

FINANCIAL STATEMENTS

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020



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October 15, 2021

Board of Directors  
The John and Mable Ringling Museum of Art Foundation, Inc.  
Sarasota, Florida

### Independent Auditor's Report

We have audited the accompanying financial statements of The John and Mable Ringling Museum of Art Foundation, Inc. (the Foundation), a component unit of the State of Florida through Florida State University, as of and for the years ended June 30, 2021 and 2020, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements as listed in the table of contents.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The John and Mable Ringling Museum of Art Foundation, Inc. as of June 30, 2021 and 2020, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 to 5 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 15, 2021, on our consideration of The John and Mable Ringling Museum of Art Foundation, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of The John and Mable Ringling Museum of Art Foundation, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control over financial reporting and compliance.

*Hill, Barth & King LLC*

Certified Public Accountants

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021

The John and Mable Ringling Museum of Art Foundation, Inc. (the Foundation) is pleased to present its financial statements for fiscal year 2021. The intent of this discussion and analysis is to provide an overview of the financial position and activities of the Foundation for the fiscal year ended June 30, 2021, with comparative information for the year ended June 30, 2020, as required by Governmental Accounting Standards Board (GASB) Statement No. 35, Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities. It should be read in conjunction with the financial statements and notes to financial statements for the Foundation which follow this section.

**OVERVIEW OF FINANCIAL STATEMENTS**

The Foundation financial report includes three basic financial statements: the Statement of Net Position, the Statement of Revenues, Expenses and Changes in Net Position; and the Statement of Cash Flows. These financial statements are prepared in accordance with generally accepted accounting principles promulgated by the Governmental Accounting Standards Board (GASB). The financial statements focus on the financial condition of the Foundation, the results of operations, and cash flows of the Foundation as a whole. The accrual basis of accounting is used for presentation which is similar to most private-sector companies.

**Statements of Net Position**

The Statement of Net Position presents the financial position of the Foundation at the end of the fiscal year and includes all of the assets and liabilities of the Foundation. The change in net position – the difference between assets and liabilities – is one indicator of the current financial position of the Foundation; however, other non-financial factors, such as the national and international economy must also be considered when assessing the overall health of the Foundation. The differences in net position that occur over time indicate whether the overall financial condition of the Foundation has improved or worsened. Assets and liabilities are reported at cost, approximating fair value, with the exception of investments, which are reported at fair value, and capital assets, which are stated at the historical cost less accumulated depreciation.

**Condensed Statements of Net Position at June 30, 2021 and 2020**

	<u>2021</u>	<u>2020</u>
<u>Assets</u>		
Cash and cash equivalents	\$ 2,744,179	\$ 2,217,920
Investments	4,237,485	3,460,952
Other current assets	99,373	106,073
Capital assets, net	184,908	277,998
Other noncurrent assets	333,335	366,668
TOTAL ASSETS	<u>\$ 7,599,280</u>	<u>\$ 6,429,611</u>
<u>Liabilities</u>		
Accounts payable and accrued expenses	\$ 12,429	\$ 167,036
Other current liabilities	68,000	35,000
TOTAL LIABILITIES	<u>\$ 80,429</u>	<u>\$ 202,036</u>
<u>Net Position</u>		
Net investment in capital assets	\$ 184,908	\$ 277,998
Restricted	3,394,042	3,312,044
Unrestricted	3,939,901	2,637,533
TOTAL NET POSITION	<u>\$ 7,518,851</u>	<u>\$ 6,227,575</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021

**Statements of Net Position (Continued)**

The assets for the Foundation totaled \$7,599,280 at June 30, 2021, which reflects an increase of \$1,169,669, or 18 percent. This increase is due to an increase in cash and investment assets, the result of strong earnings in the latter part of the fiscal year. Liabilities for the Foundation decreased by \$121,607 or 60 percent. This change is largely due to the timing and payment of expenses, partially offset by an increase in deposits collected for future rentals. Total ending unrestricted net position increased \$1,302,368, or 50 percent, for a year-end balance of \$3,939,901.

Capital assets decreased by \$93,090 during fiscal year 2021. This was a result of \$93,090 of depreciation expense. Additional information regarding the Foundation capital assets can be found in the accompanying notes to the financial statements.

**Statements of Revenues, Expenses and Changes in Net Position**

The Statements of Revenues, Expenses and Changes in Net Position presents the revenue and expense activity for the Foundation, categorized as operating and non-operating. Revenues and expenses are recognized when earned or incurred, regardless of when cash is received or paid.

**Condensed Statements of Revenues, Expenses and Changes in Net Position  
For the Years Ended June 30, 2021 and 2020**

	<u>2021</u>	<u>2020</u>
<u>Operating Revenues</u>		
Gifts and grants	\$ 1,168,629	\$ 1,591,358
Memberships	644,775	1,072,225
Special events	8,850	128,590
Miscellaneous income	1,330	3,213
TOTAL OPERATING REVENUES	<u>1,823,584</u>	<u>2,795,386</u>
<u>Operating Expenses</u>		
Program services	715,245	1,224,785
Special events	23,816	258,477
Management and general	206,071	899,697
Development and memberships	203,736	346,187
TOTAL OPERATING EXPENSES	<u>1,148,868</u>	<u>2,729,146</u>
NET OPERATING INCOME	<u>674,716</u>	<u>66,240</u>
<u>Non-Operating Revenues</u>		
Net investment income (loss)	616,560	(2,537)
INCREASE IN NET POSITION	<u>1,291,276</u>	<u>63,703</u>
<u>Net Position</u>		
Beginning of year	6,227,575	6,163,872
End of year	<u>\$ 7,518,851</u>	<u>\$ 6,227,575</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021

**Statements of Revenues, Expenses and Changes in Net Position (Continued)**

Total Foundation support and revenue of \$1,823,584 as reflected on the June 30, 2021 Statements of Revenues, Expenses and Changes in Net Position represents a 35 percent decrease over the previous fiscal year. This decrease is due to decreases in: 1. Gifts, down \$422,729 due mainly to a large gift received in FY20, 2. Memberships, down \$427,450 due to a decline in membership (\$172,462) and the recognition of memberships sold in the VP as FSU revenues (\$254,988), 3. Special events, down \$119,740 due to the cancellation of large events because of the Covid-19 pandemic. Total Foundation expenses of \$1,148,869 for the 2020-2021 fiscal year reflect a decrease of approximately 58 percent which is attributed to a decrease in Foundation support of Museum expenses, the result of an overall mandate to limit expenses during the pandemic and as reserves are rebuilt.

**Statements of Cash Flows**

The Statements of Cash Flows provides information about the Foundation's financial results by reporting the major sources and uses of cash and cash equivalents. These statements assist in evaluating the Foundation's ability to generate net cash flows, its ability to meet its financial obligations as they come due, and its need for external financing.

**Condensed Statements of Cash Flows For the Years Ended June 30, 2021 and 2020**

	<u>2021</u>	<u>2020</u>
Cash Provided by (Used In):		
Operating activities	\$ 652,899	\$ 373,638
Capital and related financing activities	0	(6,302)
Investing activities	<u>(126,640)</u>	<u>1,045,924</u>
Net Increase in Cash and Cash Equivalents	526,259	1,413,260
Cash and Cash Equivalents, Beginning of Year	<u>2,217,920</u>	<u>804,660</u>
Cash and Cash Equivalents, End of Year	<u>\$ 2,744,179</u>	<u>\$ 2,217,920</u>

**BUDGETARY HIGHLIGHTS**

The Foundation budgeted amount of revenues for fiscal year 2021 was \$1,675,721. The actual amount of revenues was \$2,440,144, which represents a favorable variance of \$764,423, or 46 percent compared to projected revenues for fiscal year 2021. A very conservative approach was taken in budgeting revenues for fiscal year 2021 due to the uncertainty of the ongoing effect the pandemic would have on Museum operations and memberships.

The Foundation budgeted amount of expenses for fiscal year 2021 was \$1,675,721. The actual amount of expenses was \$935,317 (excluding accessions of \$213,552, which is not included in the budgeted amount), which represents a favorable variance of \$740,404, or 44 percent compared to projected expenses for fiscal year 2021. This represents the effects of the mandate to spend less in all areas due to the uncertainty of operations surrounding the pandemic.

**ECONOMIC CONDITIONS OUTLOOK**

The financial outlook for the 2021-2022 fiscal year remains uncertain due to the direct and indirect economic impacts of the COVID-19 pandemic. However, spending plans based on reduced revenue levels, while expected to be higher than the 2020-2021 year, are still in place in order to deal with the potential impacts. The Foundation is expected to successfully provide resources necessary to support the Museum operations throughout this wavering economic climate whenever necessary.

STATEMENTS OF NET POSITION

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
<b><u>ASSETS</u></b>		
<b><u>CURRENT ASSETS</u></b>		
Cash and cash equivalents	\$ 2,744,179	\$ 2,217,920
Investments - NOTES B AND C	4,237,485	3,460,952
Related party receivable - NOTE F	33,333	33,333
Prepaid expenses	66,040	72,740
TOTAL CURRENT ASSETS	<u>7,081,037</u>	<u>5,784,945</u>
<b><u>NONCURRENT ASSETS</u></b>		
Capital assets - NOTE D	184,908	277,998
Related party receivable - NOTE F	333,335	366,668
TOTAL NONCURRENT ASSETS	<u>518,243</u>	<u>644,666</u>
TOTAL ASSETS	<u>\$ 7,599,280</u>	<u>\$ 6,429,611</u>
<b><u>LIABILITIES AND NET POSITION</u></b>		
<b><u>CURRENT LIABILITIES</u></b>		
Accounts payable and accrued expenses	\$ 12,429	\$ 167,036
Refundable deposits	68,000	35,000
TOTAL CURRENT LIABILITIES	<u>80,429</u>	<u>202,036</u>
<b><u>NET POSITION</u></b>		
Net investment in capital assets	184,908	277,998
Restricted:		
Nonexpendable - Endowment - NOTE G	1,920,889	1,820,572
Expendable - NOTE H	1,473,153	1,491,472
Unrestricted	3,939,901	2,637,533
TOTAL NET POSITION	<u>7,518,851</u>	<u>6,227,575</u>
TOTAL LIABILITIES AND NET POSITION	<u>\$ 7,599,280</u>	<u>\$ 6,429,611</u>

See accompanying notes to financial statements

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

Years ended June 30, 2021 and 2020

	2021	2020
<u>OPERATING REVENUES</u>		
Gifts and grants	\$ 1,168,629	\$ 1,591,358
Memberships	644,775	1,072,225
Special events	8,850	128,590
Miscellaneous income	1,330	3,213
TOTAL OPERATING REVENUES	1,823,584	2,795,386
<u>OPERATING EXPENSES</u>		
Curatorial, conservation and exhibits	488,954	1,137,186
Education	12,739	68,922
Accessions	213,552	18,677
Special events	23,816	258,477
Management and general	206,071	899,697
Development and memberships	203,736	346,187
TOTAL OPERATING EXPENSES	1,148,868	2,729,146
NET OPERATING INCOME	674,716	66,240
<u>NON-OPERATING REVENUES</u>		
Net investment income:		
Interest and dividends	72,938	146,335
Increase (decrease) in fair value of investments	566,981	(136,212)
Investment expenses	(23,359)	(12,660)
TOTAL NET INVESTMENT INCOME (LOSS)	616,560	(2,537)
INCREASE IN NET POSITION	1,291,276	63,703
<u>NET POSITION</u>		
Beginning of year	6,227,575	6,163,872
End of year	\$ 7,518,851	\$ 6,227,575

See accompanying notes to financial statements

STATEMENTS OF CASH FLOWS

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

Years ended June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>		
Cash received from gifts and grants	\$ 1,168,629	\$ 1,591,358
Cash received from memberships	644,775	1,072,225
Cash received from special events	8,850	128,590
Payments to vendors for supplies and services	(787,482)	(2,002,495)
Payments for accessions	(213,552)	(18,677)
Payments to or on behalf of employees	(169,651)	(150,576)
Transfer to FSU	0	(250,000)
Other receipts	1,330	3,213
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>652,899</u>	<u>373,638</u>
<u>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</u>		
Purchase of capital assets	0	(6,302)
NET CASH USED IN CAPITAL AND RELATED FINANCING ACTIVITIES	<u>0</u>	<u>(6,302)</u>
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>		
Proceeds from related party receivable	33,333	33,333
Proceeds from sales and maturities of investments	2,833,411	2,446,944
Purchase of investments	(3,042,963)	(1,500,504)
Interest and dividends, net of expenses	49,579	66,151
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	<u>(126,640)</u>	<u>1,045,924</u>
NET INCREASE IN CASH AND CASH EQUIVALENTS	526,259	1,413,260
<u>CASH AND CASH EQUIVALENTS</u>		
Beginning of year	2,217,920	804,660
End of year	<u>\$ 2,744,179</u>	<u>\$ 2,217,920</u>
<u>RECONCILIATION OF NET OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES</u>		
Net operating income	\$ 674,716	\$ 66,240
Adjustments to reconcile net operating income to net cash provided by operating activities:		
Depreciation	93,090	104,385
Decrease in accounts and grants receivable	0	89,042
Decrease in prepaid expenses	6,700	64,917
Increase (decrease) in accounts payable and accrued expenses	(154,607)	29,554
Increase in refundable deposits	33,000	19,500
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>\$ 652,899</u>	<u>\$ 373,638</u>
<u>SUPPLEMENTAL DISCLOSURE OF NONCASH CAPITAL AND RELATED FINANCING AND INVESTING ACTIVITIES</u>		
Unrealized loss on investments	<u>\$ (181,584)</u>	<u>\$ (68,688)</u>

See accompanying notes to financial statements

## NOTES TO FINANCIAL STATEMENTS

### **THE JOHN AND MABLE RINGLING MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

#### **NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

##### **Nature of Operations:**

The John and Mable Ringling Museum of Art Foundation, Inc. (the Foundation) is a not-for-profit corporation organized in 1978. Florida statutes section 1004.45 designates the Foundation as a direct-support-organization for the John and Mable Ringling Museum of Art (the Museum) with authority to develop policy for the Museum, to nominate the Museum director, to maintain and preserve the collections of the Museum, and to provide charitable and educational support to the Museum, subject to the provisions of John Ringling's will and the overall direction of the President of Florida State University (FSU). Significant activities are performed and funded by the State of Florida through FSU. The costs of these activities are separate from the Foundation and, thus, are excluded from these financial statements.

##### **Basis of Accounting:**

The financial statements of the Foundation have been prepared in accordance with accounting principles generally accepted in the United States of America, as prescribed by the Governmental Accounting Standards Board ("GASB"). The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

##### **Component Units:**

The Foundation is considered a component unit of the State of Florida (the State) through FSU, as defined by Governmental Accounting Standards Board Statement No. 14. As such, the Foundation's financial statements will be included with the State's through its inclusion in the financial statements of FSU.

##### **Basis of Presentation:**

The Foundation's accounting policies conform with accounting principles generally accepted in the United States of America applicable to public colleges and universities as prescribed by GASB. The National Association of College and University Business Officers (NACUBO) also provides the Foundation with recommendations prescribed in accordance with generally accepted accounting principles promulgated by GASB which allows public universities various reporting options. The University has elected to report as an entity engaged in only business type activities. This election requires the adoption of the accrual basis of accounting and entity wide reporting including the following components:

- Management's Discussion and Analysis
- Basic Financial Statements:
  - Statement of Net Position
  - Statement of Revenues, Expenses, and Changes in Net Position
  - Statement of Cash Flows
  - Notes to Financial Statements
- Other Required Supplementary Information

The statement of net position is presented in a classified format to distinguish between current and noncurrent assets and liabilities. The statement of revenues, expenses, and changes in net position is presented by major sources of operating revenues, natural classifications of operating expenses, nonoperating revenues and expenses, and all other activity not otherwise classified. The statement of cash flows is presented using the direct method in compliance with GASB Statement No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Use of Estimates:**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Income Taxes:**

The Foundation qualifies under section 501(c)(3) of the Internal Revenue Code as a tax-exempt corporation. However, revenues from certain activities can be considered taxable for federal tax purposes as unrelated business income and provisions for taxes are recorded when appropriate.

**Cash and Cash Equivalents:**

Cash and cash equivalents are comprised of cash and money market funds. The Foundation considers all the cash on hand and highly liquid investments with a maturity of three months or less at the date of acquisition to be cash and cash equivalents. Market value approximates cost for these funds.

**Accounts Receivable:**

Accounts receivable are stated at unpaid balances, less an allowance for doubtful accounts. The Foundation provides for losses on accounts receivable using the allowance method. The allowance is based on experience, third-party contracts, and other circumstances, which may affect the ability of customers to meet their obligations. Receivables are considered impaired if full principal payments are not received in accordance with the contractual terms. It is the Foundation's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.

**Investments:**

Investments in equity securities with readily determinable fair values and all investments in debt securities are stated at fair market value. Gains and losses on disposition are based on the difference between the net proceeds received and the carrying value of the investment sold, using the specific-identification method. Also gains or losses are reported as increases or decreases in unrestricted net position unless their use is restricted by donor stipulations or law.

**Capital Assets:**

Capital assets are recorded at cost. Expenditures for improvements, furniture, and supplies less than \$5,000 are charged to expense as incurred. When capital assets are retired or otherwise disposed of, the cost and accumulated depreciation are removed from the accounts and any resulting gain or loss is included in the statement of revenues, expenses and changes in net position for the respective period.

Expenditures that significantly add to the productivity or extend the useful lives of capital assets are capitalized. Other expenditures for maintenance and repairs are charged to operations in the year the costs are incurred. Depreciation is provided using the straight-line method over the estimated useful lives of the assets. A summary of depreciable lives follows:

	<u>Years</u>
Building improvements	5 - 10
Furniture, fixtures, and equipment	3 - 10

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Net Position:**

The Foundation's financial resources are classified for accounting and reporting purposes into the following four net position categories:

**Net investment in capital assets:**

Capital assets, net of accumulated depreciation, cash restricted for capital projects and outstanding principal balances of debt attributable to the acquisition, construction or improvement of those assets.

**Restricted – Nonexpendable:**

Amounts subject to externally imposed stipulations that they be maintained in perpetuity and invested for the purpose of generating present and future income, which may either be expended or added to the principal. These assets primarily consist of the Foundation's permanent endowments.

**Restricted – Expendable:**

Amounts whose use is subject to externally imposed stipulations that can be fulfilled by actions of the Foundation pursuant to those stipulations or that expire by the passage of time.

**Unrestricted:**

Amounts which are not subject to externally imposed stipulations.

The Foundation typically uses restricted fund balances prior to unrestricted fund balances when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Contributions:**

Contributions received, including unconditional promises to give, are recognized as revenue when the donor's commitment is received. Unconditional promises are recognized at the estimated present value of the future cash flows, net of allowances (fair value). In accordance with GASB Statement No. 33, private donations are recognized when all eligibility requirements are met.

The value of contributions received that are restricted for acquisition of items for the collection is reported as contributions in the statement of revenues, expenses and changes in net position. Gifts of cash or other property restricted by donors for the purchase of items for the collection are classified as restricted - expendable and acquisitions are made in accordance with the terms of the gift.

**Contributed Services:**

The Foundation receives advertising services from various sources and receives fundraising, gift processing, and accounting services from FSU employees. In addition, a number of volunteers of the Museum have made significant contributions of their time to develop the Foundation's programs. The value of the services provided constitutes additional in-kind income to the Foundation but is not reported in the Foundation's financial statements.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Inexhaustible Collections:**

The Foundation has elected to exercise the option of not capitalizing items that meet the definition of “collections” as prescribed by accounting principles generally accepted in the United States of America. All donations of collections are transferred to FSU at the time of the gift. Therefore, the fair value of donated collections of art, historical treasures and similar items are not reflected in the accompanying financial statements. The Foundation received donations of paintings, sculptures, photographs, memorabilia and similar items with a value of \$2,738,300 and \$1,546,775 for the years ended June 30, 2021 and 2020, respectively.

**Functional Expenses:**

The costs of providing the Foundation’s programs and supporting services have been summarized on a functional basis in the statement of revenues, expenses and changes in net position. Accordingly, certain costs have been allocated among programs and supporting services benefited. The expenses that are allocated include the following:

<u>Expense</u>	<u>Method of Allocation</u>
Building and grounds maintenance	Square footage
Information technology	Usage
Insurance	Specific identification
Depreciation	Specific identification

**Subsequent Events:**

Management evaluated all activity of the Foundation through October 15, 2021 the date the financial statements were available to be issued, and concluded that no subsequent events have occurred that would require recognition or disclosure in the financial statements or notes.

**NOTE B – INVESTMENTS**

Investments in marketable equity securities with readily determinable fair values are stated at fair value based on quoted prices in active markets (all Level 1 measurements). Unrealized gains and losses are included in the change in net position. During the fiscal year ended June 30, 2021 and 2020, the Foundation’s investments depreciated \$181,584 and \$68,688, respectively. Investments consist of the following at June 30, 2021:

	<u>2021</u>	<u>2020</u>
Mutual funds	\$ 2,291,683	\$ 685,196
Exchange traded funds	1,945,802	2,775,756
	<u>\$ 4,237,485</u>	<u>\$ 3,460,952</u>

The Foundation, in accordance with their Investment Management Policy, has the ability to invest in a variety of instruments including overnight investments, treasury bills, large cap growth and value equities, small/mid cap equities, international equities, and other fixed income instruments.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE B – INVESTMENTS (CONTINUED)**

The following are required risk disclosures applicable to the investments of the Foundation under the GASB reporting model.

*Interest Rate Risk:* Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Foundation has investments in bond mutual funds and bond exchange traded funds that are subject to interest rate risk.

These investments and their future maturities at June 30, 2021 are as follows:

	Fair Value	Investment Maturities (in years)		
		< 1	1-10	> 10
Bond mutual funds	\$ 1,506,192	\$ 0	\$ 1,506,192	\$ 0
Bond ETFs	881,451	0	881,451	0
	<u>\$ 2,387,643</u>	<u>\$ 0</u>	<u>\$ 2,387,643</u>	<u>\$ 0</u>

These investments and their future maturities at June 30, 2020 are as follows:

	Fair Value	Investment Maturities (in years)		
		< 1	1-10	> 10
Bond mutual funds	\$ 587,176	\$ 0	\$ 587,176	\$ 0
Bond ETFs	1,371,717	0	1,371,717	0
	<u>\$ 1,958,893</u>	<u>\$ 0</u>	<u>\$ 1,958,893</u>	<u>\$ 0</u>

The Foundation is limiting the investment activity of the Fine Arts Endowment to an asset allocation of 60%-70% equity and 30%-40% high quality fixed income instruments. This endowment comprises approximately 48% of total investments. The Foundation's investment policy does not limit the investment maturities of the remainder of its portfolio as a means of managing its exposure to fair value losses arising from increasing interest rates.

*Credit Risk:* Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Obligations of the United States government or obligations explicitly guaranteed by the United States government are not considered to have credit risk (by the GASB) and do not require disclosure of credit quality. The Foundation, in accordance with their investment management policy, has the ability to invest in a variety of instruments including overnight investments, Treasury bill, large cap growth and value equities, small/mid cap equities, international equities, and other fixed income instruments.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE B – INVESTMENTS (CONTINUED)**

The Foundation held money market funds, bond mutual funds, and bond exchange traded funds which have underlying investments with quality ratings by nationally recognized rating agencies.

The credit ratings of the Foundations directly owned interest-bearing investments as of June 30, 2021 are as follows:

Investment Rating	Investment Type	
	Bond Mutual Funds	Bond ETFs
AAA	\$ 44,035	\$ 0
AA	305,747	0
A	472,869	655,651
BBB	0	225,800
BB	464,352	0
B	219,189	0
	<u>\$ 1,506,192</u>	<u>\$ 881,451</u>

The credit ratings of the Foundations directly owned interest-bearing investments as of June 30, 2020 are as follows:

Investment Rating	Investment Type	
	Bond Mutual Funds	Bond ETFs
AAA	\$ 196,891	\$ 0
AA	0	1,072,322
A	140,091	106,710
BBB	0	140,082
BB	139,966	0
B	110,228	52,603
	<u>\$ 587,176</u>	<u>\$ 1,371,717</u>

*Custodial Credit Risk:* Custodial credit risk is the risk that, in the event of the failure of the custodian, Foundation investments may not be recovered. It is the policy of the Foundation to hold investments in custodial accounts, and the securities are registered solely in the name of the Foundation. All investments are transacted with nationally reputable brokerage firms, offering protection by the Securities Investor Protection Corporation.

*Concentration of Credit Risk:* Concentration of credit risk is the risk of loss attributed to the magnitude of the Foundation's investment in a single issuer. The Foundation, in accordance with their investment management policy, established target allocation percentages by type of accounts that provide target asset and class allocations.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE C – FAIR VALUE MEASUREMENTS**

Fair value is defined in the accounting standards as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Assets and liabilities reported at fair value are organized into a hierarchy based on the levels of inputs observable in the marketplace that are used to measure fair value. Inputs are used in applying the various valuation techniques and take into account the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, liquidity statistics, and other factors specific to the financial instrument. Observable inputs reflect market data obtained from independent sources. In contrast, unobservable inputs reflect the entity's assumptions about how market participants would value the financial instrument. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following describes the hierarchy of inputs used to measure fair value and the primary valuation methodologies used for financial instruments measured at fair value on a recurring basis:

- Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.
  
- Level 2 – Inputs to the valuation methodology include:
  - quoted prices for similar assets or liabilities in active markets;
  - quoted prices for identical or similar assets or liabilities in inactive markets;
  - inputs other than quoted prices that are observable for the asset or liability;
  - inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

- Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the valuation methodologies used for assets measured at fair value.

*Mutual Funds:* Consist of fixed income and equity funds valued using the closing price reported in the active market in which the individual securities are traded. All mutual funds are considered Level 1.

*Exchange Traded Funds:* Consist of fixed income and equity funds valued using the closing price reported in the active market in which the individual securities are traded. All exchange traded funds are considered Level 1.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE C – FAIR VALUE MEASUREMENTS (CONTINUED)**

The following tables set forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of June 30, 2021:

Assets at Fair Value as of June 30, 2021

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual funds:				
Equities	\$ 730,242	\$ 0	\$ 0	\$ 730,242
Fixed income	1,506,192	0	0	1,506,192
Real estate	55,249	0	0	55,249
Exchange traded funds:				
Equities	1,064,351	0	0	1,064,351
Fixed income	881,451	0	0	881,451
Total assets at fair value	<u>\$ 4,237,485</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,237,485</u>

The following tables set forth by level, within the fair value hierarchy, the Foundation's assets at fair value as of June 30, 2020:

Assets at Fair Value as of June 30, 2020

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Mutual funds:				
Equities	\$ 91,330	\$ 0	\$ 0	\$ 91,330
Fixed income	587,176	0	0	587,176
Real estate	6,690	0	0	6,690
Exchange traded funds:				
Equities	1,404,039	0	0	1,404,039
Fixed income	1,371,717	0	0	1,371,717
Total assets at fair value	<u>\$ 3,460,952</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,460,952</u>

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE D – CAPITAL ASSETS**

Capital assets activity for the year ended June 30, 2021 is as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>
Depreciable capital assets:				
Building improvements	\$ 651,907	\$ 0	\$ 114,463	\$ 537,444
Furniture, fixtures and equipment	1,204,432	0	0	1,204,432
TOTAL	<u>1,856,339</u>	<u>0</u>	<u>114,463</u>	<u>1,741,876</u>
Less accumulated depreciation:				
Building improvements	640,112	3,302	114,463	528,951
Furniture, fixtures and equipment	938,229	89,788	0	1,028,017
TOTAL	<u>1,578,341</u>	<u>93,090</u>	<u>114,463</u>	<u>1,556,968</u>
NET CAPITAL ASSETS	<u>\$ 277,998</u>	<u>\$ (93,090)</u>	<u>\$ 0</u>	<u>\$ 184,908</u>

Capital assets activity for the year ended June 30, 2020 is as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>
Depreciable capital assets:				
Building improvements	\$ 917,218	\$ 0	\$ 265,311	\$ 651,907
Furniture, fixtures and equipment	1,219,792	6,302	21,662	1,204,432
TOTAL	<u>2,137,010</u>	<u>6,302</u>	<u>286,973</u>	<u>1,856,339</u>
Less accumulated depreciation:				
Building improvements	896,957	8,466	265,311	640,112
Furniture, fixtures and equipment	863,972	95,919	21,662	938,229
TOTAL	<u>1,760,929</u>	<u>104,385</u>	<u>286,973</u>	<u>1,578,341</u>
NET CAPITAL ASSETS	<u>\$ 376,081</u>	<u>\$ (98,083)</u>	<u>\$ 0</u>	<u>\$ 277,998</u>

**NOTE E – RELATED PARTY TRANSACTIONS**

Accounts payable on the Statements of Net Position includes salaries and wages payable to FSU totaling \$0 and \$150,576 as of June 30, 2021 and 2020, respectively.

During 2021, the Foundation received \$168,650 in donations from active board members.

Ticket sales related to the Foundation events are collected by FSU and then subsequently disbursed by FSU to the Foundation. Additionally, the Foundation will occasionally pay vendors for services or items that are to be subsequently reimbursed by FSU.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE F – RELATED PARTY RECEIVABLE**

In an agreement dated January 13, 2006, and amended December 27, 2007, a donor made a \$4,100,000 gift in cash to FSU to renovate the Museum's West Wing and construct a pavilion for Asian Art. In addition, the donor made a gift of \$2,000,001 in cash to establish an endowment held at the FSU Foundation for a curatorship and future support for an Asian Art Collection and related programs.

The gift agreement was contingent upon the gifted funds qualifying for a 100% matching by the State under the Cortellis, or other matching program, and receiving said matching funds within three years of the date of the gift. During the three year period following the date of the gift agreement, the donor's gift qualified for the match, but remained unfunded. Further, due to budgetary issues, these matching programs were suspended for any new gift applications in June 2011 by the State until previously approved matchings are paid. The donor's gift remains qualified for matching as soon as program funding resumes.

Due to the significant nature of the gift, FSU proposed that the Foundation, in conjunction with FSU and the FSU Foundation pledge to provide for the temporary matching of funds, in the form of an interest free bridge loan, with the understanding that once these funds are released by the State of Florida, these amounts will be repaid. The Board of Directors of the Foundation approved this transaction on July 27, 2011 and executed a formal Memorandum of Understanding in February 2012. Pursuant to this memorandum, the Foundation will provide, interest-free, twenty-five percent (25%) of the total \$4,100,000 matching portion of the gift, with a portion of these funds totaling \$525,000 coming from Museum auxiliary funds. During the fiscal year ended June 30, 2012, the first installment in the amount of \$62,500 was paid by the Foundation. During the fiscal year ended June 30, 2014, the second installment in the amount of \$437,500 was paid by the Foundation. During fiscal year 2014, the donor filed a lawsuit seeking return of the gift. The Foundation is not a party to this action and has no conceivable liability beyond the strictly voluntary and already funded payment to benefit the Museum.

During the year ended June 30, 2018, the Foundation agreed to receive annual payments on the related party receivable in the amount of \$33,333 for fifteen periods commencing on August 1, 2017 and concluding on August 1, 2031. The balance of the related party receivable was \$366,668 and \$400,001 as of June 30, 2021 and 2020, respectively.

**NOTE G – RESTRICTED FOR NONEXPENDABLE NET POSITION**

Restricted for nonexpendable net position at June 30, 2021 and 2020 is restricted to investment in perpetuity, the income from which is expendable to support the following purposes:

	<u>2021</u>	<u>2020</u>
State of Florida Cultural Endowment Program	\$ 512,974	\$ 486,184
Fine arts programs, including educational programs	844,880	800,757
Salary and benefits	403,737	382,652
Contemporary art purchase from a Florida artist	26,717	25,322
Programs and publications	132,581	125,657
Total restricted for nonexpendable	<u>\$ 1,920,889</u>	<u>\$ 1,820,572</u>

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE H – RESTRICTED FOR EXPENDABLE NET POSITION**

Restricted for expendable net position at June 30, 2021 and 2020 is available for the following purposes:

	<u>2021</u>	<u>2020</u>
Art acquisition	\$ 245,178	\$ 286,555
Ca'd'Zan - Aeolian organ	243,505	190,504
Ca'd'Zan - other	171,199	214,882
Circus Museum	43,881	56,469
Curatorial and conservation	84,576	84,458
Education and library	29,319	23,998
Gardens and grounds	34,863	25,807
Non-expendable endowment earnings	404,712	316,110
Other programs	188,589	265,358
Wisconsin railroad car	27,331	27,331
Total restricted for expendable	<u>\$ 1,473,153</u>	<u>\$ 1,491,472</u>

**NOTE I – MANAGEMENT AND GENERAL EXPENSES**

Management and general expenses consisted of the following for the years ended June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Accounting services	\$ 6,826	\$ 11,610
Bad debts	5,256	69,082
Board of directors meetings	5,929	11,947
Depreciation	93,090	104,385
Events, rentals, and store	11,689	25,856
Facilities and security	10,056	24,495
Human resources	2,117	18,694
Insurance and audit	30,342	34,260
Management and administration	47,353	375,269
Public relations/marketing	76,437	310,368
Technology integration	40,408	63,915
Volunteer services	380	8,285
	<u>329,883</u>	<u>1,058,166</u>
Allocated to programs and other activities	123,812	158,469
	<u>\$ 206,071</u>	<u>\$ 899,697</u>

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE J – CONCENTRATIONS OF CREDIT RISK**

Financial instruments which potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents and investments. The Foundation maintains its cash and cash equivalents and investments with major banks and financial institutions. At any given time, the Foundation may have cash and investment balances exceeding the federal depository insurance coverage limits. The Foundation has not experienced any losses in such accounts and does not believe such accounts are exposed to any significant credit risk.

**NOTE K – ENDOWMENTS**

The Foundation's endowment consists of two separate investment funds established for a variety of purposes, resulting from donor restrictions. As required by accounting principles generally accepted in the United States of America, net position associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

**Interpretations of Relevant Law:**

The Foundation has adopted the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Board of Directors of the Foundation has interpreted UPMIFA as requiring the presentation of the fair value of the original gift as of the gift date of the donor restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classified as restricted – nonexpendable net position (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified as restricted - nonexpendable net position is classified as unrestricted or restricted - expendable net position based on the donor direction and the Board's current interpretation of UPMIFA.

**Return Objectives and Risk Parameters:**

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by the endowment assets. The following summarizes the endowment account policies:

Fine Arts Endowments – These funds represent two State Matching Share awards from the Florida Department of State through the Cultural Endowment Program Trust Fund. The Foundation is contractually obligated to protect the principal of these endowed funds and invest according to an agreed upon investment plan outlined in the contracts. As such, the Foundation has adopted investment policies for these funds that enable them to grow and preserve capital and minimize risk by investing primarily in high quality fixed income instruments that provide a return on investment that performs at or above the Barclays Intermediate Govt. Credit Index.

Other Endowments – The Foundation has adopted investment policies for other endowment assets that will enable them to grow and preserve capital, maintain liquidity, and provide a return on investments that performs at or above the Russell Index, MSCI EAFE, and Barclays Intermediate Govt. Credit Index.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE K – ENDOWMENTS (CONTINUED)**

**Strategies Employed for Achieving Objectives:**

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

**Spending Policy and How the Investment Objectives Relate to Spending Policy:**

The Foundation, in accordance with their Investment Management Policy, provides for a 4% per year spending policy based on a rolling three-year average of the quarterly market values of the participating funds in support of Museum operations.

**Summary of Endowment Net Position and Change in Endowment Net Position:**

All of the Foundation's endowments are donor restricted endowments. Changes in the endowment funds for the year ended June 30, 2021 consisted of the following:

	<u>Unrestricted</u>	<u>Restricted Expendable</u>	<u>Restricted Nonexpendable</u>	<u>Total</u>
Endowment net position, Beginning of the year	\$ 0	\$ 105,163	\$ 1,820,572	\$ 1,925,735
Investment return, net	0	0	107,512	107,512
Fees	0	0	(7,194)	(7,194)
Endowment net position, End of year	<u>\$ 0</u>	<u>\$ 105,163</u>	<u>\$ 1,920,890</u>	<u>\$ 2,026,053</u>

**NOTE L – OPERATING LEASE COMMITMENT**

FSU entered into an operating lease agreement on behalf of the Foundation for storage facilities that expires on September 30, 2024. The lease expense for the years ended June 30, 2021 and 2020 was \$127,500 and \$87,097, respectively. Future minimum lease payments required under this operating lease for the next four fiscal years and in the aggregate are as follows:

2022	\$ 127,500
2023	127,500
2024	127,500
2025	31,875
	<u>\$ 414,375</u>

**NOTE M – RISKS AND UNCERTAINTIES**

On January 30, 2020, the World Health Organization (“WHO”) announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the “COVID-19 outbreak”) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021 and 2020

**NOTE M – RISKS AND UNCERTAINTIES (CONTINUED)**

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Foundation's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, industry, and workforce. Although the Foundation cannot estimate the length or gravity of the impact of the COVID-19 outbreak at this time, if the pandemic continues, it may have a material adverse effect on the Foundation's results of future operations, financial position, and liquidity.



October 15, 2021

Board of Directors  
The John and Mable Ringling Museum of Art Foundation, Inc.  
Sarasota, Florida

Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements Performed in  
Accordance with *Government Auditing Standards*

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of The John and Mable Ringling Museum of Art Foundation, Inc. (the Foundation), which comprise the statement of net position as of June 30, 2021, and the related statements of revenues, and expenses and changes in net position and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 15, 2021.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered The John and Mable Ringling Museum of Art Foundation, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of The John and Mable Ringling Museum of Art Foundation, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of The John and Mable Ringling Museum of Art Foundation, Inc.'s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether The John and Mable Ringling Museum of Art Foundation, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Hill, Barth & King LLC*

Certified Public Accountants

LETTER TO THOSE CHARGED WITH GOVERNANCE

**THE JOHN AND MABLE RINGLING  
MUSEUM OF ART FOUNDATION, INC.**

June 30, 2021





October 15, 2021

Board of Directors  
The John and Mable Ringling  
Museum of Art Foundation, Inc.  
Sarasota, Florida

We have audited the financial statements of The John and Mable Ringling Museum of Art Foundation, Inc. (the Foundation) for the year ended June 30, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated October 29, 2020. Professional standards also require that we communicate to you the following information related to our audit.

#### Significant Audit Matters

##### *Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Foundation are described in Note A to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2021. We noted no transactions entered into by the Foundation during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the Foundation's financial statements was:

Management's estimate of the fair value of the investments is based on valuations performed by a third-party. We evaluated the key factors and assumptions used to develop the fair value of these investments in determining that it is reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

##### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

##### *Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

### *Disagreements with Management*

For purposes of this letter, a disagreement with management is a disagreement on a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

### *Management Representations*

We have requested certain representations from management that are included in the management representation letter dated October 15, 2021.

### *Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Foundation's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

### *Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Foundation's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

### Other Matters

We applied certain limited procedures to Management's Discussion and Analysis, which is required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

### Restriction on Use

This information is intended solely for the information and use of the Board of Directors and management of The John and Mable Ringling Museum of Art Foundation, Inc. and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,



Certified Public Accountants