

**UCF ATHLETICS ASSOCIATION, INC.
(A COMPONENT UNIT OF THE UNIVERSITY
OF CENTRAL FLORIDA)**

FINANCIAL STATEMENTS

JUNE 30, 2021

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INDEPENDENT AUDITOR'S REPORT

Board of Directors
UCF Athletics Association, Inc.
Orlando, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the UCF Athletics Association, Inc. (the "Association"), a direct support organization and component unit of the University of Central Florida, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Association's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Association, as of June 30, 2021, and the changes in its financial position and its cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

(Continued)

Other Matter

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 3-10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 18, 2021, on our consideration of the Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Association's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Association's internal control over financial reporting and compliance.



Crowe LLP

Tampa, Florida
November 18, 2021

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021

Introduction

The UCF Athletics Association, Inc. (the Association), a not-for-profit corporation, is a Direct Support Organization (DSO) of the University of Central Florida (UCF).

The Association completed its fourth year of a strategic plan to cover a five-year period through 2021-22 and developed the following mission and vision statements, and core values:

Mission Statement: *To positively transform the lives of our students academically, athletically, and personally through a nationally competitive intercollegiate athletics program that enhances the reputation and visibility of the University.*

Vision Statement: *To be Florida's preeminent athletic program representing UCF and our community with distinction on the national stage as... "Orlando's Hometown Team"*

Core Values:

STUDENT-ATHLETE SUCCESS

In support of UCF's commitment to student success, we invest in our student-athletes as individuals and maintain an environment that encompasses their holistic development, empowering them to achieve their personal best in all facets of life.

INTEGRITY

In support of UCF's commitment to excellence, we maintain an unwavering commitment to the highest standards of character and sportsmanship in all we do.

PARTNERSHIP

In support of UCF's role as America's Partnership University, we are committed to fostering teamwork on campus and engaging the community through collaboration and mutually beneficial relationships.

INCLUSION

In support of UCF's commitment to inclusion, we embrace diversity and champion a welcoming and supportive environment for all members of our community.

ACCOUNTABILITY

In support of UCF's commitment to excellence, we set high standards, are reliable and hold ourselves responsible for our actions and results.

The success of the athletics programs can be attributed to many factors, which include its alliance with a great academic institution, outstanding coaches, extremely talented student-athletes, a strong recruiting base, state-of-the-art facilities, affiliation with a nationally competitive conference, tremendous University and community support, and an unequivocal commitment to each sport.

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

Overview of the Financial Statements and Financial Analysis

The Association is pleased to present its financial statements for the fiscal year ended June 30, 2021. This discussion and analysis are provided as an understanding of the Association's financial condition and operating activities for the year. The overview presented below highlights the significant financial activities that occurred during the year. This overview should be read in conjunction with the summaries of net position and revenues, expenses and changes in net position and our financial statements, which begin on page 11.

Using the Financial Statements

This report consists of a series of financial statements, prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis – for State and Local Governments* and Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis – for Colleges and Universities*.

There are three financial statements presented: Statement of Net Position; Statement of Revenues, Expenses, and Changes in Net Position; and Statement of Cash Flows. The Association's net position is one indicator of the improvement or erosion of its financial health. However, one must also consider the non-financial facts such as the overall academic and athletic success as part of the evaluation. This success is evidenced by the following:

- UCF completed its eighth season in the American Athletic Conference (the American) in 2020-21. On September 10, 2021, UCF accepted an invitation to join the Big 12 Conference no later than July 1, 2024.
- Four teams won conference championships during a year impacted by schedule and practice interruptions due to Covid-19 protocols.
- Eight of our sixteen teams participated in post-season competition – football, women's volleyball, men's soccer, women's basketball, softball, women's golf, and men's and women's tennis.
- Three individuals represented UCF in post-season competition – two in outdoor track and one in men's golf.
- The 2021 spring semester represented the 27th semester in a row in which UCF student-athletes compiled a cumulative GPA of 3.0 or higher.
- For the sixth consecutive year, a student-athlete was named to the Order of Pegasus, the most prestigious honor presented to a student at UCF.

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

Statement of Net Position

The Statement of Net Position presents the assets, liabilities and net position of the Association as of the end of the fiscal year. The Statement of Net Position is a point-in-time financial statement. Its purpose is to present to the readers of the financial statements a fiscal snapshot of the Association. The Statement of Net Position is prepared using the economic resources measurement focus and the accrual basis of accounting, where revenues are recorded when they are earned, and expenses are recognized when they are incurred.

From the data presented, readers of the Statement of Net Position are able to determine the assets available to continue the operations of the Association. They can determine how much the Association owes to vendors and lending institutions. Finally, the Statement of Net Position provides a picture of the net position and their availability for expenditure by the Association.

Net position is divided into three major categories. The first category, invested in capital assets, net of related debt, provides the Association's equity in property, plant and equipment. The second category is restricted net position, which consists of assets that have constraints placed upon their use either by external donors, grantors, creditors or through laws, regulations or constraints imposed by law through constitutional provisions or enabling legislation, reduced by any liabilities to be paid from these assets. The third category is unrestricted net position, which is available to the Association for any purpose.

	Condensed Statement of Net Position			
	2021	2020	Variance	
			Amount	Percentage
Assets:				
Current assets	\$ 17,719,268	\$ 3,908,901	\$ 13,810,367	353%
Non-current assets	35,045,135	33,821,267	1,223,868	4%
Total assets	52,764,403	37,730,168	15,034,235	40%
Liabilities:				
Current liabilities	12,646,180	6,653,456	5,992,724	90%
Non-current liabilities	20,001,684	18,326,217	1,675,467	9%
Total liabilities	32,647,864	24,979,673	7,668,191	31%
Net position:				
Net investment in capital assets	22,571,135	19,896,267	2,674,868	13%
Restricted	7,902,193	4,387,079	3,515,114	80%
Unrestricted	(10,356,789)	(11,532,851)	1,176,062	10%
Total net position	\$ 20,116,539	\$ 12,750,495	\$ 7,366,044	58%

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

Highlights:

- Noncurrent assets include a softball stadium, indoor and outdoor practice facilities for football, a rowing center, nutrition center, and improvements to the track/soccer facility, the baseball stadium, practice facility for the UCF golf programs, and the Roth Athletic Center (RAC). The RAC is a 37,000 square foot facility containing working spaces for football, locker room space for men's and women's soccer, and offices for several coaches and administrative staff.
- Current liabilities include the following:
 - Approximately \$3.4 million from deferred football-related revenue.
 - Approximately \$2.4 million of pledged ticket revenues and other funds due to UCF Stadium Corporation.
 - Approximately \$2.3 million in principal owed in 2021-22 on various debt instruments.
 - Approximately \$3.7 million of accounts payable and accrued expenses.
- Non-current liabilities include the following:
 - Approximately \$10.2 million from a line of credit and construction loan to fund construction projects and an additional \$4.0 million from an operating line of credit from UCF Foundation, Inc.
 - Approximately \$5.3 million for the remaining amount owed to the University from outstanding loans.
- Restricted net position includes approximately \$6.0 million restricted for capital projects and \$1.9 million restricted for various non-capital expenditures.
- Unrestricted net position is currently in a deficit state; however, UCFAA generated a \$1.2 million improvement over the past year. The primary reason for the deficit is due to operating loans that were needed in the early years of the Association. As our programs continue to be successful and with our growing alumni base, the deficit should ultimately be eliminated. Although revenue growth may not be as high in the short-term, the Association will be moving into the Big 12 Conference by July 1, 2024, which will bring increased revenues and national exposure to the University and the Association. In addition, a growing alumni and market base should result in increased sponsorships, ticket sales, contributions, and suite/club sales from the new facilities that, in time, will put UCFAA in a stronger unrestricted financial position.

Summary of Revenues, Expenses and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position present the revenues and expenses incurred during the fiscal year. Revenues and expenses are reported as operating and nonoperating. The GASB requires that state appropriations and other revenues, which are not payments for services, be classified as nonoperating revenues. Likewise, interest on related debt is classified as a non-operating expense. Because these nonoperating revenues, which include distributions from related parties, are budgeted to fund operating expenses, classifying them as nonoperating can cause the reporting of an operating loss. Therefore, the Association believes that income after distributions (included in the nonoperating revenues/expense section) provides the most appropriate measure of its financial results. The

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

utilization of long-lived assets, referred to as Capital Assets, is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life.

Changes in total net position as presented on the Statement of Net Position are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position. The purpose of the statement is to present revenues received by the Association, operating and nonoperating, and the expenses paid by the Association, operating and non-operating, and any other revenues, expenses, gains and losses received or spent by the Association.

In general, operating revenues are received for providing goods and services to our various customers and constituencies. Operating expenses are those expenses paid to acquire or produce goods and services provided in the return for the operating revenues, and to carry out the mission of the Association. Nonoperating revenues are revenues received for which goods or services are not provided.

	Condensed Statement of Revenues, Expenses, and Changes in Net Position			
	2021	2020	Variance	
			Amount	Percentage
Operating revenues:				
Student fees	\$ 24,377,876	\$ 24,190,962	\$ 186,914	1%
Game tickets	2,165,406	5,962,812	(3,797,406)	-64%
Conference and NCAA distributions	8,852,471	4,538,152	4,314,319	95%
Contributions from donors	4,173,075	7,680,269	(3,507,194)	-46%
Game guarantees	265,000	480,000	(215,000)	-45%
Scholarship support	9,000,091	8,902,308	97,783	1%
Sponsorships	6,814,979	9,048,003	(2,233,024)	-25%
Other operating revenues	6,519,757	875,008	5,644,749	645%
Total operating revenues	62,168,655	61,677,514	491,141	1%
Operating expenses:				
Salaries and benefits	23,998,617	22,108,092	1,890,525	9%
Scholarships	10,430,432	10,107,504	322,928	3%
Travel	3,096,524	4,727,205	(1,630,681)	-34%
Independent contractors/professional fees	8,033,644	7,680,026	353,618	5%
General and administrative	7,196,870	10,438,700	(3,241,830)	-31%
Other operating expenses	2,955,372	4,572,170	(1,616,798)	-35%
Total operating expenses	55,711,459	59,633,697	(3,922,238)	-7%
Nonoperating revenues (expenses):				
Contributions from UCF	938,539	598,559	339,980	57%
Transfers (to) from Stadium Corp., net	(1,712,953)	710,899	(2,423,852)	-341%
Interest expense	(431,276)	(288,656)	(142,620)	49%
Total nonoperating revenues	(1,205,690)	1,020,802	(2,226,492)	-218%
Capital contributions	2,114,538	1,284,353	830,185	65%
Increase in net position	7,366,044	4,348,972	3,017,072	69%
Net position, beginning of year	12,750,495	8,401,523	4,348,972	52%
Net position, end of year	\$ 20,116,539	\$ 12,750,495	\$ 7,366,044	58%

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

Highlights

Revenues:

- Student athletic fees increased due to an increase in credit hours taken by students. The per-credit-hour rate did not increase for 2020-21.
- Game tickets and contributions from donors decreased primarily due to hosting four home football games versus seven in the prior year. In addition, only 25% stadium capacity was allowed for the 2020 football season due to health and safety precautions implemented to limit the spread of the coronavirus.
- Conference and NCAA distributions increased from the previous year due to the NCAA making its normal distributions in 2020-21 as opposed to 2019-20 when the NCAA men's basketball tournament was cancelled due to the Covid 19 pandemic and the Conference's new television contract distributing much more revenue to the membership.
- Sponsorship revenue decreased due to the economic impact of the pandemic on corporate sponsors. With this being the fifth year UCF Athletics has had an "in-house" sales team, great strides have been accomplished in building strong corporate partnerships in the community.
- Other revenues increased due to the collection of contract buyout fees from the University of Tennessee. These funds more than offset the transition costs associated with the hiring of a new athletics director and new head football coach.

Expenses:

- Salaries and benefits increased due to lifting a hiring freeze from the previous year so that staff with revenue generating responsibilities could be hired, market increases for coaches and staff, and bonus thresholds met for success throughout the athletics programs.
- Travel, general and administrative, and other operating expenses decreased due to intentional reductions to lessen the financial impact of the pandemic. Decreases resulted from reducing competition schedules, regionalizing contests where possible, limiting game guarantees/multi-team events, the dead period extension in recruiting, and decreasing administrative expenses such as event operations, marketing/promotions, and shifting to electronic ticketing to save on printing and mailing costs.

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

Statement of Cash Flows

The final statement presented is the Statement of Cash Flows. The Statement of Cash Flows presents detailed information about the cash activity of the Association during the year. The statement is divided into five parts. The first part deals with operating cash flows and shows the net cash used in the operating activities of the Association. The second section reflects cash flows from noncapital financing purposes. The third section deals with cash flows from capital and related financing activities. This section deals with cash used for the acquisition and construction of capital and related items. The fourth section deals with cash flows from investing activities. The fifth section reconciles the net cash used in operating activities to the operating income reflected on the Statement of Revenues, Expenses, and Changes in Net Position.

	Condensed Statement of Cash Flows			
	2021	2020	Variance	
			Amount	Percentage
Cash flows from:				
Operating activities, net	\$ 9,345,090	\$ 3,594,689	\$ 5,750,401	160%
Noncapital financing activities, net	4,938,539	(1,620,049)	6,558,588	-405%
Capital and related financing activities, net	(5,402,245)	1,633,798	(7,036,043)	431%
Investing activities, net	-	-	-	0%
Net change in cash and cash equivalents	8,881,384	3,608,438	5,272,946	146%
Cash and cash equivalents, beginning of year	3,769,974	161,536	3,608,438	2234%
Cash and cash equivalents, end of year	<u>\$ 12,651,358</u>	<u>\$ 3,769,974</u>	<u>\$ 8,881,384</u>	<u>236%</u>

- Cash flows from operating activities reflect a \$2.0 million decrease in receipts offset by an \$7.7 million decrease in payments.
- Cash flows from noncapital financing activities reflect a \$4.0 million increase in the outstanding operating line of credit compared to a \$2.2 million decrease in the prior year.
- Cash flows from capital and related financing activities reflect net outflows of \$0.1 million to UCF Stadium Corporation compared to net inflows of \$1.3 million in the prior year. It also reflects investments of approximately \$5.4 million in capital improvements offset by \$1.6 million of capital donations compared to investments of \$8.4 million in capital improvements offset by an \$8.5 million issuance of capital debt and \$1.4 million of capital donations in the prior year. The investments in athletics are still being used to enhance the experience of our student-athletes, improve event experience for our fans, strengthen the UCF brand, and ultimately to generate more revenue for the Association.

Capital Asset and Debt Administration

The Association obtained a line of credit in the fall of 2004 with a local bank to fund certain capital projects.

At the end of the year, approximately \$5.1 million was outstanding on the reducing balance revolving line of credit. Uses of the funds from the line of credit since the 2004-05 year were for the resurfacing of the women's track, a new softball stadium, a new Rowing Boat House, renovation to the soccer/track complex, adding seats to the baseball stadium, and a portion of the cost related to the construction of a golf practice facility.

UCF ATHLETICS ASSOCIATION, INC.
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2021
(Continued)

In 2019-20, UCFAA obtained an \$8.5 million loan from a bank to construct the RAC, an approximately 37,000 square foot facility that expanded the meeting space utilized by the football program, locker room facilities for men's and women's soccer, and administrative offices. The loan has a term of five years at a fixed interest rate of 2%. At the end of the year, approximately \$7.4 million was outstanding on the construction note.

Economic Outlook

On September 10, 2021, UCFAA entered a new, and exciting era when UCF was invited to join the Big 12 Conference by than July 1, 2024. With the projected increase in revenue streams from this membership (television, sponsorships, ticket sales, etc.), a growing alumni base most of whom live in the Central Florida region, increased revenue from fundraising and corporate partnerships, and the national exposure the University will continue to receive, the deficit balance in unrestricted net position should continue to decline over time.

In December 2019, a novel strain of coronavirus surfaced in Wuhan, China, and has spread around the world, with resulting business and social disruption. The coronavirus was declared a Public Health Emergency of International Concern by the World Health Organization on January 30, 2020. It is not expected to have a material impact on the net results of operations in fiscal 2022. However, the extent to which the coronavirus will impact the Association's financial results will depend on future developments in the severity of and required response to the pandemic. The Association has taken steps to defer loan payments to the University and secure an additional line of credit to offset the impact of lost revenue.

Requests For Information

This financial report is designed to provide a general overview of the Association's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Executive Associate Athletics Director/CFO, at 4465 Knights Victory Way, Orlando, FL 32816.

UCF ATHLETICS ASSOCIATION, INC.
STATEMENT OF NET POSITION
JUNE 30, 2021

Assets

Current assets

Cash and cash equivalents	\$ 12,550,580
Accounts receivable, net	2,416,748
Prepaid expenses and other current assets	663,642
Due from the UCF Foundation, Inc.	1,158,039
Due from the University of Central Florida	728,714
Due from the UCF Stadium Corporation	201,545
Total current assets	<u>17,719,268</u>

Noncurrent assets

Restricted cash and cash equivalents	100,778
Capital assets, net of accumulated depreciation	33,549,089
Capital assets not being depreciated	1,395,268
Total noncurrent assets	<u>35,045,135</u>
Total assets	<u>52,764,403</u>

Liabilities

Current liabilities

Current portion of construction note	2,002,000
Current portion of line of credit - promissory note	305,000
Current portion of compensated absences	103,759
Accounts payable and accrued expenses	3,715,851
Due to the UCF Stadium Corporation	2,459,459
Due to the University of Central Florida	195,574
Due to the UCF Convocation Corporation	1,248
Due to the UCF Foundation, Inc.	52,500
Unearned revenue	3,381,321
Unearned sponsorships revenue	429,468
Total current liabilities	<u>12,646,180</u>

Noncurrent liabilities

Notes payable to the University of Central Florida	5,282,733
Construction note, less current portion	5,392,000
Line of credit - promissory note, less current portion	4,775,000
Line of credit payable to the UCF Foundation, Inc.	4,000,000
Compensated absences, less current portion	551,951
Total noncurrent liabilities	<u>20,001,684</u>
Total liabilities	<u>32,647,864</u>

Net position

Net investment in capital assets	22,571,135
Restricted for:	
Capital projects	5,968,475
Specific sports' activities	1,933,718
Unrestricted	<u>(10,356,789)</u>
Total net position	<u>\$ 20,116,539</u>

The accompanying notes to financial statements are an integral part of this statement.

UCF ATHLETICS ASSOCIATION, INC.
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
FOR THE YEAR ENDED JUNE 30, 2021

Operating revenues	
Student athletic fees	\$ 24,377,876
Contributions	4,173,075
Conference and NCAA distributions	8,852,471
Game tickets	2,165,406
Scholarship support	9,000,091
Sponsorships and royalties	6,814,979
Game guarantees	265,000
Other	6,519,757
Total operating revenues	<u>62,168,655</u>
Operating expenses	
Salaries and benefits	23,998,617
Scholarships	10,430,432
Independent contractors	8,033,644
Athletic supplies and subsistence	3,332,545
Travel	3,096,524
Rents and leases	1,168,346
Game guarantees	1,780
Depreciation	1,489,944
Other general and administrative	519,858
Utilities	955,985
Office	737,027
Insurance	843,156
Repairs and maintenance	490,104
Telephone	374,411
University overhead	100,000
Printing	74,563
Other sports team	64,523
Total operating expenses	<u>55,711,459</u>
Operating income	<u>6,457,196</u>
Nonoperating revenues (expenses)	
Contributions from the University of Central Florida - Gender Equity Allocation	938,539
Distributions to UCF Stadium Corporation	(5,616,316)
Distributions from UCF Stadium Corporation	3,903,363
Interest expense	(431,276)
Total nonoperating revenues (expenses)	<u>(1,205,690)</u>
Income before other revenues, expenses, gains, losses, and transfers	<u>5,251,506</u>
Capital contributions	2,114,538
Increase in net position	<u>7,366,044</u>
Net position, beginning of year	<u>12,750,495</u>
Net position, end of year	<u>\$ 20,116,539</u>

The accompanying notes to financial statements are an integral part of this statement.

**UCF ATHLETICS ASSOCIATION, INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2021**

Cash flows from operating activities	
Receipts from student athletic fees	\$ 24,403,077
Receipts from contributions	3,831,327
Receipts from ticket sales	2,496,712
Receipts from sponsorships	5,959,710
Receipts from conference and NCAA distributions	8,852,471
Other receipts	6,461,522
Payments to suppliers and others	(17,127,031)
Payments to employees	(24,102,357)
Payments for scholarships	(1,430,341)
Net cash provided by operating activities	<u>9,345,090</u>
Cash flows from noncapital financing activities	
Drawdown from line of credit	4,000,000
Receipts from the University of Central Florida - Gender Equity Allocation	938,539
Net cash provided by noncapital financing activities	<u>4,938,539</u>
Cash flows from capital and related financing activities	
Distributions to UCF Stadium Corporation	(3,593,014)
Distributions from UCF Stadium Corporation	3,703,458
Contributions for capital projects	1,599,420
Purchases of capital assets	(5,366,176)
Principal and interest payments on debt obligations	(1,745,933)
Net cash used in capital and related financing activities	<u>(5,402,245)</u>
Net increase in cash and cash equivalents	8,881,384
Cash and cash equivalents, beginning of year	3,769,974
Cash and cash equivalents, end of year	<u>\$ 12,651,358</u>
Reconciliation of operating income to net cash provided by operating activities:	
Operating income	\$ 6,457,196
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation	1,489,944
Changes in assets and liabilities:	
Accounts receivable, net	(355,127)
Prepaid expenses and other current assets	(177,916)
Accounts payable and accrued expenses	2,779,893
Unearned revenue	331,306
Unearned sponsorships revenue	8,969
Compensated absences	(103,740)
Due from/ to the University of Central Florida	(633,616)
Due from UCF Foundation, Inc.	(341,748)
Due from/ to UCF Convocation Corporation	(110,071)
Net cash provided by operating activities	<u>\$ 9,345,090</u>
Supplemental Disclosure of Noncash Activites	
Interest accrued to principal	\$ 83,843

The accompanying notes to financial statements are an integral part of this statement.

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(1) **Summary of Significant Accounting Policies:**

The following is a summary of the more significant accounting policies and practices of the UCF Athletics Association, Inc. (the Association), which affect significant elements of the accompanying financial statements:

(a) **Reporting entity**—The UCF Athletics Association, Inc. is a not-for-profit entity, which began operations July 1, 2003, organized for the purpose of conducting various intercollegiate athletics programs for and on behalf of the University of Central Florida (the University). As a direct support organization and component unit of the University, the Association operates for the service and convenience of the University.

(b) **Measurement focus, basis of accounting, and financial statement presentation**—The financial statements of the Association have been prepared using the economic resources measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

The Association distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses for the Association are those that result from the operation of the University's intercollegiate athletic programs. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities. As required by GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis – for State and Local Governments*, contributions from the University and other direct support organizations, and contributions to the University and other direct support organizations of the University are not considered operating revenues or expenses and are reported as nonoperating revenues and expenses in the accompanying Statements of Revenues, Expenses, and Changes in Net Position.

(c) **Cash and cash equivalents**—Cash and cash equivalents include cash in banks, pooled cash held with the University, and money market funds available for immediate use. The amounts reported as cash and cash equivalents include cash on hand, cash in bank demand accounts, and money market funds. Cash and cash equivalents that are externally restricted to make debt service payments, or to purchase or construct capital or other restricted assets, are classified as restricted and reported as Non-current assets.

Custodial Credit Risk: Custodial credit risk is the risk that in the event of a bank failure, the Association's deposits may not be returned. The Association does not have a deposit policy for custodial credit risk, although all demand deposits with banks are federally insured up to FDIC limits. As of June 30, 2021, no part of the Association's bank balance or pooled cash held with the University was exposed to custodial credit risk as uninsured and uncollateralized.

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(1) **Summary of Significant Accounting Policies:** (Continued)

(d) **Accounts receivable**—Accounts receivable are stated at the amount management expects to collect from balances at year-end. Based on management’s assessment of the credit history with organizations having outstanding balances and current relationships with them, it has concluded that losses on balances outstanding at year-end should be immaterial. Bad debt recoveries for the year ended June 30, 2021, were \$92,440 and the allowance for doubtful accounts at June 30, 2021, was \$6,898. The Association has no policy requiring collateral or other security to support its accounts receivable.

(e) **Capital assets**—Capital assets with initial, individual costs that equal or exceed \$5,000 and have estimated useful lives of over one year are recorded as capital assets. Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Major outlays for capital assets and improvements are capitalized as projects are constructed. Effective for fiscal year 2020-21, GASB Statement 89 *Accounting for Interest Cost Incurred Before the End of A Construction Period*, requires interest expense incurred during the construction phase of capital assets to be recognized as an expense. GASB 89 is to be applied prospectively, therefore beginning with fiscal year 2020-21 interest is no longer included as part of the capitalized value of the assets constructed. Capital assets are depreciated using the straight-line method over their estimated useful lives, which range from 3 years to 39 years.

(f) **Income taxes**—The Association is generally exempt from Federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code.

The Association files tax returns in the U.S. federal jurisdiction. The Association’s tax returns for the past three years are subject to examination by tax authorities, and may change upon examination.

The Association has reviewed and evaluated the relevant technical merits of each of its tax positions in accordance with accounting principles generally accepted in the United States of America for accounting for uncertainty in income taxes and determined that there are no uncertain tax positions that would have a material impact on the financial statements of the Association.

(g) **Athletic fees**—The University charges an athletic fee to students each semester based on credit hours enrolled. Athletic fees for semesters which cross fiscal years are recognized during the year in which the semester is predominantly conducted. Athletic fees entitle students to attend all sporting events free of charge. The Association records athletic fees as operating revenues. Approximately 40% of total operating and non-operating revenues, net of distributions to UCF Stadium Corporation were derived from athletic fees during the year ended June 30, 2021.

(h) **Sales taxes retained**—In accordance with Chapter 1006, Section 71 of the Florida Statutes, the Association retains an amount equal to sales taxes collected from ticket sales to athletic events for use in the support of women’s athletic programs.

(i) **Unearned revenue**—Unearned revenue consists of advance sales of athletic event tickets. Ticket revenue is recognized in the period the athletic event occurs.

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(1) **Summary of Significant Accounting Policies:** (Continued)

(j) **Compensated absences**— State employees that work for the Association earn the right to be compensated during absences for annual leave (vacation) and sick leave pursuant to Section 6C-5.920 Florida Administrative Code and pursuant to bargaining agreements between the Board of Regents and the United Faculty of Florida. Employees hired after July 1, 2003, are employees of the Association and earn the right to be compensated during absences for annual leave (coaches and staff with similar duties as coaches are excluded) and sick leave pursuant to the Association’s policies and procedures. Leave earned is accrued to the credit of the employee and records are kept on each employee’s unpaid (unused) leave balance. The Association has recorded an accrual for the liability for the employee’s right to receive compensation for future absences.

(k) **Net position**— Net position is classified and displayed in three components:

- Net investment in capital assets – consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any debt that is attributable to those assets.
- Restricted – consists of assets that have constraints placed upon their use either by external donors, grantors, or creditors or through laws, regulations or constraints imposed by law through constitutional provisions or enabling legislation, reduced by any liabilities to be paid from these assets.
- Unrestricted – consists of net position that does not meet the definition of “restricted” or “net investment in capital assets.”

When both restricted and unrestricted net position is available for use, it is the Association’s policy to use restricted resources first, then unrestricted resources as they are needed.

Net investment in capital assets	\$ 22,571,135
Restricted	7,902,193
Unrestricted	<u>(10,356,789)</u>
	<u>\$ 20,116,539</u>

Of the amount shown as restricted above, approximately \$6.0 million is restricted for capital projects and the remaining amount is donor restricted for various non-capital expenditures.

(l) **Use of estimates**—The preparation of financial statements in conformity with accounting assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(2) Accounts Receivable:

Accounts receivable as of June 30, 2021, were as follows:

University of Central Florida – student athletic fees	\$ 1,685,222
Sponsorships	488,346
Other	250,078
Allowance for doubtful accounts	(6,898)
	<u>\$ 2,416,748</u>

(3) Capital Assets:

Capital asset activity for the year ended June 30, 2021, was as follows:

	Beginning Balance	Additions	Disposals	Capitalized	Ending Balance
Capital assets not being depreciated:					
Land	\$ 700,272	\$ -	\$ -	\$ -	\$ 700,272
Construction in progress	9,091,387	3,686,542	-	(12,082,933)	694,996
Total capital assets not being	<u>9,791,659</u>	<u>3,686,542</u>	<u>-</u>	<u>(12,082,933)</u>	<u>1,395,268</u>
Capital assets being depreciated:					
Furniture and equipment	5,369,256	149,307	-	-	5,518,563
Facilities	21,380,577	-	-	12,082,933	33,463,510
Leasehold improvements	7,504,987	1,530,327	-	-	9,035,314
Total capital assets being depreciated	<u>34,254,820</u>	<u>1,679,634</u>	<u>-</u>	<u>12,082,933</u>	<u>48,017,387</u>
Accumulated depreciation:					
Furniture and equipment	(4,690,461)	(208,091)	-	-	(4,898,552)
Facilities	(7,188,474)	(856,265)	-	-	(8,044,739)
Leasehold improvements	(1,099,419)	(425,588)	-	-	(1,525,007)
Total accumulated depreciation	<u>(12,978,354)</u>	<u>(1,489,944)</u>	<u>-</u>	<u>-</u>	<u>(14,468,298)</u>
Capital assets, net	<u>\$ 31,068,125</u>	<u>\$ 3,876,232</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 34,944,357</u>

(4) Long-Term Obligations:

Long-term liability activity for the year ended June 30, 2021, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Notes payable (direct borrowings):					
Note payable to the University	\$ 5,198,890	\$ 83,843	\$ -	\$ 5,282,733	\$ -
Line of credit – promissory note	5,375,000	-	(295,000)	5,080,000	305,000
Construction note	8,550,000	-	(1,156,000)	7,394,000	2,002,000
Total notes payable (direct borrowings)	<u>19,123,890</u>	<u>83,843</u>	<u>(1,451,000)</u>	<u>17,756,733</u>	<u>2,307,000</u>
Note payable to UCF Foundation, Inc.	-	4,000,000	-	4,000,000	-
Compensated absences	759,450	71,606	(175,346)	655,710	103,759
Totals	<u>\$ 19,883,340</u>	<u>\$ 4,155,449</u>	<u>\$ (1,626,346)</u>	<u>\$ 22,412,443</u>	<u>\$ 2,410,759</u>

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(4) Long-Term Obligations: (Continued)

The Association currently has a note payable to the University. Interest on the note payable accrues at a floating rate per annum equal to the SPIA rate of return as of the prior fiscal year, which was 1.61% for the year ended June 30, 2021. The loan had a maturity date in 2025 but was restructured during fiscal 2021 and now matures in 2027. The restructuring allows for the deferral of the fiscal years 2021 and 2022 payments in the amount of \$1 million each year. Interest will continue to accrue during the deferral period and be added to the outstanding principal balance. In the event of default, after 30 days the entire principal sum and accrued interest becomes due at the option of the University and the interest rate shall increase to the highest rate allowable under Florida law. The note is not subject to any acceleration clauses.

The Association previously had a line of credit with a local bank to fund certain capital projects. During 2015, the line of credit was modified to disallow additional borrowings and repay the outstanding balance as a line of credit promissory note by June 2033 under a specified repayment schedule. The repayment schedule below assumes the agreement is renewed annually. If the agreement is not renewed annually, however, the entire balance will be due in full at that time. At June 30, 2021 the amount outstanding on the note was \$5,080,000. In July 2020 the Association renewed the agreement until July 2033, which carries interest at 79% of LIBOR (not to fall below 0.75% as of any date) plus 1.34% (1.93% at June 30, 2021) and is secured by an amount not to exceed 5% of the prior year's collection of student athletic fees and conference payments from the American Athletic Conference. In the event of default, the Lender may declare the loan and all obligations to be fully due and payable in their aggregate amount, together with accrued interest and all prepayment premiums, fees, and charges. The note is subject to acceleration if the lender reasonably deems itself insecure for any reason.

On October 2, 2019 the Association entered into a direct borrowing loan from a financial institution in the amount of \$8,550,000 to complete the buildout of phase two of the Roth Athletics Center located on the UCF campus. Principal payments are required by September 1st each year to reduce the loan balance to an agreed-upon amount negotiated annually. Interest on the loan is payable semi-annually at a fixed interest rate of 2%. The loan matures September 1, 2024 and is secured by certain pledged revenues of the Association.

The following is a schedule of future principal and interest payments for the loans outstanding as of June 30, 2021:

<u>Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 2,307,000	\$ 226,031	\$ 2,533,031
2023	3,771,316	341,611	4,112,927
2024	2,876,031	197,342	3,073,373
2025	2,543,195	148,071	2,691,266
2026	1,420,018	113,031	1,533,049
2027-2031	3,429,173	278,847	3,708,020
2032-2034	1,410,000	55,270	1,465,270
Total	<u>\$ 17,756,733</u>	<u>\$ 1,360,203</u>	<u>\$ 19,116,936</u>

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(4) **Long-Term Obligations:** (Continued)

On December 18, 2020, the Association entered into an 18-month revolving line of credit with the UCF Foundation, Inc. for \$4.0 million. The line bears simple interest at 3% per annum and matures in June 2022. It may be renewed for up to two additional 12-month periods. At June 30, 2021, there was \$4,052,500 outstanding including \$52,500 of accrued interest. The term and credit limit for this line of credit were increased subsequent to year end. See Note (8) Recent Events for additional details.

Interest expense for the years ended June 30, 2021 and 2020, was \$431,276 and \$288,656, respectively.

(5) **Related Party Transactions:**

The Association is assessed an annual overhead charge by the University of \$100,000 for utilization of facilities and equipment. The fair market value of renting the facilities and equipment are not subject to objective measurement or valuation and are not included in these financial statements.

During 2008, the Association entered into a rental agreement with the UCF Convocation Corporation for the use of the Convocation Center to support the Association's athletic program. Rental expense for the Association totaled \$535,000 for the year ended June 30, 2021.

The Association entered into an agreement with the University of Central Florida Campus Life for maintenance of the turf grass fields used by Campus Life. Under the terms of the agreement, the Association was compensated \$123,600 during the year ended June 30, 2021. These fees are to specifically cover expenses incurred in maintaining the turf.

Sponsorship revenue for the year ended June 30, 2021 includes \$635,262 allocated from the University's exclusive beverage provider contract and \$490,421 of licensing commissions for the sale of licensed athletic apparel and other merchandise allocated from the University's contract with a third party.

The Association has a line of Credit with UCF Foundation, Inc. See Note (4) Long-Term Obligations for additional details.

The Association transferred funds to the UCF Stadium Corporation (the Corporation) for liabilities incurred related to the construction of the football stadium and for repayment of trust indentures as described in Note (7). In accordance with the trust indentures agreements, the Corporation transferred funds back to the Association, for any unrestricted funds after the annual debt service payments have been made for the year. Distributions to and from the Association and the Corporation for the year ended June 30, 2021, are as follows:

Distributions to UCF Stadium Corporation	\$ (5,616,316)
Distributions from UCF Stadium Corporation	3,903,363
Net distributions	<u>\$ (1,712,953)</u>

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(6) Retirement:

The Association sponsors the UCF Athletics Association, Inc. Employees' 403(b) plan, a defined contribution plan covering substantially all full-time employees. Contributions are made by the Association to the plan based on eligible employees' earnings. The Association contributes 5% of eligible employee earnings to the plan. Participants are vested immediately in their contributions plus actual earnings thereon. A participant is fully vested after two years of credited service. Participants become immediately 100% vested in the Association's contribution portion of their accounts upon death, disability, or the attainment of normal retirement age, as defined in the Plan. As of June 30, 2021 the plan had forfeited non-vested accounts with balances of \$29,839. Balances in these accounts will be used to reduce future employer contributions or pay administrative expenses of the Plan. Total contributions to the retirement plan for the year ended June 30, 2021, were \$636,899.

(7) Commitments:

As part of the repayment of the trust indenture for the on-campus football stadium, the Association has pledged the following revenues to the UCF Stadium Corporation (the Corporation that is obligated under the trust indentures) until the debt has been fully paid: football ticket sales, sponsorships, football away game guarantees and the distributions from the American Athletic Conference and NCAA for conference generated revenue. The amount of this pledge is approximately \$51.6 million at June 30, 2021, which is equal to the remaining principal and interest payments on these trust indentures. This pledge is in effect until the trust indentures are paid off, which is expected to be March 1, 2036 (the maturity date of the trust indentures). During the year ended June 30, 2021, the Association distributed \$5,616,316 to UCF Stadium Corporation from these sources. Distributions to the UCF Stadium Corporation occur on a monthly basis. Once annual debt service obligations are met, the UCF Stadium Corporation may distribute, subject to approval by UCF's Board of Trustees, any surplus funds to the Association. For the year ended June 30, 2021, the UCF Stadium Corporation distributed \$3,903,363 to the Association.

See Note (8) Recent Events for details regarding the invitation to join the Big Twelve (Big 12) Conference.

The Association has entered into employment contracts with various coaches and administrators. The agreements call for a minimum amount due for salaries and other benefits with clauses for bonuses and incentives as defined by the contracts. Contracts expire from 2022 to 2027. At June 30, 2021, the total minimum commitment for all contracts for each of the next five years and in the aggregate is as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2022	\$ 11,803,875
2023	9,309,812
2024	7,257,292
2025	6,994,125
2026	3,144,458
Thereafter	934,667
Total	<u>\$ 39,444,229</u>

(Continued)

UCF ATHLETICS ASSOCIATION, INC.
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2021

(7) **Commitments:** (Continued)

The Association had total construction commitments as of June 30, 2021 of \$1,397,663. Of this amount, \$694,996 has been expended through June 30, 2021, with an estimated amount committed as of June 30, 2021 of \$702,667.

The Association has also entered into various operating leases for vehicles, lawn maintenance equipment, and office equipment through November 2023. Rent expense on these operating leases was \$460,070 for the year ended June 30, 2021 and is included in rents and leases on the statement of income, expenses and changes in net position.

Minimum future payments under non-cancelable operating leases are as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2022	\$ 242,026
2023	121,537
2024	3,629
Total	<u>\$ 367,192</u>

Additionally, the Association is subject to claims and lawsuits which arise primarily in the ordinary course of business. It is the opinion of management that the ultimate resolution of such claims and lawsuits will not have a materially adverse effect on the financial position of the Association.

(8) **Recent Events:**

In the Spring of 2020, local, U.S. and world governments encouraged social distancing to curtail the spread of the coronavirus pandemic. Restrictions were imposed on the size and duration of social and business gatherings. Most industries are continuing to experience disruption to business operations and reduced consumer spending. The Association is currently planning for full stadium capacity and a nearly sold out football season. However, the extent to which the coronavirus may continue to impact business activity will depend on future developments, which are unknown and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and the actions required to contain the coronavirus or treat its impact, among others.

On September 10, 2021, the UCF Board of Trustees voted to accept an invitation to join the Big 12 Conference and withdraw from the American Athletic Conference (AAC) by July 1, 2024. Withdrawal from the AAC requires a \$10.0 million payment (payable in four equal installments) over the 27-month withdrawal period. This amount could change based on the timing of withdrawal from the conference. The AAC has the right to withhold any conference revenue distributions for any amounts owed at the time the distribution would be made. Additionally, admission to the Big 12 required a deposit of \$2.5 million which will be invested in money market, government securities or other similar investment vehicles selected by the conference. The deposit and net earnings will be returned to the Association when UCF officially joins the conference. If UCF does not join, then the deposit and net earnings will be retained by the conference.

On September 10, 2021, the Association executed an increase in its line of credit with the Foundation from \$4.0 million to \$10.0 million to provide financial support arising from the conference transition. The term was also extended to September 10, 2024 and may be renewed for up to two additional 12-month periods.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Directors
UCF Athletics Association, Inc.
Orlando, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the UCF Athletics Association, Inc. (the "Association"), as of and for the year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Association's basic financial statements, and have issued our report thereon dated November 18, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Association's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. Accordingly, we do not express an opinion on the effectiveness of the Association's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

(Continued)

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Association's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Crowe LLP

Tampa, Florida
November 18, 2021