCHOOL BOARD**

**Financial, Operational, and Federal Single
Audit**

For the Fiscal Year Ended
June 30, 2010



BOARD MEMBERS AND SUPERINTENDENT

Board members and the Superintendent who served during the 2009-10 fiscal year are listed below

	<u>District No.</u>
Donna Martin	1
Gail G. Cook	2
Muriel N. Creamer, Chair	3
James M. Adams	4
Dr. Kathy Knight Burns, Vice Chair	5

Dr. John L. Ruis, Superintendent

The Auditor General conducts audits of governmental entities to provide the Legislature, Florida's citizens, public entity management, and other stakeholders unbiased, timely, and relevant information for use in promoting government accountability and stewardship and improving government operations.

The audit team leader was Sue Granger, and the audit was supervised by John P. Duffy CPA. Please address inquiries regarding this report to Gregory L. Centers, CPA, Audit Manager, by e-mail at gregcenters@aud.state.fl.us or by telephone at (850) 487-9039.

This report and other reports prepared by the Auditor General can be obtained on our Web site at www.myflorida.com/audgen; by telephone at (850) 487-9175; or by mail at G74 Claude Pepper Building, 111 West Madison Street, Tallahassee, Florida 32399-1450.

NASSAU COUNTY DISTRICT SCHOOL BOARD
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EXECUTIVE SUMMARY

Summary of Report on Financial Statements

Our audit disclosed that the District's basic financial statements were presented fairly, in all material respects, in accordance with prescribed financial reporting standards.

Summary of Report on Internal Control and Compliance

Our audit did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* issued by the Comptroller General of the United States; however, we noted certain additional matters as summarized below.

ADDITIONAL MATTERS

Finding No. 1: District records did not sufficiently evidence that performance assessments of instructional personnel and school administrators were based primarily on student performance, contrary to Section 1012.34(3), Florida Statutes.

Finding No. 2: The Board had not adopted formal policies and procedures for ensuring that a portion of each instructional employee's compensation is based on performance pursuant to Section 1012.22(1)(c)2., Florida Statutes, and documenting the differentiated pay process of instructional personnel and school-based administrators using the factors prescribed in Section 1012.22(1)(c)4., Florida Statutes.

Finding No. 3: District records did not evidence that the use of capital outlay tax levy moneys for self-insurance premiums was consistent with Section 1011.71(5), Florida Statutes, resulting in \$777,172.38 of questioned costs.

Summary of Report on Federal Awards

We audited the District's Federal awards for compliance with applicable Federal requirements. The WIA Youth Activities; Title I, Part A Cluster; Special Education Cluster; and State Fiscal Stabilization Fund Cluster programs were audited as major Federal programs. The results of our audit indicated that the District materially complied with the requirements that were applicable to the major Federal programs tested. However, we did note a noncompliance and control deficiency finding as summarized below.

Federal Awards Finding No. 1: Improvements could be made in procedures to ensure the use of written contracts containing required contractual provisions for expenditures funded with Federal moneys.

Audit Objectives and Scope

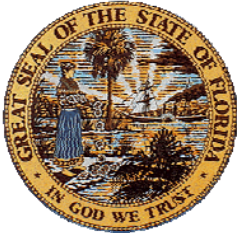
Our audit objectives were to determine whether the Nassau County District School Board and its officers with administrative and stewardship responsibilities for District operations had:

- Presented the District's basic financial statements in accordance with generally accepted accounting principles;
- Established and implemented internal control over financial reporting and compliance with requirements that could have a direct and material effect on the financial statements or on a major Federal program;
- Established internal controls that promote and encourage: 1) compliance with applicable laws, rules, regulations, contracts, and grant agreements; 2) the economic and efficient operation of the District; 3) the reliability of records and reports; and 4) the safeguarding of District assets;
- Complied with the various provisions of laws, rules, regulations, contracts, and grant agreements that are material to the financial statements, and those applicable to the District's major Federal programs; and
- Taken corrective actions for findings included in our report No. 2010-064.

The scope of this audit included an examination of the District's basic financial statements and the Schedule of Expenditures of Federal Awards as of and for the fiscal year ended June 30, 2010. We obtained an understanding of the District's environment, including its internal control, and assessed the risk of material misstatement necessary to plan the audit of the basic financial statements and Federal awards. We also examined various transactions to determine whether they were executed, both in manner and substance, in accordance with governing provisions of laws, rules, regulations, contracts, and grant agreements.

Audit Methodology

The methodology used to develop the findings in this report included the examination of pertinent District records in connection with the application of procedures required by auditing standards generally accepted in the United States of America, applicable standards contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and Office of Management and Budget *Circular A-133*.



DAVID W. MARTIN, CPA
AUDITOR GENERAL

AUDITOR GENERAL STATE OF FLORIDA

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The President of the Senate, the Speaker of the
House of Representatives, and the
Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Nassau County District School Board, as of and for the fiscal year ended June 30, 2010, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of District's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the school internal funds, which represent 10 percent of the assets and 54 percent of the liabilities of the aggregate remaining fund information. Those financial statements were audited by other auditors whose report thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the school internal funds, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the school internal funds were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information for the Nassau County District School Board as of June 30, 2010, and the respective changes in financial position thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report on our consideration of the Nassau County District School Board's internal control over financial reporting and on our tests of its compliance with

certain provisions of laws, rules, regulations, contracts, and grant agreements and other matters included under the heading **INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that **MANAGEMENT'S DISCUSSION AND ANALYSIS** (pages 3 through 8) and **OTHER REQUIRED SUPPLEMENTARY INFORMATION** (pages 38 through 41) be presented to supplement the basic financial statements. Such information, although not a required part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** is presented for purposes of additional analysis as required by the United States Office of Management and Budget *Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Respectfully submitted,



David W. Martin, CPA

February 18, 2011

MANAGEMENT'S DISCUSSION AND ANALYSIS

The management of the Nassau County District School Board has prepared the following discussion and analysis to provide an overview of the District's financial activities for the fiscal year ended June 30, 2010. The information contained in the Management's Discussion and Analysis (MD&A) is intended to highlight significant transactions, events, and conditions and should be considered in conjunction with the District's financial statements and notes to financial statements found on pages 9 through 37.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2009-10 fiscal year are as follows:

- In total, net assets increased \$6,267,387.81, which represents a 3 percent increase from the 2008-09 fiscal year.
- The District's assets exceeded its liabilities at June 30, 2010, by \$188,000,291.51 (net assets). Of this amount, \$4,127,167.67 (unrestricted net assets) may be used to meet the District's current and future obligations.
- General revenues total \$91,435,556.20, or 91 percent of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions total \$9,163,064.26, or 9 percent of all revenues.
- Expenses total \$94,331,232.65; only \$9,163,064.26 of these expenses was offset by program specific charges, with the remainder paid from general revenues. Total revenues exceeded total expenses by \$6,267,387.81.
- The unreserved fund balance of the General Fund, representing the net current financial resources available for general appropriation by the Board, totals \$7,147,321.53 at June 30, 2010, or 10 percent of total General Fund expenditures.

OVERVIEW OF FINANCIAL STATEMENTS

The basic financial statements consist of three components:

- Government-wide financial statements;
- Fund financial statements; and
- Notes to financial statements.

Government-wide Financial Statements

The government-wide financial statements provide both short-term and long-term information about the District's overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of net assets and a statement of activities that are designed to provide consolidated financial information about the governmental activities of the District presented on the accrual basis of accounting. The statement of net assets provides information about the District's financial position, its assets and liabilities, using an economic resources measurement focus. The difference between the assets and liabilities, the net assets, is a measure of the financial health of the District. The statement of activities presents information about the change in the District's net assets, the results of operations, during the fiscal year. An increase or decrease in net assets is an indication of whether the District's financial health is improving or deteriorating.

All of the District's activities and services are reported in the government-wide financial statements as governmental activities. These activities represent most of the District's services, including its educational programs: basic, vocational, adult and exceptional education. Support functions such as transportation and administration are also included. Local property taxes and the State's educational finance program provide most of the resources that support these activities.

Fund Financial Statements

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements and prudent fiscal management. Certain funds are established by law while others are created by legal agreements, such as bond covenants. Fund financial statements provide more detailed information about the District's financial activities, focusing on its most significant or "major" funds rather than fund types. This is in contrast to the entity-wide perspective contained in the government-wide statements. All of the District's funds may be classified within one of the broad categories discussed below.

Governmental Funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, the governmental funds utilize a spendable financial resources measurement focus rather than the economic resources measurement focus found in the government-wide financial statements. The financial resources measurement focus allows the governmental fund statements to provide information on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year.

The governmental fund statements provide a detailed short-term view that may be used to evaluate the District's near-term financing requirements. This short-term view is useful when compared to the long-term view presented as governmental activities in the government-wide financial statements. To facilitate this comparison, both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation of governmental funds to governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the District's most significant funds. The District's major funds are the General Fund, Special Revenue – ARRA Economic Stimulus Fund, and Capital Projects – Local Capital Improvement Fund. Data from the other governmental funds are combined into a single, aggregated presentation.

The District adopts an annual appropriated budget for its governmental funds. A budgetary comparison schedule has been provided for the General and major Special Revenue Funds to demonstrate compliance with the budget.

Fiduciary Funds: Fiduciary funds are used to report assets held in a trustee or fiduciary capacity for the benefit of external parties, such as student activity funds. Fiduciary funds are not reflected in the government-wide statements because the resources are not available to support the District's own programs. In its fiduciary capacity, the District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes.

The District uses agency funds to account for resources held for student activities and groups.

Notes to Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government’s financial position. The following is a summary of the District’s net assets as of June 30, 2010, compared to net assets as of June 30, 2009:

	Net Assets, End of Year	
	Governmental	
	Activities	
	6-30-10	6-30-09
Current and Other Assets	\$ 54,671,569.34	\$ 50,641,315.64
Capital Assets	147,766,699.92	145,113,694.78
Total Assets	202,438,269.26	195,755,010.42
Long-Term Liabilities	10,326,805.12	10,256,430.10
Other Liabilities	4,111,172.63	3,765,676.62
Total Liabilities	14,437,977.75	14,022,106.72
Net Assets:		
Invested in Capital Assets -		
Net of Related Debt	141,733,118.92	138,775,113.78
Restricted	42,140,004.92	38,354,104.36
Unrestricted	4,127,167.67	4,603,685.56
Total Net Assets	\$ 188,000,291.51	\$ 181,732,903.70

The largest portion of the District’s net assets (75 percent) reflects its investment in capital assets (e.g., land; buildings; furniture, fixtures, and equipment), less any related debt still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending.

The restricted portion of the District’s net assets (22 percent) represents resources that are subject to external restrictions on how they may be used. The unrestricted net assets (3 percent) may be used to meet the government’s ongoing obligations to students, employees, and creditors.

The key elements of the changes in the District’s net assets for the fiscal years ended June 30, 2010, and June 30, 2009, are as follows:

	Operating Results for the Year	
	Governmental Activities	
	6-30-10	6-30-09
Program Revenues:		
Charges for Services	\$ 2,510,824.88	\$ 2,644,805.39
Operating Grants and Contributions	5,247,591.34	5,025,144.41
Capital Grants and Contributions	1,404,648.04	3,560,242.61
General Revenues:		
Property Taxes, Levied for Operational Purposes	49,850,649.28	48,299,419.76
Property Taxes, Levied for Capital Projects	10,029,504.52	13,704,214.43
Grants and Contributions Not Restricted to Specific Programs	30,503,165.00	30,100,468.91
Unrestricted Investment Earnings	423,592.43	184,706.78
Miscellaneous	628,644.97	668,465.29
Total Revenues	100,598,620.46	104,187,467.58
Functions/Program Expenses:		
Instruction	48,727,464.55	48,512,033.36
Pupil Personnel Services	3,610,062.71	3,807,743.77
Instructional Media Services	1,396,033.91	1,532,666.16
Instruction and Curriculum Development Services	2,414,957.65	2,581,717.10
Instructional Staff Training Services	1,439,147.80	708,553.56
Instruction Related Technology	830,383.49	790,152.15
School Board	548,243.42	461,736.44
General Administration	994,891.32	904,554.84
School Administration	5,102,784.10	5,269,133.18
Facilities Acquisition and Construction	357,017.92	1,052,216.44
Fiscal Services	536,581.92	524,103.15
Food Services	4,812,727.44	4,520,539.72
Central Services	479,368.46	508,498.92
Pupil Transportation Services	4,411,581.24	4,577,491.51
Operation of Plant	8,224,972.75	7,847,989.62
Maintenance of Plant	2,770,333.90	2,745,793.50
Administrative Technology Services	862,056.80	836,263.88
Community Services	313,272.19	328,901.73
Unallocated Interest on Long-Term Debt	225,064.17	254,328.05
Unallocated Depreciation Expense	6,274,286.91	6,096,161.91
Total Functions/Program Expenses	\$ 94,331,232.65	\$ 93,860,578.99
Increase in Net Assets	\$ 6,267,387.81	\$ 10,326,888.59

The majority of the District’s revenues for current operations are provided through the State’s Florida Education Finance Program (FEFP), State educational programs, and local property taxes. The majority of these revenues are included in general revenues, which provide about 91 percent of total revenues, whereas program revenues provide only about 9 percent. The majority of program revenues (94 percent) are in the facilities acquisition and construction, food services, and pupil transportation services activities.

The FEFP funding formula is used to allocate State revenue sources for current operations, and utilizing student enrollment data, is designed to maintain equity in funding across all Florida school districts considering funding ability based on taxable local property values. The State’s tourism revenue plays a major role in the State’s ability to fund their share of the formula. However, the downturn in the national economy has affected local property values and the

revenue collected by the State. As a result, overall property tax revenue decreased by \$2,123,480.79, or 3 percent, and the District's FEFP revenues decreased by \$1,006,235, or 10 percent. Student enrollment increased by 126 students from 11,031 in the 2008-09 fiscal year to 11,157 in the 2009-10 fiscal year.

Capital grants and contributions revenue decreased by \$2,155,594.57, or 61 percent. These revenues are primarily received from the State and are for the acquisition, construction, and maintenance of educational facilities. The decrease in funding is mainly due to completion or near completion of certain construction projects during the 2009-10 fiscal year.

Instruction expenses represent 52 percent of total governmental expenses in both the 2008-09 and 2009-10 fiscal years.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Major Governmental Funds

The General Fund is the chief operating fund of the District. At the end of the current fiscal year, unreserved fund balance is \$7,147,321.53, while the total fund balance is \$11,988,246.23. Total expenditures decreased by \$4,405,513.22, or 6 percent and the unreserved fund balance increased by \$1,306,793.49, while the total fund balance increased by \$2,139,190.03 during the fiscal year. A key factor in this increase is effective for the 2009-10 fiscal year, the District began receiving one-time appropriations under the American Recovery and Reinvestment Act (ARRA). The intent of these funds is to help stabilize State and local government budgets in order to minimize and avoid reductions in education and other essential public services. Depending on the program, these funds are available for only two to three years.

The Special Revenue – ARRA Economic Stimulus Fund has total revenues and expenditures of \$5,780,513.12 each, and the funding was mainly used for instructional related costs. Because grant revenues are not recognized until expenditures are incurred, the grants accounted for in this fund generally do not accumulate fund balances.

The Capital Projects – Local Capital Improvement Fund has a total fund balance of \$30,771,868.57, which is restricted for the acquisition, construction, and maintenance of capital assets. Encumbrances total \$6,322,979.42, the majority of which is earmarked for projects at Emma Love Hardee Elementary and Southside Elementary Schools. The fund balance increased in the current fiscal year in anticipation of future construction projects.

GENERAL FUND BUDGETARY HIGHLIGHTS

During the course of the 2009-10 fiscal year, the District amended its General Fund budget several times, which resulted in a decrease in total budgeted revenues of \$43,679.83. At the same time, final appropriations are greater than the original budgeted amounts by \$712,214.15. Budget revisions were due primarily to changes in estimated State funding levels and corresponding adjustments to planned expenditures to ensure maintenance of an adequate fund balance.

Actual revenues are in line with the final budgeted amounts, while actual expenditures are \$6,102,667.12, or 8 percent, less than final budget amounts. The decrease in budgeted revenues was primarily due to reductions in anticipated property tax revenues. The decrease in expenditures was primarily due to continued cost containment measures implemented by the District, so that revenue shortfalls were absorbed by the District without affecting the instructional program. The actual ending fund balance exceeded the estimated fund balance contained in the final amended budget by \$4,455,186.20.

CAPITAL ASSETS AND LONG-TERM DEBT

Capital Assets

The District's investment in capital assets for its governmental activities as of June 30, 2010, amounts to \$147,766,699.92 (net of accumulated depreciation). This investment in capital assets includes land; improvements other than buildings; buildings and fixed equipment; furniture, fixtures, and equipment; motor vehicles; construction in progress; and audio visual materials and computer software.

Major capital asset events during the current fiscal year included the following:

- Remodeling 10 classrooms, expanding the cafeteria, and reroofing buildings at Callahan Middle School during the 2009-10 fiscal year.
- Renovations and additions at Emma Love Hardee Elementary School and Southside Elementary School.

Additional information on the District's capital assets can be found in Note 5 to the financial statements.

Long-Term Debt

At June 30, 2010, the District has total long-term debt outstanding of \$6,033,581. This amount was comprised of \$2,070,000 of State School Bonds; \$2,535,000 of District Revenue Bonds; and \$1,428,581 of Qualified Zone Academy Bonds. The District retired \$305,000 of long-term bonded debt during the fiscal year.

Additional information on the District's long-term debt can be found in Notes 6 through 8 to the financial statements.

REQUESTS FOR INFORMATION

Questions concerning information provided in the MD&A or other required supplementary information, and financial statements and notes thereto, or requests for additional financial information should be addressed to the Executive Director of Business Services, Nassau County District School Board, 1201 Atlantic Avenue, Fernandina Beach, Florida 32034.

BASIC FINANCIAL STATEMENTS

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
STATEMENT OF NET ASSETS
June 30, 2010**

		<u>Governmental Activities</u>
ASSETS		
Cash and Cash Equivalents	\$	50,966,876.20
Investments		724,767.89
Accounts Receivable		36,460.69
Due from Other Agencies		1,318,013.21
Inventories		952,145.91
Capital Credits Receivable		125,122.04
Restricted Investments		548,183.40
Capital Assets:		
Nondepreciable Capital Assets		8,197,874.37
Depreciable Capital Assets, Net		139,568,825.55
		<u>139,568,825.55</u>
TOTAL ASSETS	\$	<u>202,438,269.26</u>
LIABILITIES		
Salaries and Benefits Payable	\$	1,827,331.51
Payroll Deductions and Withholdings		716,223.18
Accounts Payable		566,451.77
Construction Contracts Payable		639,895.19
Construction Contracts Payable - Retainage		189,585.66
Deferred Revenue		38,296.57
Matured Bonds Payable		70,000.00
Matured Interest Payable		63,388.75
Long-Term Liabilities:		
Portion Due Within One Year		1,052,829.24
Portion Due After One Year		9,273,975.88
		<u>9,273,975.88</u>
Total Liabilities		<u>14,437,977.75</u>
NET ASSETS		
Invested in Capital Assets, Net of Related Debt		141,733,118.92
Restricted for:		
State Required Carryover Programs		3,799,390.67
Debt Service		641,146.51
Capital Projects		36,466,450.51
Food Service		1,233,017.23
Unrestricted		4,127,167.67
		<u>4,127,167.67</u>
Total Net Assets		<u>188,000,291.51</u>
TOTAL LIABILITIES AND NET ASSETS	\$	<u>202,438,269.26</u>

The accompanying notes to financial statements are an integral part of this statement.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
STATEMENT OF ACTIVITIES
For the Fiscal Year Ended June 30, 2010**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets in Net Assets Governmental Activities
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Governmental Activities:					
Instruction	\$ 48,727,464.55	\$ 20,533.00	\$	\$	\$ (48,706,931.55)
Pupil Personnel Services	3,610,062.71				(3,610,062.71)
Instructional Media Services	1,396,033.91				(1,396,033.91)
Instruction and Curriculum Development Services	2,414,957.65				(2,414,957.65)
Instructional Staff Training	1,439,147.80				(1,439,147.80)
Instruction Related Technology	830,383.49				(830,383.49)
Board of Education	548,243.42				(548,243.42)
General Administration	994,891.32				(994,891.32)
School Administration	5,102,784.10				(5,102,784.10)
Facilities Acquisition and Construction	357,017.92			869,328.85	512,310.93
Fiscal Services	536,581.92				(536,581.92)
Food Services	4,812,727.44	2,439,538.79	2,686,242.34		313,053.69
Central Services	479,368.46				(479,368.46)
Pupil Transportation Services	4,411,581.24	50,753.09	2,561,349.00		(1,799,479.15)
Operation of Plant	8,224,972.75				(8,224,972.75)
Maintenance of Plant	2,770,333.90			208,062.00	(2,562,271.90)
Administrative Technology Services	862,056.80				(862,056.80)
Community Services	313,272.19				(313,272.19)
Unallocated Interest on Long-term Debt	225,064.17			327,257.19	102,193.02
Unallocated Depreciation Expenses*	6,274,286.91				(6,274,286.91)
Total Governmental Activities	\$ 94,331,232.65	\$ 2,510,824.88	\$ 5,247,591.34	\$ 1,404,648.04	(85,168,168.39)

General Revenues:

Taxes:

Property Taxes, Levied for Operational Purposes	49,850,649.28
Property Taxes, Levied for Capital Projects	10,029,504.52
Grants and Contributions Not Restricted to Specific Programs	30,503,165.00
Unrestricted Investment Earnings	423,592.43
Miscellaneous	628,644.97

Total General Revenues

91,435,556.20

Change in Net Assets

6,267,387.81

Net Assets - Beginning

181,732,903.70

Net Assets - Ending

\$ 188,000,291.51

* This amount excludes the depreciation included in the direct expenses of the various functions.

The accompanying notes to financial statements are an integral part of this statement.

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**NASSAU COUNTY
DISTRICT SCHOOL BOARD
BALANCE SHEET - GOVERNMENTAL FUNDS
June 30, 2010**

	General Fund	Special Revenue - ARRA Economic Stimulus Fund	Capital Projects - Local Capital Improvement Fund
ASSETS			
Cash and Cash Equivalents	\$ 13,154,281.80	\$	\$ 31,228,753.41
Investments	64,915.33		362,341.61
Accounts Receivable	36,460.69		
Due from Other Funds	579,704.71		
Due from Other Agencies	23,385.65	383,363.35	
Inventories	849,131.72		
Restricted Investments			
TOTAL ASSETS	\$ 14,707,879.90	\$ 383,363.35	\$ 31,591,095.02
LIABILITIES AND FUND BALANCES			
Liabilities:			
Salaries and Benefits Payable	\$ 1,827,331.51	\$	\$
Payroll Deductions and Withholdings	716,223.18		
Accounts Payable	176,078.98	18,068.80	440.60
Construction Contracts Payable			629,200.19
Construction Contracts Payable - Retained Percentage			189,585.66
Due to Other Funds		365,294.55	
Deferred Revenue			
Matured Bonds Payable			
Matured Interest Payable			
Total Liabilities	2,719,633.67	383,363.35	819,226.45
Fund Balances:			
Reserved for State Required Carryover Programs	2,694,096.05		
Reserved for Encumbrances	1,297,696.93		6,322,979.42
Reserved for Inventories	849,131.72		
Reserved for Debt Service			
Unreserved, Reported in:			
General Fund	7,147,321.53		
Special Revenue Funds			
Capital Projects Funds			24,448,889.15
Total Fund Balances	11,988,246.23	383,363.35	30,771,868.57
TOTAL LIABILITIES AND FUND BALANCES	\$ 14,707,879.90	\$ 383,363.35	\$ 31,591,095.02

The accompanying notes to financial statements are an integral part of this statement.

Other Governmental Funds	Total Governmental Funds
\$ 6,583,840.99	\$ 50,966,876.20
297,510.95	724,767.89
	36,460.69
	579,704.71
911,264.21	1,318,013.21
103,014.19	952,145.91
548,183.40	548,183.40
<u>\$ 8,443,813.74</u>	<u>\$ 55,126,152.01</u>

\$	\$ 1,827,331.51
	716,223.18
371,863.39	566,451.77
10,695.00	639,895.19
	189,585.66
214,410.16	579,704.71
38,296.57	38,296.57
70,000.00	70,000.00
63,388.75	63,388.75
<u>768,653.87</u>	<u>4,690,877.34</u>

	2,694,096.05
163,343.66	7,784,020.01
103,014.19	952,145.91
641,146.51	641,146.51
	7,147,321.53
1,233,017.23	1,233,017.23
5,534,638.28	29,983,527.43
<u>7,675,159.87</u>	<u>50,435,274.67</u>
<u>\$ 8,443,813.74</u>	<u>\$ 55,126,152.01</u>

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TO THE STATEMENT OF NET ASSETS
JUNE 30, 2010**

Total Fund Balances - Governmental Funds \$ 50,435,274.67

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported as assets in governmental funds. 147,766,699.92

Capital credits are not available to liquidate liabilities in governmental funds, but are accrued in governmental activities in the statement of net assets. 125,122.04

Long-term liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at year-end consist of:

Qualified Zone Academy Bonds Payable	\$ 1,428,581.00	
Bonds Payable	4,605,000.00	
Compensated Absences Payable	3,099,500.12	
Other Postemployment Benefits Payable	1,193,724.00	(10,326,805.12)

Total Net Assets - Governmental Activities \$ 188,000,291.51

The accompanying notes to financial statements are an integral part of this statement.

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**NASSAU COUNTY
DISTRICT SCHOOL BOARD
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES -
GOVERNMENTAL FUNDS
For the Fiscal Year Ended June 30, 2010**

	General Fund	Special Revenue - ARRA Economic Stimulus Fund	Capital Projects - Local Capital Improvement Fund
Revenues			
Intergovernmental:			
Federal Direct	\$ 118,534.42	\$	\$
Federal Through State and Local State	154,265.24	5,780,513.12	
	22,541,917.18		
Local:			
Property Taxes	49,850,649.28		10,029,504.52
Impact Fees			
Charges for Services - Food Service			
Miscellaneous	929,459.97		181,435.97
Total Revenues	73,594,826.09	5,780,513.12	10,210,940.49
Expenditures			
Current - Education:			
Instruction	42,482,681.46	3,745,791.04	
Pupil Personnel Services	2,966,640.49	268,968.21	
Instructional Media Services	1,389,579.42		
Instruction and Curriculum Development Services	952,866.10	563,834.53	
Instructional Staff Training	447,339.58	462,826.65	
Instruction Related Technology	768,214.99	59,413.00	
Board of Education	547,216.13		
General Administration	737,675.17	142,681.90	
School Administration	4,805,118.61	272,425.35	
Facilities Acquisition and Construction	18,518.74		338,499.18
Fiscal Services	533,875.36		
Food Services		1,803.24	
Central Services	474,336.14	900.00	
Pupil Transportation Services	3,727,531.30	33,172.00	
Operation of Plant	8,205,010.65	707.21	
Maintenance of Plant	2,758,930.39		
Administrative Technology Services	859,043.22		
Community Services	214,118.85		
Fixed Capital Outlay:			
Facilities Acquisition and Construction	33,801.60		3,781,783.31
Other Capital Outlay	385,885.71	227,989.99	1,320,132.45
Debt Service:			
Principal			
Interest and Fiscal Charges			
Total Expenditures	72,308,383.91	5,780,513.12	5,440,414.94
Excess (Deficiency) of Revenues Over Expenditures	1,286,442.18		4,770,525.55
Other Financing Sources (Uses)			
Transfers In	826,172.00		
Issuance of Refunding Bonds			
Premium on Issuance of Refunding Bonds			
Proceeds from Sale of Capital Assets	17,869.85		
Insurance Loss Recoveries	8,706.00		
Payment to Refunded Bonds Escrow Agent			
Transfers Out			(907,396.25)
Total Other Financing Sources (Uses)	852,747.85		(907,396.25)
Net Change in Fund Balances	2,139,190.03		3,863,129.30
Fund Balances, Beginning	9,849,056.20		26,908,739.27
Fund Balances, Ending	\$ 11,988,246.23	\$ 0.00	\$ 30,771,868.57

The accompanying notes to financial statements are an integral part of this statement.

Other Governmental Funds	Total Governmental Funds
<u> </u>	<u> </u>
\$	\$
6,906,645.78	118,534.42
847,292.94	12,841,424.14
	23,389,210.12
	59,880,153.80
803,375.77	803,375.77
2,439,538.79	2,439,538.79
117,891.21	1,228,787.15
<u>11,114,744.49</u>	<u>100,701,024.19</u>
2,260,784.28	48,489,256.78
357,599.56	3,593,208.26
	1,389,579.42
886,805.17	2,403,505.80
523,277.30	1,433,443.53
	827,627.99
	547,216.13
111,170.71	991,527.78
	5,077,543.96
	357,017.92
	533,875.36
4,801,215.72	4,803,018.96
1,897.79	477,133.93
67,525.84	3,828,229.14
	8,205,717.86
	2,758,930.39
	859,043.22
97,767.72	311,886.57
3,395,799.44	7,211,384.35
479,398.37	2,413,406.52
290,000.00	290,000.00
241,607.80	241,607.80
<u>13,514,849.70</u>	<u>97,044,161.67</u>
<u>(2,400,105.21)</u>	<u>3,656,862.52</u>
81,224.25	907,396.25
170,000.00	170,000.00
13,998.45	13,998.45
	17,869.85
	8,706.00
(182,454.82)	(182,454.82)
	(907,396.25)
<u>82,767.88</u>	<u>28,119.48</u>
(2,317,337.33)	3,684,982.00
9,992,497.20	46,750,292.67
<u>\$ 7,675,159.87</u>	<u>\$ 50,435,274.67</u>

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2010**

Net Change in Fund Balances - Governmental Funds \$ 3,684,982.00

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in the governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of capital outlays in excess of depreciation expense in the current period:

Capital Outlay Expenditures	\$ 9,627,650.80	
Depreciation Expense	(6,843,030.46)	
		2,784,620.34

The undepreciated cost of capital assets disposed during the current period is reported in the statement of activities. In the governmental funds, the cost of these assets was recognized as an expenditure in the year purchased. Thus, the change in net assets differs from the change in fund balance by the undepreciated cost of the disposed assets. (131,615.20)

Long-term debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. This is the net amount of long-term debt proceeds and repayments in the current period:

State Board of Education Bonds Principal Paid	\$ 220,000.00	
District Revenue Bonds Principal Paid	70,000.00	
State Board of Education Bonds Defeased	185,000.00	
State Board of Education Bonds Issued	(170,000.00)	
		305,000.00

The District accrues capital credits to be received in future years in the statement of activities, but the revenue does not provide current financial resources and is not reported in the governmental funds. This is the net decrease capital credits receivable in the current period:

Current Year Accruals	\$ (125,346.35)	
Prior Year Accruals	125,122.04	
		(224.31)

Other postemployment benefits costs are recorded in the statement of activities under the full accrual method, but in the governmental funds when due. This is the net increase in the other postemployment benefits liability for the current fiscal year. (610,480.00)

In the statement of activities, the cost of compensated absences is measured by the amounts earned during the year, while in the governmental funds expenditures are recognized based on the amounts actually paid for compensated absences. This is the net amount of compensated absences paid in excess of the amount earned in the current period. 235,104.98

Change in Net Assets - Governmental Activities \$ 6,267,387.81

The accompanying notes to financial statements are an integral part of this statement.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES -
FIDUCIARY FUNDS
June 30, 2010**

	Agency Funds
ASSETS	
Cash and cash equivalents	\$ 893,339.00
LIABILITIES	
Internal Accounts Payable	\$ 893,339.00

The accompanying notes to financial statements are an integral part of this statement.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2010**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

➤ **Reporting Entity**

The District School Board has direct responsibility for operation, control, and supervision of District schools and is considered a primary government for financial reporting. The Nassau County School District (District) is considered part of the Florida system of public education. The governing body of the school district is the Nassau County District School Board (Board), which is composed of five elected members. The elected Superintendent of Schools is the executive officer of the School Board. Geographic boundaries of the District correspond with those of Nassau County.

Criteria for determining if other entities are potential component units that should be reported within the District's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any entities for which the Board is financially accountable and other organizations for which the nature and significance of their relationship with the School Board are such that exclusion would cause the District's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the District's reporting entity.

➤ **Basis of Presentation**

Government-wide Financial Statements - Government-wide financial statements, i.e., the statement of net assets and the statement of activities, present information about the District as a whole. These statements include the District's nonfiduciary financial activity.

Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the District's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function. Depreciation expense associated with the District's transportation department is allocated to the pupil transportation services function, while remaining depreciation expense is not readily associated with a particular function and is reported as unallocated.

Program revenues include charges paid by the recipient of the goods or services offered by the program, and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

The effects of interfund activity have been eliminated from the government-wide financial statements.

Fund Financial Statements - Fund financial statements report detailed information about the District in the governmental and fiduciary funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Nonmajor funds are aggregated and reported in a single column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, a reconciliation is presented with each of the governmental fund financial statements.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

The District reports the following major governmental funds:

- General Fund – to account for all financial resources not required to be accounted for in another fund, and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.
- Special Revenue – ARRA Economic Stimulus Fund – to account for certain Federal grant program resources related to the American Recovery and Reinvestment Act (ARRA).
- Capital Projects – Local Capital Improvement Fund – to account for the financial resources generated by the local capital improvement tax levy to be used for educational capital outlay needs, including new construction, renovation and remodeling projects.

Additionally, the District reports the following fiduciary fund type:

- Agency Funds – to account for resources of the school internal funds, which are used to administer moneys collected at the several schools in connection with school, student athletic, class, and club activities.

➤ **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

Government-wide financial statements are prepared using the accrual basis of accounting, as are fiduciary funds financial statements. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized in the year for which they are levied. Revenues from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

Governmental fund financial statements are prepared using the modified accrual basis of accounting. Revenues, except for certain grant revenues, are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues to be available if they are collected within 30 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, other postemployment benefits, and compensated absences, which are recognized when due. Allocations of cost, such as depreciation, are not recognized in governmental funds.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

➤ **Deposits and Investments**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, cash with fiscal agent, and short-term, highly liquid investments with original maturities of three months or less. Investments classified as cash equivalents consist of a money market mutual fund and amounts placed with the State Board of Administration (SBA) in Florida PRIME, formerly known as the Local Government Surplus Funds Trust Fund Investment Pool.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Cash deposits are held by banks qualified as public depositories under Florida law. All deposits are insured by Federal depository insurance, up to specified limits, or collateralized with securities held in Florida's multiple financial institution collateral pool as required by Chapter 280, Florida Statutes.

Investments consist of amounts placed in SBA Debt Service accounts for investment of debt service moneys, amounts placed with SBA for participation in the Florida PRIME and Fund B Surplus Funds Trust Fund (Fund B) investment pools created by Sections 218.405 and 218.417, Florida Statutes, and those made locally. The investment pools operate under investment guidelines established by Section 215.47, Florida Statutes.

The District's investments in Florida PRIME, which SBA indicates is a Securities and Exchange Commission Rule 2a7-like external investment pool, as of June 30, 2010, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value, which is amortized cost.

The District's investments in Fund B are accounted for as a fluctuating net asset value pool, with a fair value factor of 0.67353149 at June 30, 2010. Fund B is not subject to participant withdrawal requests. Distributions from Fund B, as determined by SBA, are effected by transferring eligible cash or securities to Florida PRIME, consistent with the pro rata allocation of pool shareholders of record at the creation date of Fund B. One hundred percent of such distributions from Fund B are available as liquid balance within Florida PRIME.

Investments made locally consist of a money market mutual fund and commercial paper and are reported at fair value. The District's money market mutual fund is a Securities and Exchange Commission Rule 2a7-like external investment pool whereby shares are owned in the fund rather than the underlying investments.

Types and amounts of investments held at fiscal year-end are described in a subsequent note on investments.

➤ **Inventories**

Inventories consist of expendable supplies held for consumption in the course of District operations. Inventories are stated at cost on the moving weighted average basis, except that United States Department of Agriculture surplus donated foods are stated at their fair value as determined at the time of donation to the District's food service program by the Florida Department of Agriculture and Consumer Services, Bureau of Food Distribution. The costs of inventories are recorded as expenditures when used rather than purchased.

➤ **Restricted Assets**

Certain invested assets held by a trustee under a trust agreement, in the name of the District, in connection with a Qualified Zone Academy Bonds (QZAB) Program sinking fund are classified as restricted assets on the statement of net assets because they are set aside for repayment of the QZAB debt at maturity as required by applicable debt covenants.

➤ **Capital Assets**

Expenditures for capital assets acquired or constructed for general District purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of net assets but are not reported in the governmental fund financial statements. Capital assets are defined by the District as those costing more than \$500. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at fair value at the date of donation. The value of land acquired prior to December 30, 1973, is based on the Nassau County Property Appraiser's appraised

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

values at that time and, as a result, \$711,698.26 of stated land values are based on these appraised values.

Interest costs incurred during construction of capital assets are not considered material and are not capitalized as part of the cost of construction.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Improvements Other than Buildings	15 years
Buildings and Fixed Equipment	50 years
Furniture, Fixtures, and Equipment	3 - 15 years
Motor Vehicles	5 - 10 years
Audio Visual Materials and Computer Software	5 years

Current year information relative to changes in capital assets is described in a subsequent note.

➤ **Long-Term Liabilities**

Long-term obligations that will be financed from resources to be received in the future by governmental funds are reported as liabilities in the government-wide statement of net assets.

In the governmental fund financial statements, bonds and other long-term obligations are not recognized as liabilities until due.

In the government-wide financial statements, compensated absences (i.e., paid absences for employee vacation leave and sick leave) are accrued as liabilities to the extent that it is probable that the benefits will result in termination payments. A liability for these amounts is reported in the governmental fund financial statements only if it has matured, such as for occurrences of employee resignations and retirements.

Changes in long-term liabilities for the current year are reported in a subsequent note.

➤ **State Revenue Sources**

Significant revenues from State sources for current operations include the Florida Education Finance Program administered by the Florida Department of Education (Department) under the provisions of Section 1011.62, Florida Statutes. In accordance with this law, the District determines and reports the number of full-time equivalent (FTE) students and related data to the Department. The Department performs certain edit checks on the reported number of FTE and related data, and calculates the allocation of funds to the District. The District is permitted to amend its original reporting for a period of five months following the date of the original reporting. Such amendments may impact funding allocations for subsequent years. The Department may also adjust subsequent fiscal period allocations based upon an audit of the District's compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the year when the adjustments are made.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

The State provides financial assistance to administer certain educational programs. State Board of Education rules require that revenue earmarked for certain programs be expended only for the program for which the money is provided, and require that the money not expended as of the close of the fiscal year be carried forward into the following year to be expended for the same educational programs. The Department generally requires that these educational program revenues be accounted for in the General Fund. A portion of the fund balance of the General Fund is reserved in the governmental fund financial statements for the unencumbered balance of categorical and earmarked educational program resources.

The State allocates gross receipts taxes, generally known as Public Education Capital Outlay money, to the District on an annual basis. The District is authorized to expend these funds only upon applying for and receiving an encumbrance authorization from the Department.

A schedule of revenue from State sources for the current year is presented in a subsequent note.

➤ **District Property Taxes**

The School Board is authorized by State law to levy property taxes for district school operations, capital improvements, and debt service.

Property taxes consist of ad valorem taxes on real and personal property within the District. Property values are determined by the Nassau County Property Appraiser, and property taxes are collected by the Nassau County Tax Collector.

The Board adopted the 2009 tax levy on September 18, 2009. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to 4 percent for early payment.

Taxes become a lien on the property on January 1, and are delinquent on April 1, of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes, and for enforcement of collection of real property taxes by the sale of interest bearing tax certificates to satisfy unpaid taxes. The procedures result in the collection of essentially all taxes prior to June 30 of the year following the year of assessment.

Property tax revenues are recognized in the government-wide financial statements when the Board adopts the tax levy. Property tax revenues are recognized in the governmental fund financial statements when taxes are received by the District, except that revenue is accrued for taxes collected by the Nassau County Tax Collector at fiscal year-end but not yet remitted to the District.

Millages and taxes levied for the current year are presented in a subsequent note.

➤ **Educational Impact Fees**

Nassau County (County) imposes an educational impact fee based on an Ordinance No. 2005-56 adopted by the County Commission in July 2005. The educational impact fee is collected for most new residential construction by the County and each municipality based on interlocal agreements. The fees shall be used solely for the purpose of providing capital improvements to the public educational system necessitated by new residential development, and shall not be used for any expenditure that would be classified as an operating, maintenance, or repair expense. The authorized capital improvement costs include, but are not limited to, school sites, buildings, relocatable classrooms, building contents, nonbuilding improvements, and vehicles. Because the educational impact fee is similar to a capital-type special assessment, it is reported as a program revenue in the government-wide financial statements.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

➤ **Federal Revenue Sources**

The District receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to, and approved by, various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

2. BUDGETARY COMPLIANCE AND ACCOUNTABILITY

The Board follows procedures established by State statutes and State Board of Education rules in establishing budget balances for governmental funds, as described below:

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for all governmental fund types in accordance with procedures and time intervals prescribed by law and State Board of Education rules.
- Appropriations are controlled at the object level (e.g., salaries, purchased services, and capital outlay) within each activity (e.g., instruction, pupil personnel services, and school administration) and may be amended by resolution at any School Board meeting prior to the due date for the annual financial report.
- Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.
- Budgetary information is integrated into the accounting system and, to facilitate budget control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at fiscal year-end and encumbrances outstanding are honored from the subsequent year's appropriations.

3. INVESTMENTS

As of June 30, 2010, the District has the following investments and maturities:

Investments	Maturities	Fair Value
State Board of Administration (SBA):		
Florida PRIME (1)	46 Day Average	\$ 177,916.76
Fund B Surplus Funds Trust Fund (Fund B)	8.05 Year Average	664,394.49
Debt Service Accounts	6 Months	60,373.40
Dreyfus Cash Management Institutional Shares (1)	51 Day Average	34,381,879.07
Commerical Paper (2)	October 18, 2010	548,183.40
Total Investments		\$ 35,832,747.12

Notes: (1) Investments considered cash equivalents for financial statement reporting purposes.

(2) This investment is held by a paying agent in connection with the Qualified Zone Academy Bonds financing arrangement (See Note 6).

Interest Rate Risk

- The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses from increasing interest rates.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

- Florida PRIME had a weighted average days to maturity (WAM) of 46 days at June 30, 2010. A portfolio's WAM reflects the average maturity in days based on final maturity or reset date, in the case of floating rate instruments. WAM measures the sensitivity of the portfolio to interest rate changes. Fund B had a weighted average life (WAL) of 8.05 years. A portfolio's WAL is the dollar weighted average length of time until securities held reach maturity. WAL, which also measures the sensitivity of the portfolio to interest rate changes, is based on legal final maturity dates for Fund B as of June 30, 2010. However, because Fund B consists of restructured or defaulted securities there is considerable uncertainty regarding the WAL.

Credit Risk

- Section 218.415(17), Florida Statutes, limits investments to State Board of Administration (SBA) Local Government Surplus Funds Trust Fund Investment Pool, which effective July 1, 2009, is known as Florida PRIME, or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act as provided in Section 163.01, Florida Statutes; Securities and Exchange Commission (SEC) registered money market funds with the highest credit quality rating from a nationally recognized rating agency; interest-bearing time deposits in qualified public depositories, as defined in Section 280.02, Florida Statutes; and direct obligations of the United States Treasury. The District does not have a separate written formal investment policy.
- The District's investments in SBA Debt Service accounts are to provide for debt service payments on bond debt issued by the State Board of Education for the benefit of the District. The District relies on policies developed by SBA for managing interest rate risk and credit risk for this account.
- As of June 30, 2010, the District's investment in Florida PRIME is rated AAAM by Standard & Poor's. Fund B is unrated.
- The District's investment in the Dreyfus Cash Management Institutional Shares is rated AAAM by Standard & Poor's and Aaa by Moody's Investors Service.
- The District's investments commercial paper is authorized under a forward delivery agreement with the Qualified Zone Academy Bonds paying agent. The forward delivery agreement authorizes the investment of the available sinking fund amount in certain eligible securities, including United States Treasury securities, obligations issued by agencies of the United States Government, and short-term obligations issued by banks, corporations, or other borrowers having a rating at the time of delivery of at least P-1 by Moody's Investors Services or A-1 by Standard & Poor's. The District's investment in commercial paper was rated P-1 by Moody's Investors Service and A-1 by Standard & Poor's.

Custodial Credit Risk

- Section 218.415(18), Florida Statutes, requires the District to earmark all investments and 1) if registered with the issuer or its agents, the investment must be immediately placed for safekeeping in a location that protects the governing body's interest in the security; 2) if in book entry form, the investment must be held for the credit of the governing body by a depository chartered by the Federal Government, the State, or any other state or territory of the United States which has a branch or principal place of business in this State, or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in this State, and must be kept by the depository in an account separate and apart from the assets of the financial institution; or 3) if physically issued to the holder but not registered with the issuer or its agents, must be immediately placed for safekeeping in a secured vault. The District does not have a formal investment policy that addresses custodial credit risk.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Concentration of Credit Risk

- The District does not have a formal investment policy that limits the amount the District may invest in any one issuer. More than 5 percent of the District’s investments, reported in the Other Governmental Funds, are in commercial paper issued by HSBC Financial Corporation. These investments are 65 percent of the District’s total investments reported in this fund.

4. CAPITAL CREDITS

The District participates in the Okefenoke Rural Electric Membership Corporation, a nonprofit electric cooperative. Revenues in excess of operating expenses, unless otherwise determined by a vote of the membership, are distributed by the cooperative on a pro rata share basis to its members. Annually, the cooperative makes payments for designated prior years’ capital credits. During the 2009-10 fiscal year, the District received \$3,083.43 related to the 1986 capital credits. At June 30, 2010, the accumulated credits to the District’s accounts were \$125,122.04.

5. CHANGES IN CAPITAL ASSETS

Changes in capital assets are presented in the table below.

	Beginning Balance	Additions	Deletions	Ending Balance
GOVERNMENTAL ACTIVITIES				
Capital Assets Not Being Depreciated:				
Land	\$ 4,127,228.82	\$ 18,450.00	\$	\$ 4,145,678.82
Construction in Progress	6,401,271.81	7,192,934.35	9,542,010.61	4,052,195.55
Total Capital Assets Not Being Depreciated	10,528,500.63	7,211,384.35	9,542,010.61	8,197,874.37
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	6,970,192.25	89,791.35		7,059,983.60
Buildings and Fixed Equipment	172,245,019.40	9,452,219.26		181,697,238.66
Furniture, Fixtures, and Equipment	19,221,654.35	1,487,937.87	1,723,228.87	18,986,363.35
Motor Vehicles	8,596,805.63	721,925.00	157,675.00	9,161,055.63
Property Under Capital Lease				
Audio Visual Materials and Computer Software	4,089,992.78	206,403.58		4,296,396.36
Total Capital Assets Being Depreciated	211,123,664.41	11,958,277.06	1,880,903.87	221,201,037.60
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	5,943,046.20	210,899.76		6,153,945.96
Buildings and Fixed Equipment	49,607,882.74	3,633,944.77		53,241,827.51
Furniture, Fixtures, and Equipment	11,803,775.01	2,285,052.30	1,591,613.67	12,497,213.64
Motor Vehicles	5,298,003.67	568,743.55	157,675.00	5,709,072.22
Audio Visual Materials and Computer Software	3,885,762.64	144,390.08		4,030,152.72
Total Accumulated Depreciation	76,538,470.26	6,843,030.46	1,749,288.67	81,632,212.05
Total Capital Assets Being Depreciated, Net	134,585,194.15	5,115,246.60	131,615.20	139,568,825.55
Governmental Activities Capital Assets, Net	\$ 145,113,694.78	\$12,326,630.95	\$9,673,625.81	\$ 147,766,699.92

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Depreciation expense was charged to functions as follows:

Function	Amount
GOVERNMENTAL ACTIVITIES	
Pupil Transportation Services	\$ 568,743.55
Unallocated	6,274,286.91
	6,843,030.46
Total Depreciation Expense - Governmental Activities	\$ 6,843,030.46

6. QUALIFIED ZONE ACADEMY BONDS PAYABLE

The District entered into a financing agreement dated October 1, 2003, under the Qualified Zone Academy Bonds (QZAB) Program. The QZAB Program provides no interest cost financing to purchase certain goods and services for schools located in eligible District areas (zones). The District received financing of \$1,428,581 from a local bank on October 8, 2003. Interest on the debt is “paid” by the United States Government through the issuance of Federal income tax credits to the holder of the QZAB debt (the bank). The rate of return to the bank was established by the United States Government at the time of the sale. Repayment of the original \$1,428,581 financing proceeds is due in full on October 8, 2017.

In connection with the financing, the District entered into a forward delivery agreement requiring annual deposits to a sinking fund of \$81,224.25 for 14 consecutive years beginning October 8, 2004. The forward delivery agreement provides a guaranteed investment return whereby the required deposits, along with the accrued interest, will be sufficient to repay the debt at maturity. The invested assets accumulated pursuant to the forward delivery agreement are held under a custodial agreement until the debt matures.

The financing proceeds were designated for the following equipment and improvements: wireless communication system at one school; energy management systems at seven schools; heating, ventilation, and air conditioning upgrades at one school; and reroofing of various buildings at two schools.

7. BONDS PAYABLE

Bonds payable at June 30, 2010, are as follows:

Bond Type	Amount Outstanding	Interest Rates (Percent)	Annual Maturity To
State School Bonds:			
Series 2005B, Refunding	\$ 1,930,000	5.0	2018
Series 2009A, Refunding	140,000	3.0 - 5.0	2019
District Revenue Bonds:			
Series 2001	2,535,000	4.10 - 5.0	2031
Total Bonds Payable	\$ 4,605,000		

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

The various bonds were issued to finance capital outlay projects of the District. The following is a description of the bonded debt issues:

➤ **State School Bonds**

These bonds are issued by the State Board of Education on behalf of the District. The bonds mature serially, and are secured by a pledge of the District's portion of the State-assessed motor vehicle license tax. The State's full faith and credit is also pledged as security for these bonds. Principal and interest payments, investment of Debt Service Fund resources, and compliance with reserve requirements are administered by the State Board of Education and the State Board of Administration.

➤ **District Revenue Bonds**

These bonds are authorized by Chapter 80-550, Laws of Florida, Special Acts of 1972, which provides that the bonds be secured from the pari-mutuel tax proceeds distributed annually to Nassau County from the State's Pari-mutuel Tax Collection Trust Fund pursuant to Chapter 550, Florida Statutes (effective July 1, 2000, tax proceeds are distributed pursuant to Section 212.20(6)(d)7.a., Florida Statutes). The District issued the bonds in 2001 in the amount of \$3 million to provide for the refunding of the District Revenue Bonds, Series 1987A, and to finance costs of various capital improvements in the District. The District has pledged, as sole security for the bonds, the entire annual distribution of pari-mutuel tax proceeds of \$223,250, which is remitted by the Florida Department of Financial Services to the District. The pledged revenue is committed until final maturity of the debt, or December 11, 2027. Approximately 89 percent of this revenue stream has been pledged in connection with debt service on the revenue bonds. The annual distribution is remitted by the Florida Department of Financial Services to the District. As required by the bond resolution, the District has established the sinking fund and reserve account and has accumulated and maintained adequate resources in the sinking fund and reserve account.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Annual requirements to amortize all bonded debt outstanding as of June 30, 2010, are as follows:

Fiscal Year Ending June 30	Total	Principal	Interest
State School Bonds:			
2011	\$ 322,700.00	\$ 220,000.00	\$ 102,700.00
2012	312,200.00	220,000.00	92,200.00
2013	316,350.00	235,000.00	81,350.00
2014	319,750.00	250,000.00	69,750.00
2015	317,250.00	260,000.00	57,250.00
2016-2019	977,250.00	885,000.00	92,250.00
Total State School Bonds	2,565,500.00	2,070,000.00	495,500.00
District Revenue Bonds:			
2011	198,977.50	75,000.00	123,977.50
2012	195,902.50	75,000.00	120,902.50
2013	197,715.00	80,000.00	117,715.00
2014	199,215.00	85,000.00	114,215.00
2015	195,390.00	85,000.00	110,390.00
2016-2020	985,980.00	500,000.00	485,980.00
2021-2025	988,000.00	640,000.00	348,000.00
2026-2030	990,500.00	820,000.00	170,500.00
2031	183,750.00	175,000.00	8,750.00
Total District Revenue Bonds	4,135,430.00	2,535,000.00	1,600,430.00
Total	\$ 6,700,930.00	\$ 4,605,000.00	\$ 2,095,930.00

8. CHANGES IN LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities:

Description	Beginning Balance	Additions	Deductions	Ending Balance	Due In One Year
GOVERNMENTAL ACTIVITIES					
Qualified Zone Academy Bonds Payable	\$ 1,428,581.00	\$	\$	\$ 1,428,581.00	\$
Bonds Payable	4,910,000.00	170,000.00	475,000.00	4,605,000.00	295,000.00
Compensated Absences Payable	3,334,605.10	522,724.26	757,829.24	3,099,500.12	757,829.24
Other Postemployment Benefits Payable	583,244.00	1,059,436.00	448,956.00	1,193,724.00	
Total Governmental Activities	\$ 10,256,430.10	\$ 1,752,160.26	\$ 1,681,785.24	\$ 10,326,805.12	\$ 1,052,829.24

For the governmental activities, compensated absences and other postemployment benefits are generally liquidated with resources of the General Fund.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

9. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The following is a summary of interfund receivables and payables reported in the fund financial statements:

Funds	Interfund	
	Receivables	Payables
Major:		
General	\$ 579,704.71	\$
Special Revenue:		
ARRA Economic Stimulus		365,294.55
Nonmajor Governmental		214,410.16
Total	\$ 579,704.71	\$ 579,704.71

Interfund balances generally arise due to expenditures being adjusted between funds. The Interfund amounts represent temporary loans from one fund to another, and are expected to be repaid within one year.

The following is a summary of interfund transfers reported in the fund financial statements:

Funds	Interfund	
	Transfers In	Transfers Out
Major:		
General	\$ 826,172.00	\$
Capital Projects:		
Local Capital Improvement		907,396.25
Nonmajor Governmental	81,224.25	
Total	\$ 907,396.25	\$ 907,396.25

Interfund transfers represent permanent transfers of moneys between funds. The transfers out of the Capital Projects - Local Capital Improvement Fund were to reimburse property insurance expenditures to the General Fund and to provide Qualified Zone Academy Bonds sinking fund payments to a nonmajor Governmental Fund (See Note 6).

10. RESERVE FOR ENCUMBRANCES

Appropriations in governmental funds are encumbered upon issuance of purchase orders for goods and services. Even though appropriations lapse at the end of the fiscal year, unfilled purchase orders of the current year are carried forward and the next year’s appropriations are likewise encumbered.

The Florida Department of Education requires that fund balances be reserved at fiscal year-end to report an amount likely to be expended from the 2010-11 fiscal year budget as a result of purchase orders outstanding at June 30, 2010.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Because revenues of grants accounted for in the Special Revenue – ARRA Economic Stimulus Funds are not recognized until expenditures are incurred, these grant funds generally do not accumulate fund balances. Accordingly, no reserve for encumbrances is reported for grant funds. However, purchase orders outstanding for grants accounted for in the Special Revenue – ARRA Economic Stimulus Funds total \$60,210.20 at June 30, 2010.

11. SCHEDULE OF STATE REVENUE SOURCES

The following is a schedule of the District’s State revenue for the 2009-10 fiscal year:

<u>Source</u>	<u>Amount</u>
Categorical Educational Program - Class Size Reduction	\$ 11,841,209.00
Florida Education Finance Program	9,501,494.00
School Recognition	674,149.00
Motor Vehicle License Tax (Capital Outlay and Debt Service)	385,560.00
Gross Receipts Tax (Public Education Capital Outlay)	208,062.00
Workforce Development Program	181,579.00
Food Service Supplement	62,769.00
Mobile Home License Tax	35,540.35
Discretionary Lottery Funds	30,836.00
Miscellaneous	468,011.77
Total	<u><u>\$ 23,389,210.12</u></u>

Accounting policies relating to certain State revenue sources are described in Note 1.

12. PROPERTY TAXES

The following is a summary of millages and taxes levied on the 2009 tax roll for the 2009-10 fiscal year:

<u>GENERAL FUND</u>	<u>Millages</u>	<u>Adopted Taxes Levied (1)</u>	<u>Final Taxes Levied (2)</u>
Nonvoted School Tax:			
Required Local Effort	5.507	\$ 46,077,646.45	\$ 45,273,445.56
Basic Discretionary Local Effort	0.748	6,258,594.43	6,149,362.14
Critical Operating Needs	0.250	2,091,776.21	2,055,268.09
 <u>CAPITAL PROJECTS FUNDS</u>			
Nonvoted Tax:			
Local Capital Improvements	1.303	10,902,337.63	10,712,057.30
 Total	<u><u>7.808</u></u>	<u><u>\$ 65,330,354.72</u></u>	<u><u>\$ 64,190,133.09</u></u>

Note: (1) Certified taxable value used in preparing the 2009-10 fiscal year budget.

(2) Final taxable value pursuant to final decisions of the Value Adjustment Board.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

13. FLORIDA RETIREMENT SYSTEM

All regular employees of the District are covered by the State-administered Florida Retirement System (FRS). Provisions relating to FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112 Part IV, Florida Statutes; Chapter 238, Florida Statutes; and Florida Retirement System Rules, Chapter 60S, Florida Administrative Code, wherein eligibility, contributions, and benefits are defined and described in detail. Essentially all regular employees of participating employers are eligible and must enroll as members of FRS. FRS is a single retirement system administered by the Florida Department of Management Services, Division of Retirement, and consists of two cost-sharing, multiple-employer retirement plans and other nonintegrated programs. These include a defined benefit pension plan (Plan), a Deferred Retirement Option Program (DROP), and a defined contribution plan, referred to as the Public Employee Optional Retirement Program (PEORP).

Employees in the Plan vest at six years of service. All vested members are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, which may include up to 4 years of credit for military service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, and death benefits, and annual cost-of-living adjustments.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in PEORP in lieu of the Plan. District employees participating in DROP are not eligible to participate in PEORP. Employer contributions are defined by law; however, the ultimate benefit depends in part on the performance of investment funds. PEORP is funded by employer contributions that are based on salary and membership class (Regular, Elected County Officers, etc.). Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Employees in PEORP vest after one year of service.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

FRS Retirement Contribution Rates

The Florida Legislature establishes, and may amend, contribution rates for each membership class of FRS. During the 2009-10 fiscal year, contribution rates were as follows:

Class	Percent of Gross Salary	
	Employee	Employer (A)
Florida Retirement System, Regular	0.00	9.85
Florida Retirement System, Elected County Officers	0.00	16.53
Deferred Retirement Option Program - Applicable to Members from All of the Above Classes	0.00	10.91
Florida Retirement System, Reemployed Retiree	(B)	(B)

Notes: (A) Employer rates include 1.11 percent for the postemployment health insurance subsidy. Also, employer rates, other than for DROP participants, include 0.05 percent for administrative costs of PEORP.

(B) Contribution rates are dependent upon retirement class in which reemployed.

The District’s liability for participation is limited to the payment of the required contribution at the rates and frequencies established by law on future payrolls of the District. The District’s contributions for the fiscal years ended June 30, 2008, June 30, 2009, and June 30, 2010, totaled \$5,076,815.12, \$4,860,597.38, and \$4,778,432.69, respectively, which were equal to the required contributions for each fiscal year. There were 155 PEORP participants during the 2009-10 fiscal year. Required contributions made to PEORP totaled \$532,991.09.

The financial statements and other supplementary information of FRS are included in the comprehensive annual financial report of the State of Florida, which may be obtained from the Florida Department of Financial Services. Also, an annual report on FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services, Division of Retirement.

14. OTHER POSTEMPLOYMENT BENEFITS PAYABLE

Plan Description. The Other Postemployment Benefits Plan (Plan) is a single-employer defined benefit plan administered by the District. Pursuant to the provisions of Section 112.0801, Florida Statutes, employees who retire from the District are eligible to participate in the District’s health and hospitalization plan for medical and prescription drug coverage. The District subsidizes the premium rates paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. The District does not offer any explicit subsidies for retiree coverage. Retirees are assumed to enroll in the Federal Medicare program for their primary coverage as soon as they are eligible. The Plan does not issue a stand-alone report, and is not included in the report of a Public Employee Retirement System or another entity.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

Funding Policy. Plan contribution requirements of the District and Plan members are established and may be amended through recommendations of the Insurance Committee and action from the Board. The District has not advance-funded or established a funding methodology for the annual other postemployment benefit (OPEB) costs or the net OPEB obligation, and the Plan is financed on a pay-as-you-go basis. For the 2009-10 fiscal year, 90 retirees received other postemployment benefits. The District provided required contributions of \$448,956 toward the annual OPEB cost, net of retiree contributions totaling \$753,319, which represents 2.13 percent of covered payroll.

Annual OPEB Cost and Net OPEB Obligation. The District’s annual OPEB cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with parameters of Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The ARC represents a level of funding that if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed 30 years. The following table shows the District's annual OPEB cost for the fiscal year, the amount actually contributed to the Plan, and changes in the District's net OPEB obligation:

Description	Amount
Normal Cost (service cost for one year)	\$ 614,647
Amortization of Unfunded Actuarial Accrued Liability	397,410
Interest on Normal Cost and Amortization	45,730
Annual Required Contribution	1,057,787
Interest on Net OPEB Obligation	19,247
Adjustment to Annual Required Contribution	(17,598)
Annual OPEB Cost (Expense)	1,059,436
Contribution Toward the OPEB Cost	(448,956)
Increase in Net OPEB Obligation	610,480
Net OPEB Obligation, Beginning of Year	583,244
Net OPEB Obligation, End of Year	\$ 1,193,724

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

The District’s annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation as of June 30, 2010, were as follows:

Fiscal Year	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
Beginning Balance, July 1, 2008	\$ 0	0%	\$ 0
2008-09	1,021,342	42.89%	583,244
2009-10	1,059,436	42.38%	1,193,724

Funded Status and Funding Progress. As of October 1, 2007, the most recent valuation date, the actuarial accrued liability for benefits was \$12,460,837, and the actuarial value of assets was \$0, resulting in an unfunded actuarial accrued liability of \$12,460,837 and a funded ratio of 0 percent. The covered payroll (annual payroll of active participating employees) was \$35,285,901, and the ratio of the unfunded actuarial accrued liability to the covered payroll was 35.3 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment and termination, mortality, and healthcare cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The required schedule of funding progress immediately following the notes to financial statements presents multiyear trend information about whether the actuarial value of Plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial Methods and Assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan provisions, as understood by the employer and participating members, and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and participating members. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The District’s initial OPEB actuarial valuation as of October 1, 2007, used the entry age normal cost actuarial method to estimate the unfunded actuarial liability as of June 30, 2010, and the District’s 2009-10 fiscal year annual required contribution. Because the OPEB liability is currently unfunded, the actuarial assumptions included a 3.3 percent rate of return on invested assets, which is the District’s long-term expectation of investment returns under its investment policy. The actuarial assumptions also included a payroll growth rate of 4.0 percent per year, and an annual healthcare cost trend rate of 9.0 percent initially beginning October 1, 2008, declining to an ultimate rate of 5.0 percent beginning October 1, 2017. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis. The remaining amortization period at June 30, 2010, was 28 years.

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2010**

15. CONSTRUCTION CONTRACT COMMITMENTS

The following is a summary of major construction contract commitments remaining at fiscal year-end:

Project	Contract Amount	Completed to Date	Balance Committed
Emma Love Hardee Elementary - Renovations and Additions:			
Architect	\$ 313,804.12	\$ 292,883.74	\$ 20,920.38
Contractor and Direct Purchasing	4,240,596.24	1,267,103.05	2,973,493.19
Southside Elementary - Renovations and Additions:			
Architect	314,002.11	295,159.22	18,842.89
Contractor and Direct Purchasing	4,243,272.24	2,197,049.54	2,046,222.70
Total	<u>\$ 9,111,674.71</u>	<u>\$ 4,052,195.55</u>	<u>\$ 5,059,479.16</u>

16. RISK MANAGEMENT PROGRAMS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Nassau County District School Board is a member of the North East Florida Risk Management Consortium under which several district school boards have established a combined limited self-insurance program for property protection, general liability, automobile liability, workers' compensation, money and securities, employee fidelity and faithful performance, boiler and machinery, and other coverage deemed necessary by the members of the Consortium. Section 1001.42(12)(k), Florida Statutes, provides the authority for the District to enter into such a risk management program. The Consortium is self-sustaining through member assessments (premiums), and purchases coverage through commercial companies for claims in excess of specified amounts. The Board of Directors for the Consortium is composed of superintendents of all participating districts. The Putnam County District School Board serves as fiscal agent for the Consortium.

Employee group health, hospitalization, and life coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage.

Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years.

REQUIRED SUPPLEMENTARY INFORMATION

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
REQUIRED SUPPLEMENTARY INFORMATION - BUDGETARY COMPARISON SCHEDULE -
GENERAL AND MAJOR SPECIAL REVENUE FUNDS
For the Fiscal Year Ended June 30, 2010**

	General Fund			Variance with Final Budget - Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues				
Intergovernmental:				
Federal Direct	\$ 125,000.00	\$ 125,000.00	\$ 118,534.42	\$ (6,465.58)
Federal Through State and Local	10,000.00	10,000.00	154,265.24	144,265.24
State	22,624,004.69	22,512,252.40	22,541,917.18	29,664.78
Local:				
Property Taxes	51,706,616.00	51,721,301.70	49,850,649.28	(1,870,652.42)
Miscellaneous	822,442.00	875,828.76	929,459.97	53,631.21
Total Revenues	75,288,062.69	75,244,382.86	73,594,826.09	(1,649,556.77)
Expenditures				
Current - Education:				
Instruction	45,777,740.68	45,827,747.17	42,482,681.46	3,345,065.71
Pupil Personnel Services	3,199,864.68	3,237,194.02	2,966,640.49	270,553.53
Instructional Media Services	1,487,315.44	1,509,289.93	1,389,579.42	119,710.51
Instruction and Curriculum Development Services	1,229,172.65	1,190,016.53	952,866.10	237,150.43
Instructional Staff Training	571,063.36	563,352.65	447,339.58	116,013.07
Instruction Related Technology	892,630.04	783,953.88	768,214.99	15,738.89
Board of Education	536,490.79	655,315.79	547,216.13	108,099.66
General Administration	1,229,965.29	845,083.45	737,675.17	107,408.28
School Administration	4,950,266.86	5,117,505.34	4,805,118.61	312,386.73
Facilities Acquisition and Construction	29,000.00	19,000.00	18,518.74	481.26
Fiscal Services	531,616.57	538,640.57	533,875.36	4,765.21
Food Services				
Central Services	529,734.88	554,170.56	474,336.14	79,834.42
Pupil Transportation Services	3,962,345.80	4,006,825.55	3,727,531.30	279,294.25
Operation of Plant	8,450,869.40	8,484,870.59	8,205,010.65	279,859.94
Maintenance of Plant	3,319,677.67	3,344,757.67	2,758,930.39	585,827.28
Administrative Technology Services	875,520.25	880,303.45	859,043.22	21,260.23
Community Services	125,562.52	268,654.52	214,118.85	54,535.67
Fixed Capital Outlay:				
Facilities Acquisition and Construction		44,500.00	33,801.60	10,698.40
Other Capital Outlay		539,869.36	385,885.71	153,983.65
Total Expenditures	77,698,836.88	78,411,051.03	72,308,383.91	6,102,667.12
Excess (Deficiency) of Revenues Over Expenditures	(2,410,774.19)	(3,166,668.17)	1,286,442.18	4,453,110.35
Other Financing Sources (Uses)				
Transfer In	850,672.00	850,672.00	826,172.00	(24,500.00)
Proceeds from Sale of Capital Assets			17,869.85	17,869.85
Insurance Loss Recoveries			8,706.00	8,706.00
Total Other Financing Sources (Uses)	850,672.00	850,672.00	852,747.85	2,075.85
Net Change in Fund Balances	(1,560,102.19)	(2,315,996.17)	2,139,190.03	4,455,186.20
Fund Balances, Beginning	9,849,056.20	9,849,056.20	9,849,056.20	
Fund Balances, Ending	\$ 8,288,954.01	\$ 7,533,060.03	\$ 11,988,246.23	\$ 4,455,186.20

Special Revenue - ARRA Economic Stimulus Fund			
Original Budget	Final Budget	Actual	Variance with Final Budget - Positive (Negative)
\$ 7,113,165.08	\$ 7,675,742.67	\$ 5,780,513.12	\$ (1,895,229.55)
<u>7,113,165.08</u>	<u>7,675,742.67</u>	<u>5,780,513.12</u>	<u>(1,895,229.55)</u>
4,179,220.23	4,707,077.88	3,745,791.04	961,286.84
513,948.00	542,916.08	268,968.21	273,947.87
898,705.60	820,706.46	563,834.53	256,871.93
799,730.17	796,779.44	462,826.65	333,952.79
59,178.00	59,413.00	59,413.00	
265,348.52	252,251.82	142,681.90	109,569.92
266,797.00	273,749.00	272,425.35	1,323.65
71,226.00	1,803.25	1,803.24	0.01
	900.00	900.00	
57,480.23	82,399.63	33,172.00	49,227.63
1,531.33	4,481.13	707.21	3,773.92
	<u>133,264.98</u>	<u>227,989.99</u>	<u>(94,725.01)</u>
<u>7,113,165.08</u>	<u>7,675,742.67</u>	<u>5,780,513.12</u>	<u>1,895,229.55</u>
<u>\$ 0.00</u>	<u>\$ 0.00</u>	<u>\$ 0.00</u>	<u>\$ 0.00</u>

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
REQUIRED SUPPLEMENTARY INFORMATION - SCHEDULE OF FUNDING PROGRESS -
OTHER POSTEMPLOYMENT BENEFITS PLAN**

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL) - Entry Age	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
	(A)	(B)	(B-A)	(A/B)	(C)	[(B-A)/C]
October 1, 2007	\$	\$ 12,460,837	\$ 12,460,837	0.0%	\$ 35,285,901	35.3%

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2010**

1. BUDGETARY BASIS OF ACCOUNTING

Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Fiscal Year Ended June 30, 2010**

Federal Grantor/Pass-Through Grantor/Program Title	Catalog of Federal Domestic Assistance Number	Pass - Through Grantor Number	Amount of Expenditures (1)
United States Department of Agriculture:			
Indirect:			
Child Nutrition Cluster:			
Florida Department of Education:			
School Breakfast Program	10.553	321	\$ 540,153.44
National School Lunch Program	10.555	300	1,865,645.06
Florida Department of Agriculture and Consumer Services:			
National School Lunch Program	10.555(2)(A)	None	294,963.00
			<u>2,700,761.50</u>
Total Child Nutrition Cluster			
Child Nutrition Discretionary Grants Limited Availability	10.579	371	71,226.00
Total United States Department of Agriculture			
			<u>2,771,987.50</u>
United States Department of Justice:			
Indirect:			
Florida Office of the Attorney General:			
Crime Victim Assistance	16.575	V09014	68,716.99
United States Department of Labor:			
Indirect:			
First Coast Workforce Development, Inc.:			
WIA Youth Activities	17.259	FCWD 2010-08	114,623.65
ARRA - WIA Youth Activities	17.259	FCWD 2010-S09	2,616.38
Total United States Department of Labor			
			<u>117,240.03</u>
United States Department of Education:			
Indirect:			
Title I, Part A Cluster:			
Florida Department of Education:			
Title I Grants to Local Educational Agencies	84.010	212, 222, 223, 226, 228	1,431,856.91
ARRA - Title I Grants to Local Educational Agencies, Recovery Act	84.389	212, 226, 223	550,290.22
Total Title I, Part A Cluster			
			<u>1,982,147.13</u>
Special Education Cluster:			
Florida Department of Education:			
Special Education - Grants to States	84.027	263	1,820,769.18
Special Education - Preschool Grants	84.173	267	43,042.38
ARRA - Special Education Grants to States, Recovery Act	84.391	263	1,045,759.20
ARRA - Special Education - Preschool Grants, Recovery Act	84.392	267	29,851.14
Total Special Education Cluster			
			<u>2,939,421.90</u>
Educational Technology State Grants Cluster:			
Florida Department of Education:			
Education Technology State Grants	84.318	121	6,802.92
ARRA - Education Technology State Grants, Recovery Act	84.386	121	4,284.52
Total Educational Technology State Grants Cluster			
			<u>11,087.44</u>
State Fiscal Stabilization Funds Cluster:			
Florida Department of Education:			
ARRA - State Fiscal Stabilization Fund (SFSF) - Education State Grants, Recovery Act	84.394	591	3,617,272.00
ARRA - State Fiscal Stabilization Fund (SFSF) - Governmental Services, Recovery Act	84.397	592	442,243.75
Total State Fiscal Stabilization Funds Cluster			
			<u>4,059,515.75</u>
Florida Department of Education:			
Adult Education - Basic Grants to State	84.002	191	96,614.58
Career and Technical Education - Basic Grants to States	84.048	151, 161	175,649.46
English Language Acquisition Grants	84.365	102	14,801.07
Improving Teacher Quality State Grants	84.367	224	549,302.56
Safe and Drug-Free Schools and Communities - State Grants	84.186	103	28,483.39
ARRA - Education for Homeless Children and Youth, Recovery Act	84.387	127	16,969.91
Duval County District School Board:			
Tech-Prep Education	84.243	1621578A8CT01	227.27
Florida State College at Jacksonville:			
Career and Technical Education - Basic Grants to State	84.048	2479971	1,455.89
Total United States Department of Education			
			<u>9,875,676.35</u>

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (Continued)
For the Fiscal Year Ended June 30, 2010**

Federal Grantor/Pass-Through Grantor/Program Title	Catalog of Federal Domestic Assistance Number	Pass - Through Grantor Number	Amount of Expenditures (1)
United States Department of Health and Human Services:			
Indirect:			
Florida Department of Health: Assistance Programs for Chronic Disease Prevention and Control	93.945	DOH-FAH63	\$ 70,769.18
United States Department of Homeland Security:			
Indirect:			
Florida Division of Emergency Management: Hazard Mitigation Grant	97.039(2)(B)	FEMA 1551-23-F	221,474.05
United States Department of Defense:			
Direct:			
Navy Junior Reserve Officers Training Corps	None	N/A	51,736.00
Air Force Junior Reserve Officers Training Corps	None	N/A	66,798.42
Total United States Department of Defense			118,534.42
Total Expenditures of Federal Awards			\$ 13,244,398.52

Notes: (1) Basis of Presentation. The Schedule of Expenditures of Federal Awards represents amounts expended from Federal Programs during the 2009-10 fiscal year as determined based on the modified accrual basis of accounting. The amounts reported on the Schedule have been reconciled to and are in material agreement with amounts recorded in the District's accounting records from which the basic financial statements have been reported.

(2) Noncash Assistance.

(A) National School Lunch Program. Represents the amount of donated food received during the 2009-10 fiscal year. Commodities are valued at fair value as determined at the time of donation.

(B) Hazard Mitigation Grant. Expenditures include the Federally-paid portion of an emergency shelter generator and installation costs of \$221,474.05



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The President of the Senate, the Speaker of the
House of Representatives, and the
Legislative Auditing Committee

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Nassau County District School Board as of and for the fiscal year ended June 30, 2010, which collectively comprise the District's basic financial statements, and have issued our report thereon under the heading **INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS**. Our report on the basic financial statements was modified to include a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Other auditors audited the financial statements of the school internal funds as described in our report on the Nassau County District School Board's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. The financial statements of the school internal funds were not audited in accordance with *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain additional matters that are discussed in the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** section of this report.

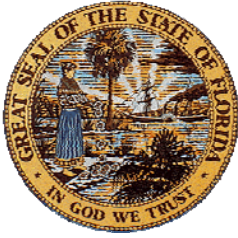
Management's response to the findings described in the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** section of this report is included as Exhibit A. We did not audit management's response and, accordingly, we express no opinion on it.

Pursuant to Section 11.45(4), Florida Statutes, this report is a public record and its distribution is not limited. Auditing standards generally accepted in the United States of America require us to indicate that this report is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, Federal and other granting agencies, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



David W. Martin, CPA
February 18, 2011



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The President of the Senate, the Speaker of the
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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB *CIRCULAR A-133*

Compliance

We have audited the Nassau County District School Board's compliance with the types of compliance requirements described in the United States Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the District's major Federal programs for the fiscal year ended June 30, 2010. The District's major Federal programs are identified in the **SUMMARY OF AUDITOR'S RESULTS** section of the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS**. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major Federal programs is the responsibility of District management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB *Circular A-133*. Those standards and OMB *Circular A-133* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major Federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major Federal programs for the fiscal year ended June 30, 2010. However, the results of our auditing procedures disclosed an instance of noncompliance with those requirements, which is required to be reported in accordance with OMB *Circular A-133* and is described in the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** section of this report as Federal Awards Finding No. 1.

Internal Control Over Compliance

District management is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to Federal programs. In planning and performing our audit, we considered the District's internal control over compliance with the requirements that could have a direct and material effect on a major Federal program to determine auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB *Circular A-133*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *control deficiency* in the District's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a Federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a Federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above. However, we identified a certain deficiency in internal control over compliance that we consider to be a significant deficiency as described in the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** section of this report as Federal Awards Finding No. 1. A *significant deficiency in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a Federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Management's response to the finding described in the **SCHEDULE OF FINDINGS AND QUESTIONED COSTS** section of this report is included as Exhibit A. We did not audit management's response and, accordingly, we express no opinion on the response.

Pursuant to Section 11.45(4), Florida Statutes, this report is a public record and its distribution is not limited. Auditing standards generally accepted in the United States of America require us to indicate that this report is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, Federal and other granting agencies, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



David W. Martin, CPA
February 18, 2011

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010**

SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued:	Unqualified
Internal control over financial reporting:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified that are not considered to be a material weakness(es)?	None reported
Noncompliance material to financial statements noted?	No

Federal Awards

Internal control over major programs:	
Material weakness(es) identified?	No
Significant deficiency(ies) identified that are not considered to be a material weakness(es)?	Yes
Type of report the auditor issued on compliance for major programs:	Unqualified for all major programs
Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB <i>Circular A-133</i> ?	Yes
Identification of major programs:	WIA Youth Activities (CFDA No. 17.259); Title I, Part A Cluster (CFDA Nos. 84.010 and 84.389-ARRA); Special Education Cluster (CFDA Nos. 84.027, 84.173, 84.391-ARRA, and 84.392-ARRA); and State Fiscal Stabilization Funds Cluster (CFDA Nos. 84.394-ARRA and 84.397-ARRA)
Dollar threshold used to distinguish between Type A and Type B programs:	\$390,687
Auditee qualified as low-risk auditee?	Yes

**NASSAU COUNTY
DISTRICT SCHOOL BOARD
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONTINUED)
FOR THE FISCAL YEAR ENDED JUNE 30, 2010**

ADDITIONAL MATTERS

Finding No. 1: Performance Assessments

Section 1012.34(3), Florida Statutes, requires the District to establish annual performance assessment procedures for instructional personnel and school administrators. When evaluating the performance of employees, the procedures must primarily include consideration of student performance, using results from student achievement tests, such as the Florida Comprehensive Assessment Test (FCAT), pursuant to Section 1008.22(3), Florida Statutes, at the school where the employee works. Additional employee performance assessment criteria prescribed by Section 1012.34(3)(a), Florida Statutes, include evaluation measures such as the employee's ability to maintain appropriate discipline, knowledge of subject matter, ability to plan and deliver instruction and use of technology in the classroom, and other professional competencies established by rules of the State Board of Education and Board policies. Section 1012.34(3)(d), Florida Statutes, requires that, if an employee is not performing satisfactorily, the performance evaluator must notify the employee in writing and describe the unsatisfactory performance.

The District established performance assessment procedures based on criteria prescribed by Section 1012.34(3)(a), Florida Statutes, except that District records did not sufficiently evidence that instructional personnel and school administrators were evaluated primarily based on student performance. The student performance category on the instructional personnel evaluation forms only represented approximately 12 percent of the overall assessment rating while all other categories not related to student performance cumulatively represented approximately 88 percent of the overall assessment rating. Only 1 (4 percent) of the 25 categories used to evaluate school administrators was related to student performance. Without measuring employee performance primarily based on consideration of student performance, performance assessments of instructional personnel and school administrators are incomplete and may not effectively communicate the employee's accomplishments or shortcomings.

District personnel indicated that new evaluation procedures and forms are being developed that will primarily use FCAT results for assessing instructional personnel and school administrators' performance.

Recommendation: The District should continue its efforts to ensure that performance assessments of instructional personnel and school administrators primarily include consideration of student performance.

Finding No. 2: Compensation and Salary Schedules

Section 1001.42(5)(a), Florida Statutes, requires the Board to designate positions to be filled, prescribe qualifications for those positions, and provide for the appointment, compensation, promotion, suspension, and dismissal of employees, subject to the requirements of Chapter 1012, Florida Statutes. Section 1012.22(1)(c)2., Florida Statutes, provides that, for instructional personnel, the Board must base a portion of each employee's compensation on performance. In addition, Section 1012.22(1)(c)4., Florida Statutes, requires the District to adopt a salary schedule with differentiated pay for instructional personnel and school-based administrators. The salary schedule is subject to

negotiation as provided in Chapter 447, Florida Statutes, and must allow differentiated pay based on District-determined factors, including, but not limited to, additional responsibilities, school demographics, critical shortage areas, and level of job performance difficulties.

While compensation of instructional personnel is typically subject to collective bargaining, the Board had not adopted formal policies and procedures for ensuring that a portion of each instructional employee's compensation is based on performance pursuant to Section 1012.22(1)(c)2., Florida Statutes. Such policies and procedures could establish and clearly communicate the performance measures affecting instructional employee compensation. In addition, the Board had not adopted formal policies and procedures establishing the documented process to identify the instructional personnel and school-based administrators entitled to differentiated pay using the factors prescribed in Section 1012.22(1)(c)4., Florida Statutes. Such policies and procedures could specify the prescribed factors to be used as the basis for determining differential pay, the documented process for applying the prescribed factors, and the individuals responsible for making such determinations.

The District's 2009-10 fiscal year salary schedules for instructional personnel and school-based administrators, and applicable union contracts for instructional personnel, provided pay levels based on various factors such as job classification, years of experience, level of education, and other factors. However, the District's procedures for documenting compliance with Section 1012.22(1)(c), Florida Statutes, could be improved, as follows:

- **Instructional Personnel.** Contrary to Section 1012.22(1)(c)2., Florida Statutes, the instructional personnel salary schedule and union contracts did not evidence that a portion of the compensation of each instructional employee was based on performance.

The instructional personnel salary schedule and union contracts provided salary supplements for additional responsibilities beyond the standard work day, such as supplements for athletic and drama coaches and department chairpersons. These records also provided supplements for school demographics, such as a \$200 supplement for teachers employed in a school with 50 percent more free and reduced lunch students, and provided supplements for level of job performance difficulties, such as personnel working at a low performing school. The salary schedule and union contracts also provided for a critical shortage teacher bonus of \$1,500 for the second year of employment to be based on certain eligibility criteria reviewed annually by the Superintendent and teachers' union president; however, no critical shortage area bonuses were paid for the 2009-10 fiscal year. In addition, District records did not evidence the establishment of specific criteria for determining critical shortage areas for instructional personnel or the application of such criteria by the Superintendent and teachers' union president. To document this process, records could evidence the number of applicants, personnel turnover rates, and other factors demonstrating the difficulty of hiring and retaining instructional personnel.

- **School-Based Administrators.** District personnel indicated that the school-based administrators' salary schedule evidenced consideration of differentiated pay for additional responsibilities, school demographics, and job performance difficulties by the differing administrative pay grades for elementary, middle, and high schools based on school enrollment. However, the salary schedule did not evidence consideration of differential pay based on critical shortage areas for school-based administrators, contrary to Section 1012.22(1)(c)4., Florida Statutes. District personnel indicated that the salary schedule did not provide differentiated pay for critical shortage areas because there were none; however, District records did not evidence that criteria had been established for determining critical shortage areas for school-based administrators.

Without Board-adopted policies and procedures for ensuring that a portion of each instructional employee's compensation is based on performance, and sufficiently identifying the basis for differentiated pay, the District may be limited in its ability to demonstrate that each instructional employee's performance correlated to their compensation and the various differentiated pay factors were consistently considered and applied.

Recommendation: The Board should adopt formal policies and procedures for ensuring that a portion of each instructional employee's compensation is based on performance, and differentiated pay of instructional personnel and school-based administrators is appropriately identified on salary schedules, consistent with Section 1012.22(1)(c), Florida Statutes.

Finding No. 3: Ad Valorem Taxation

Section 1011.71(2), Florida Statutes, provides that the Board may levy against the taxable value not more than 1.5 mills for specified capital outlay related purposes. Section 1011.71(5), Florida Statutes, provides that the District may expend up to \$100 per unweighted full-time equivalent student from the revenue generated by the tax levy for certain specified purposes, including paying the cost of premiums for property and casualty insurance necessary to insure school district educational and ancillary plants. The District accounts for the capital outlay tax levy proceeds in the Capital Projects – Local Capital Improvement (LCI) Fund.

The District is a member of the North East Florida Educational Consortium (NEFEC) and participates in NEFEC's Risk Management Program relating to property and casualty insurance. Several districts established the program, self-sustained through member assessments (premiums), as a combined limited self-insurance program for property protection, general liability, automobile liability, workers' compensation, money and securities, employee fidelity and faithful performance, boiler and machinery, and other coverage deemed necessary by the members of NEFEC. NEFEC assessed the participating districts their applicable premiums without identifying the portions of the premium that were applicable to the specific coverage areas, and the District used capital outlay tax levy proceeds, totaling \$777,172.38, for these premiums to participate in the program during the 2009-10 fiscal year. However, the premium costs included some purposes other than insurance for educational and ancillary plants, such as general liability, automobile liability, contractual liability, errors and omissions liability, workers' compensation and employers' liability, and employee benefits liability. District personnel did not, of record, determine that the premium amount funded by the LCI Fund related solely to property and casualty insurance to insure the District's educational and ancillary plants. Consequently, District records did not evidence that the use of the capital outlay tax levy proceeds for self-insurance premiums was consistent with Section 1011.71(5), Florida Statutes. Accordingly, these expenditures of capital outlay tax levy proceeds totaling \$777,172.38 represent questioned costs.

Without adequate controls to ensure that capital outlay tax levy proceeds are expended for authorized capital outlay related purposes, the risk is increased that the District will violate applicable expenditure restrictions. Section 1011.71(6), Florida Statutes, provides that a district that violates the expenditure restrictions of Section 1011.71, Florida Statutes, shall have an equal dollar reduction in Florida Education Finance Program funds appropriated to the district in the fiscal year following the audit citation.

Recommendation: The District should enhance its procedures to ensure that capital outlay tax levy proceeds are expended only for authorized purposes. In addition, the District should document the allowability of using capital outlay tax levy proceeds for premiums paid to participate in the NEFEC Risk Management Program or restore these questioned costs to the LCI Fund.

FEDERAL AWARDS FINDING AND QUESTIONED COSTS

Federal Awards Finding No. 1:
Federal Agency: United States Department of Education
Pass-Through Entity: Florida Department of Education
Program: State Fiscal Stabilization Fund, Recovery Act Cluster (CFDA Nos. 84.394-ARRA and 84.397-ARRA)
Finding Type: Noncompliance and Significant Deficiency
Questioned Costs: Not Applicable

Procurement – Contract Administration. Title 7, Section 3016.36(i), Code of Federal Regulations, require that procurement contracts involving Federal funds contain certain provisions, including the following:

- For contracts in excess of \$10,000, a provision for termination for cause and convenience by the grantee or subgrantee, including the manner by which it will be effected and the basis of settlement.
- Access to records of the contractor that are directly pertinent to the contract.
- Retention of all required records for three years after the grantee or subgrantee makes the final payment and all other pending matters are closed.

Further, Office of Management and Budget *Circular A-133 Compliance Supplement* requires the District to use procurement procedures that reflect applicable State laws, such as Section 1001.41(4), Florida Statutes, which requires the Board to be the contracting agent for the District.

Our review disclosed that the District used State Fiscal Stabilization Fund moneys, totaling \$105,000, to fund an ongoing arrangement, previously funded from non-Federal moneys, with a not-for-profit entity. The entity employed and paid District teachers for tutoring services after the regular school day, and the District subsequently reimbursed the entity for these expenditures based on timesheets and payroll registers supporting the hours worked. However, the Board had not approved a written contract between the District and the not-for-profit entity establishing the terms and conditions of the arrangement. District personnel indicated that the terms and conditions of the arrangement were verbally agreed upon in a prior fiscal year and the lack of a Board-approved written contract was an oversight. Without a Board-approved written contract, the District’s actions could be limited in the event of a dispute with the vendor and could result in disallowance of grant expenditures by the grantor.

Recommendation: The District should ensure that contractual arrangements involving Federal funds are Board-approved, in writing, and contain required provisions.

District Contact Person: Susan Farmer, Executive Director, Business Services

PRIOR AUDIT FOLLOW-UP

The District had taken corrective actions for findings included in our report No. 2010-064.

MANAGEMENT’S RESPONSE

Management’s response is included as Exhibit A.

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS – FEDERAL AWARDS

*NASSAU COUNTY
DISTRICT SCHOOL BOARD
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS - FEDERAL AWARDS
For the Fiscal Year Ended June 30, 2010*

Listed below is the District's summary of the status of prior audit findings on Federal programs:

Audit Report No. and Federal Awards Finding No.	Program/Area	Brief Description	Status	Comments
2010-064		No Federal findings in the prior year.		

EXHIBIT A
MANAGEMENT’S RESPONSE



The Nassau County School District

1201 Atlantic Avenue
Fernandina Beach, Florida 32034

John L. Ruis, Ed.D.
Superintendent of Schools

(904) 491-9900
Fax (904) 277-9032
www.nassau.k12.fl.us

February 18, 2011

Mr. David Martin, CPA
State of Florida Auditor General
G74 Claude Pepper Building
111 West Madison Street
Tallahassee, Florida 32399-1450

Dear Mr. Martin:

The following is our response to the findings of our audit for the fiscal year ended June 30, 2010.

Under Additional Matters:

Finding No. 1: Performance Assessments – Section 1012.34(3), Florida Statutes, states that “performance is not limited to basing unsatisfactory performance ... upon student performance.” We do acknowledge the assessment procedure must be primarily based on the performance of students. However, the interpretation of “primarily based” applied in the review appears to be based on the assumption that “primarily” is synonymous with a “majority” basis on students’ performance for personnel assessment.

It is noted that 12 percent of the overall rating for teacher assessment “relates” to student performance. While this is not a “majority” of the overall rating, it does have more weight than the other categories and indeed could qualify as “primary” in the literal application of the term. A contention is also made regarding the school administrator assessment procedures. It appears that 1 (20 percent) of the 5 categories was “related” to student performance. Four (4) components comprise this category of “Interim Student Performance”, which represents 16 percent of the 25 categorical components included in the instrument. A cursory review of both the teacher and administrator assessment instruments would indicate that other categories are also “related” to student performance as well but that point will not be belabored for the purpose of this response.

With the award of the Race to the Top Grant and pending legislation we will be reviewing all aspects of the evaluation process for instructional personnel and school based administrators. We will use your comments as well as the new requirements in developing this new evaluation system.

Finding No. 2: Compensation and Salary Schedules – It is acknowledged that there is no provision for the establishment of each instructional employee’s compensation based on performance

Our mission is to develop each student as an inspired life-long learner and problem-solver with the strength of character to serve as a productive member of society.

AN EQUAL OPPORTUNITY EMPLOYER

EXHIBIT A
MANAGEMENT'S RESPONSE (CONTINUED)

Audit Response Letter

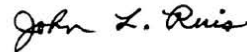
Page 2

pursuant to Section 1012.22(1)(c)2, Florida Statutes. However, comments in the preliminary and tentative audit findings suggest that policies or procedures adopted were insufficient in identifying the basis for differentiated pay. It appears that provisions have been established in the collective bargaining agreement for instructional personnel sufficient in making differential pay determinations. We will endeavor to adopt a provision that addresses the absence of the "critical shortage area" component for differentiated pay as applicable to school-based administrators.

Finding No. 3: Ad Valorem Taxation – We have reviewed the information your staff has provided subsequent to completion of the audit field work and prior to the release of the report. Additionally, we have reviewed the Attorney General's opinion and the materials provided by the Northeast Florida Educational Consortium (NEFEC). While we recognize your concerns please note that of the \$777,172.38 that you are questioning \$508,994.57 is clearly insurance coverage for an insurance premium for property and casualty insurance necessary to insure school district educational and ancillary plants. We feel that the balance of funds will be supported once NEFEC's risk management personnel are made aware of your concerns. We will work with NEFEC and all member districts to ensure that the amounts ultimately charged to millage funds are supported and documented.

Federal Awards Finding – General revenue budget reductions resulted in the utilization of State Fiscal Stabilization Fund moneys to provide essential instructional services for students. In the future, terms and conditions of contractual arrangements will be developed in accordance with required provisions.

Sincerely,



John L. Ruis, Ed.D.
Superintendent of Schools

JLR/rj