

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

**Financial Statements
with Independent Auditor's Reports Thereon**

June 30, 2025



McCRADY & ASSOCIATES
CERTIFIED PUBLIC ACCOUNTANTS

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NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS

North Central Florida Public Charter School, Inc. (the "School") offers the following narrative overview and analysis of the financial activities of the School for the fiscal year ended June 30, 2025. Management's discussion and analysis is included at the beginning of the School's basic financial statements to provide the past and current position of the School's financial condition. This summary should not be taken as a replacement for the audit, which consists of the basic financial statements and other supplemental information.

FINANCIAL HIGHLIGHTS

- ❖ The school's total net position decreased by approximately \$80,000.
- ❖ The School's governmental funds reported combined ending fund balances of approximately \$500,200 a decrease of approximately \$77,000 from prior year.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to School's basic financial statements. The School's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements present two different views of the School through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the understanding of the financial condition of School. This document also includes the Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of financial Statements Performed in Accordance with *Government Auditing Standards*, as well as the management letter required by the Rules of the Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide a broad overview of the School's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the School's financial status as a whole.

The two government-wide statements report the School's net position and the current year changes. Net position is the difference between the School's total assets and total liabilities. Measuring net position is one way to evaluate the School's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities, 2) business-type activities, and 3) component units. The governmental activities include the School's basic services. The business-type activities are those services that the School charges for that are not directly related to the School's mission. For the year ended June 30, 2025, the School had no business-type activities or component units.

Fund Financial Statements

The fund financial statements provide a more detailed look at the School's most significant activities. A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or objectives. All of the operations of the School are presented in governmental funds only.

Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. The School's basic services are accounted for in governmental funds. These funds focus on how assets that can readily be converted into cash flow in and out, and what monies are left at year-end will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements provide a detailed short-term view of the financial resources available to finance the School's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The School adopts an annual budget for its general and special revenue funds, as required by the Florida Statutes. The budgets are legally adopted by management of the School and its Board. Budgetary comparison schedules have been included as part of the required supplementary information. The budgetary comparison schedules show four columns: 1) the original budget as adopted by the Board, 2) the final budget as amended by the Board, 3) the actual resources, charges and ending balances in the general fund, and 4) the variance between the final budget and the actual resources and charges.

Notes to Financial Statements

The notes to financial statements provide additional information essential to the full understanding of the information reported in the government-wide and fund financial statements. The notes to the financial statements start on page 16 of this report.

This report also includes the Independent Auditor's Report on Internal Controls Over Financial Reporting and On Compliance and Other Matters Based on an Audit of Financial Statements performed in accordance with *Government Auditing Standards*, as well as the management letter required by the Rules of the Auditor General, Chapter 10.850, *Audits of Charter Schools and Similar Entities*.

GOVERNMENT-WIDE ANALYSIS OF THE SCHOOL

The School's combined net position as of June 30, 2025 and 2024 is summarized as follows:

	Governmental Activities		Increase (Decrease)
	2025	2024	
Current and other assets	\$ 556,091	\$ 621,062	\$ (64,971)
Right of use asset, net	608,065	531,444	76,621
Capital assets, net	36,233	41,373	(5,140)
Total assets	<u>1,200,389</u>	<u>1,193,879</u>	<u>6,510</u>
Deferred outflows of resources	<u>255,528</u>	<u>272,530</u>	<u>(17,002)</u>
Current and other liabilities	55,858	43,759	12,099
Long-term liabilities	<u>1,480,541</u>	<u>1,449,741</u>	<u>30,800</u>
Total liabilities	<u>1,536,389</u>	<u>1,493,500</u>	<u>42,889</u>
Deferred inflows of resources	<u>120,430</u>	<u>94,166</u>	<u>26,264</u>
Net position:			
Invested in capital assets, net of related debt	13,121	(12,514)	25,635
Unrestricted	<u>(214,023)</u>	<u>(108,743)</u>	<u>(105,820)</u>
Total net position	\$ <u>(200,902)</u>	\$ <u>(121,257)</u>	\$ <u>(79,645)</u>

The change in current assets is due to the decrease in receivables from other agencies. The increase in right of use asset and long-term liabilities is due to the new leases executed August 2024 offset by current year usage of the facility and associated lease payments. The change in total net position is due to current year operations.

Change in Net Position

The School's total expenses exceeded total revenues by approximately \$77,000 in fiscal 2025—see table below.

	Governmental Activities		Increase (Decrease)
	2025	2024	
Revenues:			
Federal sources passed through local school district	\$ 196,863	\$ 169,798	\$ 27,065
State and local sources	1,309,126	1,498,698	(189,572)
Contributions and other revenue	185,193	233,827	(48,634)
Total revenues	1,691,182	1,902,323	(211,141)
Expenses:			
Instruction	683,416	826,778	(143,362)
Student personnel services	168,800	201,112	(32,312)
Instructional staff training	1,578	7,462	(5,884)
Instructional technology	12,834	13,556	(722)
Board	10,484	12,764	(2,280)
General administration	67,515	69,459	(1,944)
School administration	507,770	598,592	(90,822)
Facilities acquisition and construction	136,289	11,297	124,992
Fiscal services	58,578	66,581	(8,003)
Food services	435	360	75
Central services	3,761	4,168	(407)
Pupil transportation services	153	-	153
Operation of plant	129,342	262,797	(133,455)
Maintenance of plant	5,115	2,851	2,264
Administrative technology services	21,182	27,364	(6,182)
Debt service	28,616	32,607	(3,991)
Total expenses	1,768,242	2,137,748	(185,695)
Change in net position	\$ (77,060)	\$ (235,425)	\$ (25,446)

Federal revenue increased due to an increase in funds from the Start up grant. State and local sources decreased due to a decrease in enrollment of students. The decrease in instruction, school administration and operation of plant expense is related to decrease in student population.

FINANCIAL ANALYSIS OF THE SCHOOL'S FUNDS

As the School completed the year, its general fund reported a fund balance of approximately \$726,000.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At the end of fiscal 2025, the School's investment in capital assets is approximately \$36,000 net of accumulated depreciation of approximately \$294,000.

As of June 30, 2025 and 2024 information regarding the School's capital assets is as follow:

	Governmental Activities		Increase (Decrease)
	2025	2024	
Furniture and Equipment	\$ 262,269	\$ 250,100	\$ 12,169
Computer Software	12,649	12,649	-
Building Improvements	<u>55,309</u>	<u>55,309</u>	<u>-</u>
Total capital assets	<u>\$ 330,227</u>	<u>\$ 318,058</u>	<u>\$ 12,169</u>

More detailed information about the School's capital assets is presented in Note 3 to the financial statements.

Long-Term Debt

The School entered into a long-term lease for its educational facility through July 31, 2029. This lease has been reported as long-term debt under guidance from GASB 87 in the original amount of \$744,569. As of June 30, 2025, \$631,177 remains outstanding on this lease obligation.

Additional information regarding the School's long-term lease obligation can be found in the Note 4 to the financial statements.

GENERAL FUND BUDGETARY HIGHLIGHTS

In the general fund, actual revenues were approximately \$157,000 less than budgeted amounts, exclusive of other financing sources (uses). Actual expenditures were approximately \$56,000 less than budgeted amounts.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

Budget Highlights for the Fiscal Year Ending June 30, 2026

Amounts available for appropriation in the general fund are expected to be approximately \$1,478,000 which is a increase from the current year actual of approximately \$127,000.

Budgeted expenditures are expected to be approximately \$1,478,000 which is a increase from the actual of approximately \$50,000. If these estimates are realized, the School's general fund balance is to increase in fiscal year 2026.

CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. Should additional information be required, please contact Randy Starling, Principal at 1000 NE 16th Ave Building C Gainesville, Florida 32601.



McCrary & Associates
CERTIFIED PUBLIC ACCOUNTANTS

Independent Auditor's Report

To the Board of Directors of North Central Florida Public Charter School, Inc.
a Charter School and Component Unit of the District
School Board of Alachua County, Florida

Opinions

We have audited the accompanying financial statements of the governmental activities and each major fund information of the North Central Florida Public Charter School, Inc. (the "School"), a Charter School and Component Unit of the District School Board of Alachua County, Florida as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund information of the North Central Florida Public Charter School, Inc. a Charter School and Component Unit of the District School Board of Alachua County, Florida as of and for the year ended June 30, 2025, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Schools ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information and pension liability be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary

information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2025, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

McCrary & Associates, PLLC

Altamonte Springs, Florida
December 4, 2025

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NORTH CENTRAL FLORIDA PUBLIC CHARTER HIGH SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Statement of Net Position

June 30, 2025

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 449,962
Due from other agencies	83,543
Deposits	18,000
Prepaid expenses	4,586
Capital assets:	
Capital assets	330,227
Less accumulated depreciation	(293,994)
Total capital assets, net	<u>36,233</u>
Right to use asset, net	<u>608,065</u>
 Total assets	 <u><u>\$ 1,200,389</u></u>
DEFERRED OUTFLOW OF RESOURCES	
Amount deferred on pension liability	\$ 255,528
LIABILITIES	
Accounts payable and accrued expenses	34,471
Payroll deductions and withholdings	21,377
Long-term debt:	
Portion due or payable within one year:	
Obligations under capital lease	111,430
Portion due or payable after one year:	
Obligations under capital lease	519,747
Pension liability	849,364
 Total liabilities	 <u><u>1,536,389</u></u>
DEFERRED INFLOW OF RESOURCES	
Amount deferred on pension liability	120,430
NET POSITION	
Invested in capital assets, net of related debt	13,121
Unrestricted	(214,023)
 Total net position	 <u><u>\$ (200,902)</u></u>

The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Statement of Activities

For the Year Ended June 30, 2025

	Program Specific Revenues			Net (Expenses) Revenues and Changes in Net Position		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Total
Governmental Activities:						
Instruction	\$ 683,416	\$ -	\$ 181,334	\$ -	\$ (502,082)	\$ (502,082)
Student personnel services	168,800	-	783	-	(168,017)	(168,017)
Instructional staff training	1,578	-	130	-	(1,448)	(1,448)
Instructional technology	12,834	-	-	-	(12,834)	(12,834)
Board	10,484	-	-	-	(10,484)	(10,484)
General administration	67,515	-	10,259	-	(57,256)	(57,256)
School administration	507,770	-	3,911	-	(503,859)	(503,859)
Facilities acquisition and construction	136,289	-	-	98,208	(38,081)	(38,081)
Fiscal services	58,578	-	-	-	(58,578)	(58,578)
Food services	435	-	-	-	(435)	(435)
Central services	3,761	-	-	-	(3,761)	(3,761)
Pupil transportation services	153	-	-	-	(153)	(153)
Operation of plant	129,342	-	446	-	(128,896)	(128,896)
Maintenance of plant	5,115	-	-	-	(5,115)	(5,115)
Administrative technology services	21,182	-	-	-	(21,182)	(21,182)
Interest	28,616	-	-	-	(28,616)	(28,616)
Total primary government	\$ 1,835,868	\$ -	\$ 196,863	\$ 98,208	\$ (1,540,797)	\$ (1,540,797)
General revenues:						
State and local sources					\$ 1,210,918	\$ 1,210,918
Contributions and other revenues					185,193	185,193
Gain on Disposition of Assets					65,041	65,041
Total general revenues					1,461,152	1,461,152
Changes in net position					(79,645)	(79,645)
Net position at beginning of year					(121,257)	(121,257)
Net position at end of year					\$ (200,902)	\$ (200,902)

The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Balance Sheet - Governmental Funds

June 30, 2025

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Funds</u>
ASSETS				
Cash and cash equivalents	\$ 449,962	\$ -	\$ -	\$ 449,962
Due from other agencies	26,572	6,562	50,409	83,543
Deposits	-	18,000	-	18,000
Prepaid expenses	4,586	-	-	4,586
Due from other funds	<u>287,575</u>	<u>-</u>	<u>-</u>	<u>287,575</u>
Total assets	<u><u>\$ 768,695</u></u>	<u><u>\$ 24,562</u></u>	<u><u>\$ 50,409</u></u>	<u><u>\$ 843,666</u></u>
LIABILITIES				
Accounts payable and accrued expenses	\$ 21,561	\$ 12,910	\$ -	\$ 34,471
Payroll deductions and withholdings	21,377	-	-	21,377
Due to other agencies	-	-	-	-
Due to other funds	<u>-</u>	<u>237,166</u>	<u>50,409</u>	<u>287,575</u>
Total liabilities	<u>42,938</u>	<u>250,076</u>	<u>50,409</u>	<u>343,423</u>
FUND BALANCE				
Nonspendable:				
Prepaid expense	4,586	-	-	4,586
Spendable:				
Unassigned	<u>721,171</u>	<u>(225,514)</u>	<u>-</u>	<u>495,657</u>
Total fund balances	<u>725,757</u>	<u>(225,514)</u>	<u>-</u>	<u>500,243</u>
Total liabilities and fund balances	<u><u>\$ 768,695</u></u>	<u><u>\$ 24,562</u></u>	<u><u>\$ 50,409</u></u>	<u><u>\$ 843,666</u></u>

The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

**Reconciliation of the Governmental Fund Balance Sheet
to the Statement of Net Position**

June 30, 2025

Total fund balances - governmental funds **\$ 500,243**

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds.

Cost of capital assets	\$ 330,227	
Accumulated depreciation	(293,994)	
Right to use - lease asset	744,569	
Accumulated amortization	(136,504)	
		644,298

Long-term liabilities, including lease payable, are not due and payable in the current year and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities related to lease obligations at year-end consist of:

Capital lease obligation	(631,177)
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Net pension liability and related inflow/outflow are not due and payable in the current period and, therefore, are not reported in the funds

Deferred outflows	\$ 255,528	
Net pension liability	(849,364)	
Deferred inflow	(120,430)	
		(714,266)

Total net position - governmental activities **\$ (200,902)**

The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

**Statement of Revenues, Expenditures and
Changes in Fund Balances of Governmental Funds**

For the Year Ended June 30, 2025

	General Fund	Capital Projects Fund	Special Revenue Fund	Total Governmental Funds
REVENUES				
Federal sources passed through local school district	\$ -	\$ -	\$ 196,863	\$ 196,863
State and local sources	1,210,918	98,208	-	1,309,126
Contributions and other revenues	140,473	44,720	-	185,193
Total revenues	<u>1,351,391</u>	<u>142,928</u>	<u>196,863</u>	<u>1,691,182</u>
EXPENDITURES				
Current:				
Instruction	488,325	-	181,334	669,659
Student personnel services	164,561	-	783	165,344
Instructional staff training	1,448	-	130	1,578
Instructional technology	7,242	-	-	7,242
Board	10,484	-	-	10,484
General administration	57,256	-	10,259	67,515
School administration	502,782	-	3,911	506,693
Fiscal services	58,578	-	-	58,578
Food services	75	-	-	75
Central services	3,666	-	-	3,666
Pupil transportation services	153	-	-	153
Operation of plant	108,504	-	446	108,950
Maintenance of plant	5,115	-	-	5,115
Administrative technology services	21,182	-	-	21,182
Debt service	-	142,008	-	142,008
Total expenditures	<u>1,429,371</u>	<u>142,008</u>	<u>196,863</u>	<u>1,768,242</u>
Excess (deficiency) of revenues over expenditures	<u>(77,980)</u>	<u>920</u>	<u>-</u>	<u>(77,060)</u>
Fund balance at beginning of year	<u>803,737</u>	<u>(226,434)</u>	<u>-</u>	<u>577,303</u>
Fund balances at end of year	<u>\$ 725,757</u>	<u>\$ (225,514)</u>	<u>\$ -</u>	<u>\$ 500,243</u>

The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Collier County, Florida**

**Reconciliation of the Statement of Revenues, Expenditures and
Changes in Fund Balances of Governmental Funds
to the Statement of Activities**

For the Year Ended June 30, 2025

Net changes in fund balances - total governmental funds	\$	(77,060)
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Capital outlays	\$ 756,738	
Depreciation expense	(164,967)	
Disposal of Capital Assets	(932,998)	
Accumulated Depreciation on Disposed Assets	412,708	71,481

Some expenses in the statement of activities do not require the use of current financial resources, and, therefore are not reported as expenditures in the governmental funds. Changes in :

Net pension liability	\$ 15,046	
Deferred outflows related to net pension liability	(17,002)	
Deferred inflows related to net pension liability	(26,264)	(28,220)

Borrowing funds is an other financing source in the governmental funds, but the borrowing increases long-term liabilities in the statement of net position:

Principal payments	113,392	
Increase in notes payable	(159,238)	(45,846)

Change in net position of governmental activities	\$	(79,645)
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The accompanying notes to financial statements are an integral part of this statement.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Notes to Financial Statements

For the Year Ended June 30, 2025

1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

North Central Florida Public Charter School, Inc. (the "School") formerly known as Alachua MycroSchool of Integrated Academics and Technologies, Inc. is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes in September 24, 2010 and the Florida Not-for-Profit Corporation Act. The governing body of the School is the not-for-profit corporation Board of Directors the ("Board"), which is composed of five members.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Alachua County, Florida (the "School Board"). The School is considered a component unit of the School Board and meets the definition of a governmental entity under the Governmental Accounting Standards Board ("GASB").

Charter Contract

The School operates under a charter granted by the School Board. The current charter expires on June 30, 2026 and may be renewed for such duration as may be established by mutual written agreement between the School and the School Board. Upon the expiration of the charter, the School Board may elect not to renew the charter under grounds specified in the charter. However, the School Board may terminate the current charter at any time if good cause is shown. In the event of termination of the charter, any property purchased by the School with public funds and any unencumbered public funds revert to the School Board.

Basis of Presentation

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – Audits for States and Local Governments and provisions in the Florida Statutes, the School is considered a governmental organization for financial statement reporting purposes. The School is required by its agreement with the School Board to use the governmental reporting model and follow the fund and accounting structure provided in the "Financial and Program Cost Accounting and Reporting for Florida Schools – The Red Book" issued by the Florida Department of Education ("FDOE").

Government-wide Financial Statements

The government-wide financial statements provide both short-term and long-term information about the School in a manner similar to a private-sector business. The statement of net position and statement of activities are designed to provide financial information about the School as a whole on an accrual basis of accounting. The statement of net position provides information

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about the School's financial position, its assets and its liabilities, using an economic resources measurement focus.

The statement of activities presents a comparison between direct expenses and program revenue for each function or program of the School's governmental activities. Direct expenses are those specifically associated with a program or function, therefore, are clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of goods and services offered by the program; and grants and contributions that are restricted for meeting the operational or capital requirements of a particular program. Revenues not classified as program revenues are presented as general revenues.

Fund Financial Statements

The governmental fund financial statements report detailed information about the School's most significant funds, not the School as a whole. A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The School uses fund accounting to ensure and demonstrate compliance with finance related requirements. Certain funds are established by law while others are created by grant agreements.

The following are major individual governmental funds reported in the fund financial statements:

- General Fund – the School's primary operating fund that accounts for all financial resources of the school, except those that are required to be accounted for in another fund.
- Capital Projects Fund – to account for all resources for the acquisition of capital items by the School purchased with capital outlay funds.
- Special Revenue Fund – to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for a specific purpose.

For the purpose of these statements, the general fund, capital projects fund and the special revenue fund are considered the major funds.

Basis of Accounting

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recognized when earned and expenses/expenditures are recognized when a liability is incurred, regardless of the timing the related cash flows take place.

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The governmental fund financial statements are reported using the modified accrual basis of accounting. Under this method, revenues, except for certain grant revenues, are recognized when they become measurable and available. Revenues are considered to be available when they are collectable within a current period. The School considers revenues to be available if they are collected within 60 days after the end of the current fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the acquisition of long-term debt are reported as other financing sources.

Budgetary Basis Accounting

Budgets are prepared using the modified accrual basis of accounting and the governing board must approve all budgets and amendments. During the fiscal year, expenditures were controlled at the object level. Budgets may be amended by resolution of the Board prior to the date of the annual report.

Use of Estimates

In preparing the financial statements in conformity with accounting principles generally accepted in the United States, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the balance sheet and revenues and expenses/expenditures for the period presented. Actual results could differ significantly from those estimates.

Cash and Cash Equivalents

The School's cash and cash equivalents consist primarily of demand deposits with financial institutions.

As Florida Statutes and the School's policy require, all deposits must be made into and held by financial institutions designated by the treasurer of the State of Florida as qualified public depositories as defined by Chapter 280 of the Florida Statutes. This statute requires that every qualified public depository institution maintain eligible collateral to secure the public entity's funds. The minimum collateral to be pledged by the institution, the collateral eligible for pledge, and reporting requirements of the qualified public depositor to the treasurer is defined by the ability of the institution to guarantee deposits made by members of the pool should the need arise. The School's deposits are held in a qualified public depository. They are covered by the collateral pool as the School has identified itself as a public entity at June 30, 2025.

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Interfund receivables and payables

Activities between the funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred as due to/from other funds. The general fund has recorded total receivables of approximately \$288,000 which are amounts paid by the general fund on behalf of the capital projects and special revenue funds.

Capital Assets and Depreciation

The School's capital assets with useful lives of more than one year are stated at historical cost and reported in the statement of net position in the government-wide financial statements. Donated capital assets are recorded at their estimated fair value on the date donated. The School capitalizes assets with a cost of \$1,000 or more. Expenditures of normal maintenance and repair that do not add to the asset value or extend the useful life are not capitalized. Depreciation is computed using the straight-line method. Estimated useful lives of the assets are as follows:

	<u>Years</u>
Leasehold improvements	20
Furniture, fixtures, and equipment	5

Information related to the change in capital assets is described in Note 3.

Lease Asset and Liability

The School implemented GASB Statement No. 87 - Leases, which requires the recognition of certain long term lease contracts in which the School has control of a non-financial asset. The lease liability is recorded at the present value of future lease payments, including fixed payments, variable payments and reasonably certain guarantees. The lease liability is reduced for lease payments made, less the interest portion of the lease payment.

The non-financial asset is recorded as an intangible right-to-use asset. The right-to-use asset is recorded for the same amount as the related lease liability plus any prepayments and initial direct costs to place the asset in service. The right-to-use asset is amortized over the shorter of the useful life of the asset or lease term. In the current fiscal year, the School recognized a net right-to-use asset of \$608,065 and a lease liability of \$631,177 which applies to their educational facility lease. Information related to the change in the right-to-use asset and lease liability is presented in Note 4.

Pensions

In the government-wide statement of net position, liabilities are recognized for the School's proportionate share of each pension plan's net pension liability. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS) defined benefit plan and the Health Insurance Subsidy (HIS) defined

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benefit plan and additions to/deductions from the FRS's and the HIS's fiduciary net position have been determined on the same basis as they are reported by the FRS and the HIS plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

The School's retirement plans and related amounts are described in a Note 5.

Net Position and Fund Balance Classifications

Government-wide financial statements

Net position are classified and reported in two components:

- Investment in capital assets, net of related debt – consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any borrowings that are attributed to the acquisition or improvement of those assets.
- Unrestricted – all other amounts that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

Amounts restricted in the statement of net position are for those funds donated for specific school activities and projects that have not yet been spent.

Fund financial statements

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in nonspendable form.
- Restricted – fund balance that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- Committed – fund balance that can be used only for the specific purposes determined by a formal action of the School's Board of Governance.
- Assigned – fund balance that is intended to be used by the School's management for specific purposes but does not meet the criteria to be classified as restricted or committed.
- Unassigned – fund balance that is the residual amount for the School's general fund and includes all spendable amounts not contained in the other classifications.

This statement also clarifies the definition of the special revenue fund to denote it may be used to account for the proceeds of specific revenue sources (other than trusts for individual, private

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organizations or other governmental agencies or for major capital projects) legally restricted to expenditures for specified purposes. Amounts restricted in the statement of fund balance are for those funds donated for specific school activities and projects that have not yet been spent.

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First, nonspendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including nonspendable amounts). Any remaining fund balance amounts for the non-general funds are to be classified as restricted fund balance. It is possible for the non-general funds to be classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when nonspendable amounts plus the amount of restricted fund balances for specific purposes exceed the positive fund balance for the non-general fund.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The school has one item that qualifies for reporting in this category which is the deferred amount on pension reported in the government-wide statement of net position. The deferred outflows of resources related to pensions are discussed in a subsequent note.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The School has one item, which arise only under a modified accrual basis of accounting, that qualify for reporting in this category, which is the deferred amount on pension reported in the government-wide statement of net position. A deferred amount on pension results from the difference in the expected and actual amounts of experience, earnings and contributions. This amount is deferred and amortized over the service life of all employees that are provide with pensions through the pension plan except earnings which are amortized over 5 years.

Revenue Sources

Revenues for operations are received primarily from the School Board pursuant to the funding provisions included in the School's charter. In accordance with the funding provisions of the charter and Section 1002.33, Florida Statutes, the School reports the number of full-time equivalent (FTE) students and related data to the School Board. The School Board receives a 2% administrative fee from the School, which is withheld from the respective Florida Education

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Finance Program (“FEFP”) payments. The administrative expense is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds. The administrative fee is calculated on the FEFP revenue up to 250 students.

Under provisions of Section 1011.62, Florida Statutes, the District reports the number of students and related data to the Florida Department of Education (FDOE) for funding through the (FEFP). Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey period. The FDOE may also adjust subsequent fiscal period allocations based on an audit of the School’s compliance in determining and reporting FTE and related data. Generally, such adjustments are treated as reductions or additions of revenues in the year when the adjustments are made.

The basic amount of funding through the FEFP under Section 1011.62 is calculated based on (1) unweighted FTE, multiplied by (2) the cost factor for each program multiplied by (3) the base student allocation established by the Florida legislature. Additional funds for exceptional students who do not have a matrix of services are provided through the guaranteed allocation designated in Section 1011.62(1)(e)2., Florida Statutes. For the year ended June 30, 2025, the School reported 159.02 unweighted FTE.

The School received additional funding under other federal and state grants. This assistance is generally received based on applications submitted to various granting agencies. For federal and state grants in which funding is awarded based on incurring eligible expenditures, revenue is recognized as the amount of eligible expenditures have been incurred.

The School is also eligible for charter school capital outlay funding. The amounts received under this program are based on the School’s actual and projected student enrollment during the fiscal year. Funds received under this program may only be used for lawful capital outlay expenditures.

In June 2022, the GASB issued Statement No. 101, *Compensated Absences*. This pronouncement requires liabilities relates to compensated absences recognized for 1) leave that has not been used and 2) leave that has not been used but not yet paid in cash or settled through non- cash means and includes but is not limited to vacation, sick leave, and paid time off (PTO). This statement establishes standards of accounting and financial reporting for compensated absences and other associated salary-related payments such as certain defined contribution pensions. Leave that accumulates is carried forward from the reporting period in which it is earned to a future reporting period during which it may be used for time off or otherwise paid or settled. In estimating the leave that is more likely than not to be used or otherwise paid or settled, a government should consider relevant factors such as employment policies. This statement also provides guidance for measuring this liability. A liability for leave that has been used but not yet paid or settled should be measured at the employee’s pay rate as of the date of the financial statements or the amount of the cash or non-cash amount settled. This statement

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also allows governments to disclose only the net change in the liability and are no longer required to disclose which governmental funds typically have been used to liquidate the liability. This statement applies to all financial statements of all state and local governments. The required effective date for this statement is for fiscal years beginning after December 15, 2025, and all reporting periods thereafter. Early application is encouraged. The School has included a liability for compensated absences in accrued expenses which is consistent with Statement No.101 in previous years as well as in these financial statements. See Note 7 for more information on the school's policies and procedures regarding compensated absences.

2 FAIR VALUE MEASUREMENTS

Accounting principles generally accepted in the United States (GAAP) define fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The fair value hierarchy distinguishes between independent observable inputs and unobservable inputs used to measure fair value as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2: Inputs other than quoted market prices included within Level 1 that are observable for an asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for an asset or liability. Level 3 inputs should be used to measure fair value to the extent that observable level 1 or 2 inputs are not available.

The estimated fair value of the School's pension liability and related deferred outflows and inflows determined using Level 3 inputs is based on information provided by the Auditor General. The estimated fair value of the School's pensions and related deferred outflows and inflows using Level 3 inputs is determined by calculating the present value of the future distributions expected to be paid, using published life expectancy tables and discount rates ranging from approximately 2% to 7.6%. There were no changes in valuation techniques during the year.

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The carrying values of cash and cash equivalents, cash restricted for long-term purposes, and the note payable do not differ materially from reasonable estimates of fair value, as the terms of such instruments do not vary significantly from the assumptions that would be made in estimating fair value.

Estimated fair value of certain assets and (liabilities) measured on a recurring basis at June 30, 2025, are as follows:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Deferred outflows related to pension liability	\$ -	\$ -	\$ 255,528	\$ 255,528
Pension liability	-	-	(849,364)	(849,364)
Deferred inflows related to pension liability	-	-	(120,430)	(120,430)
Total	\$ -	\$ -	\$ (714,266)	\$ (714,266)

3 CAPITAL ASSETS

Capital asset activity during the year ended June 30, 2025 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Capital assets:				
Leasehold improvements	\$ 55,309	\$ -	\$ -	\$ 55,309
Computer software	12,649	-	-	12,649
Furniture, fixtures, & equipment	250,100	12,169	-	262,269
Total capital assets	318,058	12,169	-	330,227
Accumulated depreciation:				
Leasehold improvements	(32,919)	(8,457)	-	(41,376)
Computer software	(12,649)	-	-	(12,649)
Furniture, fixtures & equipment	(231,117)	(8,852)	-	(239,969)
Total accumulated depreciation	(276,685)	(17,309)	-	(293,994)
Capital assets, net	\$ 41,373	\$ (5,140)	\$ -	\$ 36,233

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Depreciation expense:

Unallocated depreciation	\$	(17,309)
		<u> </u>
Total governmental activities depreciation expense	\$	(17,309)
		<u> </u>

4 RIGHT TO USE ASSET & LEASE OBLIGATION

The school exercised its renewal option to lease facilities under an operating lease from 1000 NE 16th Ave Partners, LLC commencing August 1, 2024 and expiring July 31, 2029. The lease requires the School to pay property taxes, insurance and normal maintenance costs.

Adhering to the requirements of GASB 87, the School was required to record the following lease asset, related amortization expense, and liability as follows:

Right to Use Asset:		
Right to use asset	\$	744,569
Accumulated amortization		<u>(136,504)</u>
Right to Use Asset, Net	\$	<u>608,065</u>
Obligation under Capital Lease	\$	<u>631,177</u>

Interest expense related to the amortization of the lease note payable is \$28,616 for the year ended June 30, 2025 and is included in debt service. Amortization of the right to use asset is calculated using the straight line method over the remaining lease term. Amortization of the right to use asset was charged to governmental activities and included within the operation of plant.

Future minimum lease payments including annual increases are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	\$ 135,061	\$ 28,510	\$ 163,571
2027	147,410	21,468	168,878
2028	160,135	13,808	173,943
2029	173,667	5,495	178,262
2030	14,904	62	14,966
Totals	<u>\$ 631,177</u>	<u>\$ 69,343</u>	<u>\$ 700,520</u>

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5 RETIREMENT PLANS

PENSION PLANS

Reporting Entity

The Florida Department of Management Services, Division of Retirement (division), is part of the primary government of the state of Florida and is responsible for administering the Florida Retirement System Pension Plan and Other State-Administered Systems (system). For the fiscal year ended June 30, 2024, the division administered two cost-sharing, multiple employer defined benefit plans, one single employer defined benefit plan, two defined contribution plans, a supplemental funding of defined benefit plans for municipal police officers and firefighters, and various general revenue funded pension programs. The division issued a publicly available, audited annual comprehensive financial report (ACFR) on behalf of the system that includes financial statements, notes and required supplementary information for each of the pension plans. Detailed information about the plans is provided in the ACFR, which is available online, or by contacting the division.

Cost-Sharing Defined Benefit Plans

As required by Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions* (GASB 68), this report includes the allocation of the collective net pension liability and associated pension expense, deferred outflows of resources and deferred inflows of resources for each of the participating employers in the system's cost-sharing, multiple employer defined benefit plans:

The Florida Retirement System (FRS) Pension Plan is a cost-sharing, multiple-employer qualified defined benefit pension plan with a Deferred Retirement Option Program (DROP) available for eligible employees. The FRS was established and is administered in accordance with Chapter 121, Florida Statutes. The Florida Legislature establishes and amends the contribution requirements and benefit terms of the FRS Pension Plan. Retirees receive a lifetime pension benefit with joint and survivor payment options. FRS membership is compulsory for employees filling regularly established positions in a state agency, county agency, state university, state community college, or district school board, unless restricted from FRS membership under sections 121.053 and 121.122, Florida Statutes, or allowed to participate in a non-integrated defined contribution plan in lieu of FRS membership. Participation by cities, municipalities, special districts, charter schools and metropolitan planning organizations is optional.

The Retiree Health Insurance Subsidy (HIS) Program is a non-qualified, cost-sharing, multiple-employer defined benefit pension plan established and administered in accordance with section 112.363, Florida Statutes. The Florida Legislature establishes and amends the contribution requirements and benefit terms of the HIS Program. The benefit is a monthly payment to assist eligible retirees and surviving beneficiaries of the state-

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administered retirement systems in paying their health insurance costs. For the fiscal year ended June 30, 2024, retirees and beneficiaries received a monthly HIS payment equal to the number of years of creditable service completed at the time of retirement multiplied by \$7.50. The payments are at least \$45 but not more than \$225 per month, pursuant to section 112.363, Florida Statutes. To be eligible to receive a HIS benefit, a retiree under a state-administered retirement system must provide proof of health insurance coverage, which can include Medicare.

Approximately 1,000 participating employers are served by the two defined benefit plans. Of these, more than 900 employers, referred to as reporting employers, report payroll and remit contributions to the division for their covered employees and, in some cases, for the covered employees of associated participating employers.

Basis of Accounting

Employers participating in the FRS Pension Plan and HIS Program are required to report pension information in their financial statements for fiscal periods beginning on or after June 15, 2014, in accordance with GASB 68. The Schedules of Employer Allocations and Schedules of Pension Amounts by Employer (pension allocation schedules) and notes to the schedules, along with the system's ACFR, provide employers with the required information for reporting.

The underlying financial information used to prepare the pension allocation schedules is based on the system's records. The financial statements for the cost-sharing defined benefit plans are prepared using the flow of economic resources measurement focus and the accrual basis of accounting and are prepared in accordance with accounting principles generally accepted in the United States. The system's financial statements are available online or by contacting the Division. There have been no significant changes since the publication of the financial statements.

Employer Contributions

Contributions are recognized as revenue in the period for which the contributions are due pursuant to statutory and contractual requirements. Employee contributions required pursuant to section 121.71(3), Florida Statutes, are accounted for by the FRS as employer-paid employee contributions and are treated as employer contributions under 26 U.S.C. s. 414(h)(2) allowing these contributions to be deducted on a pre-tax basis. Pension expense reported in the pension allocation schedules is reduced by these amounts.

Total employer contributions are determined on a uniform basis (blended rate) as required by Part III of Chapter 121, Florida Statutes. Employer contributions reflected in the financial statements and in the pension allocation schedules for the cost-sharing defined benefit plans represent contributions specific to each defined benefit plan and do not equal total blended contributions remitted by the employer.

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Use of Estimates

The preparation of these schedules, and the associated financial statements, requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, deferred inflows of resources and changes therein, including appropriate disclosures at the date of the financial statements. Actual results could differ from those estimates.

Net Pension Plan’s Fiduciary Net Position

The components of the collective fiduciary’s net position liability of the participating employers for each defined benefit plan for the measurement date of June 30, 2024 are shown below (*in thousands*):

	<u>FRS</u>	<u>HIS</u>
Total pension liability	\$ 237,370,289,000	\$ 15,757,751,902
Plan fiduciary net position	(198,685,586,034)	(756,775,056)
Net pension liability	<u>\$ 38,684,702,966</u>	<u>\$ 15,881,333,755</u>
Plan fiduciary net position as a percentage of the total pension liability	83.70%	4.80%

The total pension liability for the FRS was determined by the plan’s actuary and reported in the plan’s GASB 67 valuation as of June 30, 2024. The fiduciary net position used by the actuary to determine the net pension liability (as shown above) was determined on the same basis used by the plan. The fiduciary net position is reported in the financial statements and the net pension liability is disclosed in the notes to the financial statements. Update procedures were not used.

The total pension liability for the HIS was determined by the plan’s actuary and reported in the plan’s GASB 67 valuation as of June 30, 2024. The fiduciary net position used by the actuary to determine the net pension liability (as shown above) was determined on the same basis used by the plan. The fiduciary net position is reported in the financial statements and the net pension liability is disclosed in the notes to the financial statements. Update procedures were not used.

Basis of Allocation

The School’s proportionate share reported in the pension allocation schedules was calculated using accrued retirement contributions related to the reporting periods included in the system’s current and several prior measurement dates. Prior measurement dates shown in exhibits align with the oldest deferred (inflow)/outflow base through June 30, 2024, for employers that were members of the FRS and HIS during those fiscal years. For fiscal years ended June 30, 2015, through June 30, 2024, in addition to contributions from employers, the required accrued

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contributions for the division (paid on behalf of the division's employees who administer the plans) were allocated to each employer on a proportional basis. The division administers the plans, and therefore, cannot allocate a portion of the liability to itself. Although GASB 68 encourages the use of the School's projected long-term contribution effort to the retirement plan, allocating on the basis of historical employer contributions is acceptable. The aggregate employer contribution amounts for each fiscal year agree to the employer contribution amounts reported in the system's ACFR for that fiscal year.

The proportion calculated based on contributions for each of the fiscal years presented in the pension allocation schedules was applied to the net pension liability and other pension amounts applicable to that fiscal year to determine each employer's proportionate share of the liability, deferred outflows of resources, deferred inflows of resources and associated pension expense.

For the purposes of the pension allocation schedules, pension amounts are allocated to reporting employers. The pension amounts of participating employers whose payrolls are reported and contributions are remitted by another entity are included in the reporting employer's amounts and will be allocated to the participating employer by the reporting employer.

Actuarial Methods and Assumptions

The Florida Retirement System (FRS) Actuarial Assumption Conference is responsible for setting the assumptions used in the funding valuations of the defined benefit pension plan pursuant to section 216.136(10), Florida Statutes. The division determines the assumptions in the valuations for GASB 67 reporting purposes. The FRS Pension Plan's GASB 67 valuation is performed annually. The HIS Program has a valuation performed biennially that is updated for GASB reporting in the year a valuation is not performed. The most recent experience study for the FRS Pension Plan was completed in 2024 for the period July 1, 2018, through June 30, 2023. Because the HIS Program is funded on a pay-as-you-go basis, no experience study has been completed for that program. The actuarial assumptions that determined the total pension liability for the HIS Program were based on certain results of the most recent experience study for the FRS Pension Plan.

The total pension liability for each cost-sharing defined benefit plan was determined using the individual entry age actuarial cost method. Inflation increases for both plans is assumed at 2.40%. Payroll growth, including inflation, for both plans is assumed at 3.50%. Both the discount rate and the long-term expected rate of return used for FRS Pension Plan investments is 6.70%. The plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
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**Notes to Financial Statements
(continued)**

Because the HIS Program uses a pay-as-you-go funding structure, a municipal bond rate of 3.93% was used to determine the total pension liability for the program (Bond Buyer General Obligation 20-Bond Municipal Bond Index). Mortality assumptions for both the FRS Pension Plan and the HIS Program were based on the PUB-2010 base table.

The following changes in actuarial assumptions occurred in 2024 for the HIS Program:

- All demographic assumptions and methods were reviewed as part of the 2024 Experience Study. Changes were adopted by the 2024 FRS Actuarial Assumption Conference during its meetings in October 2024.
- The coverage election assumptions were updated to reflect recent and anticipated future experience of HIS program participants. Changes were adopted by the 2024 FRS Actuarial Assumption Conference during its October 2024 meeting.
- The discount rate was modified to reflect the change in the value of the municipal bond index between GASB measurement dates.

Sensitivity Analysis

The following tables demonstrate the sensitivity of the net pension liability to changes in the discount rate. The sensitivity analysis shows the impact to the collective net pension liability of the participating employers if the discount rate was 1.00% higher or 1.00% lower than the current discount rate at June 30, 2024.

School's Proportionate Share of FRS Net Pension Liability			School's Proportionate Share of HIS Net Pension Liability		
1% Decrease	Current Discount Rate	1% Increase	1% Decrease	Current Discount Rate	1% Increase
5.70%	6.70%	7.70%	2.93%	3.93%	4.93%
\$786,205	\$446,970	\$162,789	\$363,272	\$319,116	\$282,459

The School's proportions are as follows:

	<u>FRS</u>	<u>HIS</u>
June 30, 2024	.00115%	.00212%
June 30, 2023	.00129%	.00220%
Change	<u>-.00014%</u>	<u>-.00008%</u>

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

**Notes to Financial Statements
(continued)**

Pension Expense and Deferred Outflow / Inflow of Resources

In accordance with GASB 68, paragraphs 54 and 71, changes in the School's proportionate share of the net pension liability are recognized in pension expense in the current measurement period, except as indicated below. For each of the following, a portion is recognized in pension expense in the current reporting period, and the balance is amortized as deferred outflows or deferred inflows of resources using a systematic and rational method over a closed period, as defined below:

- Differences between expected and actual experience with regard to economic and demographic factors – amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees).
- Changes of assumptions or other inputs are amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees).
- Changes in proportion and differences between contributions and proportionate share of contributions amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees)
- Differences between expected and actual earnings on pension plan investments – amortized over five years.

The School's contributions to the pension plans from the School are not included in collective pension expense; however, employee contributions are used to reduce pension expense.

The average expected remaining service life of all employees provided with pensions through the pension plans at June 30, 2024, was 5.3 years for FRS and 6.3 years for HIS.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
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**Notes to Financial Statements
(continued)**

At June 30, 2024, the School reported deferred outflows of resources and deferred inflow of resources related to the pensions from the following sources:

<u>Description</u>	FRS	
	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 45,156	\$ -
Changes of assumptions	61,261	-
Net difference between projected and actual investment earnings	-	29,708
Employer-specific amounts due to changes in employer proportion	30,870	60,777
School FRS contributions subsequent to the measurement date	<u>43,470</u>	<u>-</u>
Total	\$ <u>180,757</u>	\$ <u>90,485</u>

<u>Description</u>	HIS	
	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 3,081	\$ 613
Changes of assumptions	5,648	37,779
Net difference between projected and actual investment earnings	-	115
Employer-specific amounts due to changes in employer proportion	27,056	22,255
School FRS contributions subsequent to the measurement date	<u>16,369</u>	<u>-</u>
Total	\$ <u>52,154</u>	\$ <u>60,762</u>

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
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**Notes to Financial Statements
(continued)**

Deferred outflows of resources related to employer contributions paid subsequent to the measurement date and prior to the employer’s fiscal year end will be recognized as a reduction of the net pension liability in the subsequent reporting period. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension expense will be recognized as follows:

Measurement period ending June 30,	FRS Expense	HIS Expense
2025	\$ (4,146)	\$ 4,052
2026	45,037	5,000
2027	3,283	7,283
2028	155	5,092
2029	2,473	2,775
Thereafter	-	775
Total	\$ 46,802	\$ 24,977

Additional Financial and Actuarial Information

Additional audited financial information supporting the Schedules of Employer Allocations and the Schedules of Pension Amounts by Employer is located in the Florida Retirement System Pension Plan and Other State-Administered Systems ACFR for the fiscal year ended June 30, 2024. The system’s ACFR and the actuarial valuation reports referenced herein are available online at: http://www.dms.myflorida.com/workforce_operations/retirement/publications.

6 SCHEDULE OF STATE AND LOCAL REVENUE SOURCES

The following is a schedule of state and local revenue sources:

Florida Education Finance Program	\$ 822,965
Class size reduction	142,229
Capital outlay	98,208
Discretionary local effort	87,148
Educational enrichment allocation	53,743
Local Capital Outlay	44,720
ESE guaranteed allocation	37,254
Discretionary millage funds	35,427
Safe Schools	21,857
Mental health assistance	10,295
Total	\$ 1,353,846

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

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**Notes to Financial Statements
(continued)**

The administrative fee paid to the School Board during the year ended June 30, 2025 totaled approximately \$57,000, which is reflected as a general administration expense/expenditure in the accompanying statement of activities and statement of revenues, expenditures and changes in fund balances – governmental funds.

7 RISK MANAGEMENT PROGRAM

Workers' compensation coverage, health and hospitalization, general liability, professional liability and property coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage. Settled claims resulting from these risks have not historically exceeded commercial coverage.

8 COMMITMENTS AND CONTINGENT LIABILITIES

Grants

The School participates in state and federal grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at year end may be impaired.

In the opinion of the School, there are no significant contingent liabilities related to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

Legal Matters

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements. In the past three years, settled claims have not exceeded insurance coverages.

Lease

The School has entered into a lease agreements with SIATech Gainesville ("SIATech") where SIATech assigned the School the operating lease for the Annex building. In the event the school defaults then SIATech may, at its option, revoke or rescind the assignments, bring the lease current, and retake the possession of the property as lessee.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL, INC.

**A Charter School and Component Unit of the
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**Notes to Financial Statements
(continued)**

9 INCOME TAXES

The School qualifies as a tax-exempt organization under Internal Revenue Code Section 501(c)(3), and is therefore, exempt from income taxes. Accordingly, no tax provision has been made in the accompanying financial statements. Additionally, no uncertain tax positions have been made requiring disclosure in the related notes to the financial statements. The School's income tax returns for the past three tax years are subject to examination by tax authorities, and may change upon examination.

10 SUBSEQUENT EVENTS

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition or disclosure through December 4, 2025, which is the date the financial statements were available to be issued.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Required Supplementary Information

Budget Comparison Schedule - General Fund

For the Year Ended June 30, 2025

	Budgeted Amounts		Actual	Variance
	Original	Final		
REVENUES				
State and local sources	\$ 1,355,331	\$ 1,355,331	\$ 1,210,918	\$ 144,413
Contributions and other revenue	153,173	153,173	140,473	12,700
Total revenues	1,508,504	1,508,504	1,351,391	157,113
EXPENDITURES				
Current:				
Instruction	550,247	500,247	488,325	11,922
Student personnel services	142,722	167,722	164,561	3,161
Instructional staff training	-	2,000	1,448	552
Instructional Technology	-	8,000	7,242	758
Board	14,135	14,135	10,484	3,651
General administration	68,563	63,563	57,256	6,307
School administration	515,931	515,931	502,782	13,149
Fiscal Services	63,265	63,265	58,578	4,687
Food Services	-	100	75	25
Central Services	3,665	4,165	3,666	499
Pupil transportation services	-	200	153	47
Operation of plant	115,214	115,214	108,504	6,710
Maintenance of plant	2,150	5,650	5,115	535
Administrative Technology Services	25,551	25,551	21,182	4,369
Total expenditures	1,501,443	1,485,743	1,429,371	56,372
Excess of expenditures over revenues	7,061	22,761	(77,980)	100,741
Fund balances, beginning of year	803,737	803,737	803,737	-
Fund balances, end of year	\$ 810,798	\$ 826,498	\$ 725,757	\$ 100,741

See report of independent auditor's.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

**A Charter School and Component Unit of the
District School Board of Alachua County, Florida**

Required Supplementary Information

Budget Comparison Schedule - Special Revenue Fund

For the Year Ended June 30, 2025

	Budgeted Amounts		Actual	Variance
	Original	Final		
REVENUES				
Federal sources passed through local school district	\$ 142,600	\$ 196,863	\$ 196,863	\$ -
Total revenues	142,600	196,863	196,863	-
EXPENDITURES				
Current:				
Instruction	129,111	181,334	181,334	-
Instructional staff training	7,000	130	130	-
General administration	3,750	10,259	10,259	-
School administration	-	3,911	3,911	-
Operation of plant	-	446	446	-
Total expenditures	139,861	196,080	196,080	-
Excess of expenditures over revenues	2,739	783	783	-
Fund balances, beginning of year	-	-	-	-
Fund balances, end of year	\$ 2,739	\$ 783	\$ 783	\$ -

See report of independent auditor's.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

A Charter School and Component Unit of the
District School Board of Alachua County, Florida

Required Supplementary Information
(continued)

Schedule of the School's Proportionate Share of the Net Pension Liability-
Florida Retirement System Pension Plan

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
School's proportion of the FRS net pension liability (asset)	0.0013%	0.0013%	0.0014%	0.0014%	0.0012%	0.0011%	0.0010%	0.0014%	0.0016%	0.0019%
School's proportionate share of the FRS net pension liability (asset)	\$ 446,970	\$ 514,325	\$ 534,574	\$ 103,349	\$ 508,735	\$ 386,130	\$ 286,151	\$ 427,214	\$ 399,482	\$ 245,754
School's covered-employee payroll	\$ 885,402	\$ 928,012	\$ 870,988	\$ 879,243	\$ 785,191	\$ 719,513	\$ 665,449	\$ 658,531	\$ 705,491	\$ 771,422
School's proportionate share if the FRS net pension liability (asset) as a percentage of its covered-employee payroll	50%	55%	61%	12%	65%	54%	43%	65%	57%	32%
FRS Plan fiduciary net position as a percentage of the total pension liability	83.70%	82.38%	82.89%	96.40%	78.85%	82.61%	84.26%	83.89%	84.88%	92.00%

Schedule of School Contributions
Florida Retirement System Pension Plan

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Contractually required FRS contribution	\$ 43,470	\$ 62,094	\$ 61,307	\$ 52,121	\$ 39,000	\$ 34,767	\$ 27,075	\$ 37,599	\$ 38,582	\$ 32,840
FRS contribution in relation to the contractually required FRS contribution	(43,470)	(62,094)	(61,307)	(52,121)	(39,000)	(34,767)	(27,075)	(37,599)	(38,582)	(32,840)
FRS contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School's covered employee payroll	\$ 885,402	\$ 928,012	\$ 870,988	\$ 879,243	\$ 785,191	\$ 719,513	\$ 665,449	\$ 658,531	\$ 705,491	\$ 771,422
FRS contribution as a percentage of covered employee payroll	5%	7%	7%	6%	5%	5%	4%	6%	5%	4%

See report of independent auditor's.

NORTH CENTRAL FLORIDA PUBLIC CHARTER SCHOOL

A Charter School and Component Unit of the
District School Board of Alachua County, Florida

Required Supplementary Information
(continued)

Schedule of the School's Proportionate Share of the Net Pension Liability-
Health Insurance Subsidy Pension Plan

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
School's proportion of the HIS net pension liability (asset)	0.2204%	0.2204%	0.2328%	0.2218%	0.2122%	0.1883%	0.1385%	0.2207%	0.2285%	0.2543%
School's proportionate share of the HIS net pension liability (asset)	\$ 319,116	\$ 350,085	\$ 246,558	\$ 272,061	\$ 259,082	\$ 210,675	\$ 146,616	\$ 220,904	\$ 266,340	\$ 259,318
School's covered-employee payroll	\$ 885,402	\$ 928,012	\$ 870,988	\$ 879,243	\$ 785,191	\$ 719,513	\$ 665,449	\$ 658,531	\$ 705,491	\$ 771,422
School's proportionate share if the HIS net pension liability (asset) as a percentage of its covered-employee payroll	36%	38%	28%	31%	33%	29%	22%	34%	38%	34%
HIS Plan fiduciary net position as a percentage of the total pension liability	4.80%	4.12%	4.81%	3.56%	3.00%	2.63%	2.15%	1.64%	10.00%	50.00%

Schedule of School Contributions
Health Insurance Subsidy Pension Plan

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
Contractually required HIS contribution	\$ 16,369	\$ 14,501	\$ 14,086	\$ 13,037	\$ 12,228	\$ 10,455	\$ 7,512	\$ 10,934	\$ 11,714	\$ 9,720
HIS contribution in relation to the contractually required HIS contribution	(16,369)	(14,501)	(14,086)	(13,037)	(12,228)	(10,455)	(7,512)	(10,934)	(11,714)	(9,720)
HIS contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
School's covered-employee payroll	\$ 885,402	\$ 928,012	\$ 870,988	\$ 879,243	\$ 785,191	\$ 719,513	\$ 665,449	\$ 658,531	\$ 1,248,356	\$ 1,109,858
HIS contribution as a percentage of covered employee payroll	2%	2%	2%	1%	2%	1%	1%	2%	1%	1%

See report independent auditor's.



McCRAZY & ASSOCIATES
CERTIFIED PUBLIC ACCOUNTANTS

**Independent Auditor's Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters Based
On an Audit of Financial Statements Performed in Accordance
With Government Auditing Standards**

To the Board of Directors of North Central Florida Public Charter School, Inc.
A Charter School and Component Unit of the District
School Board of Alachua County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial the aggregate remaining fund of North Central Florida Public Charter School (the "School"), a charter school and component unit of the District School Board of Alachua County, Florida, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated December 4, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

McCrary & Associates, PLLC

Altamonte Springs, Florida
December 4, 2025

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**Additional Information Required by
Rules of the Auditor General,
Chapter 10.850, *Audits of Charter Schools
and Similar Entities***



McCRAZY & ASSOCIATES
CERTIFIED PUBLIC ACCOUNTANTS

Management Letter as Required by Rules of the Florida Auditor General,
Chapter 10.850, Florida Statutes, *Charter School Audits*

To the Board of Directors of North Central Florida Public Charter School, Inc.
a Charter School and Component Unit of the District
School Board of Alachua County, Florida

Report on the Financial Statements

We have audited the financial statements of North Central Florida Public Charter School, Inc. (the "School") as of and for the fiscal year ended June 30, 2025, and have issued our report thereon dated December 4, 2025.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards. Disclosures in that report, if applicable, which is dated, December 4, 2025, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings and recommendations in prior audit report.

Official Title

Section 10.854(1)(e)5. Rules of the Auditor General, requires the name or official title of the entity be disclosed in this management letter. The official title of the entity is North Central Florida Public Charter School, Inc. The School code is 11003.

Financial Condition and Management

Sections 10.854(1)(e)2., and 10.855(11). Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Additional Matters

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, the School Board of Alachua County and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

McCrary & Associates, PLLC

Altamonte Springs, Florida

December 4, 2025

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Members of American Institute of Certified Public Accountants and Florida Institute of Certified Public Accountants