

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF  
LAKE COUNTY, FLORIDA**

**FINANCIAL STATEMENTS WITH  
INDEPENDENT AUDITOR'S REPORTS THEREON**

**JUNE 30, 2025**



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## MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the annual financial report of Mascotte Charter School, Inc. (the "School") presents management's discussion and analysis of the School's financial performance during the fiscal year ended June 30, 2025. Please read it in conjunction with the School's financial statements, which follow this section.

### FINANCIAL HIGHLIGHTS

- The School's net position decreased compared to the prior year.
- During 2025, the School's expenses exceeded revenues by \$997,268, which was a decrease from the prior year when revenues exceeded expenses by \$2,382,706.
- Overall, revenues decreased by approximately \$304,000, which was a 3% decrease from the prior year.
- Overall, expenses increased by approximately \$3,076,000, which was a 45% increase from the prior year.
- Total assets and deferred outflows were \$8,908,064 and total liabilities and deferred inflows were \$6,937,208, resulting in net position of \$1,970,856 as of June 30, 2025.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts – management's discussion and analysis (this section), the basic financial statements and required supplementary information. The basic financial statements include two kinds of statements that present different views of the School:

- The first two statements are *government-wide financial statements* that provide both long-term and short-term information about the School's overall financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the School, reporting the School's operations in more detail than the government-wide statements.
  - The *governmental funds* financial statements tell how general school services were financed in the short term, as well as what remains for future spending.

The financial statements also include *notes* that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of *required supplementary information* that further explains and supports the information in the financial statements.

This document also includes the independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards*, as well as the management letter required by the Rules of the Auditor General, Chapter 10.850.

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
(continued)**

The following table summarizes the major features of the School's financial statements, including the portion of the School they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

	<b>Government-wide Statements</b>	<b>Fund Statements Governmental Funds</b>
	Scope	Entire School
Required financial statements	Statement of net position Statement of activities	Balance sheet – governmental funds Statement of revenues, expenditures and changes in fund balances – governmental funds
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus
Type of asset/liability information	All assets, deferred outflows of resources, liabilities and deferred inflows of resources, both financial and capital, and short-term and long-term	Only assets/deferred outflows of resources expected to be used up and liabilities/deferred inflows of resources that come due during the year or soon thereafter; no capital assets included
Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter

## **MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)**

### **Government-wide Financial Statements**

The government-wide financial statements report information about the School as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the School's assets, deferred outflows of resources, liabilities and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the statement of activities, regardless of when cash is received or paid.

The two government-wide financial statements report the School's net position and how it has changed. Net position – the difference between the School's assets and deferred outflows of resources and its liabilities and deferred inflows of resources – is one way to measure the School's financial condition. Over time, increases or decreases in the School's net position is an indicator of whether its financial condition is improving or deteriorating, respectively. To assess the overall health of the School, one needs to consider additional nonfinancial factors such as changes in the School's student base, the quality of the education and the safety of the School.

The government-wide financial statements of the School are generally divided into three categories:

Governmental Activities – Most of the School's basic services are included here, such as instruction and school administration. Funds received through the Florida Education Finance Program ("FEFP") and state and federal grants finance most of these activities.

Business-type Activities – In certain instances, the School may charge fees to help it cover the costs of certain services it provides. The School currently has no business-type activities.

Component Units – There currently are no component units included within the reporting entity of the School.

### **Fund Financial Statements**

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is a self-balancing set of accounts which the School uses to keep track of specific sources of funding and spending for particular purposes. Some funds are required by state law, and the School may establish other funds to control and manage money for particular purposes, such as for federal grants.

The School has one type of fund:

Governmental Funds – Most of the School's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance the School's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information on the subsequent page that explains the differences between them.

**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
(continued)

**FINANCIAL ANALYSIS OF THE SCHOOL AS A WHOLE**

**Net Position**

The School's combined net position as of June 30, 2025 and 2024 is summarized as follows - see table below.

	<b>Governmental Activities</b>		<b>Increase</b>
	<b>2025</b>	<b>2024</b>	<b>(Decrease)</b>
Current and other assets	\$ 2,788,555	\$ 3,370,653	-17%
Capital assets, net	2,295,408	2,362,231	-3%
Deferred outflows of resources	3,824,101	4,418,086	-13%
Total assets and deferred outflows	<u>8,908,064</u>	<u>10,150,970</u>	<u>-12%</u>
Current and other liabilities	747,288	941,644	-21%
Long-term liabilities	5,742,164	6,072,971	-5%
Deferred inflows of resources	447,756	168,231	166%
Total liabilities and deferred inflows	<u>6,937,208</u>	<u>7,182,846</u>	<u>-3%</u>
Net position:			
Net investment in capital assets	1,942,908	1,867,376	4%
Restricted for terminal employee benefits	30,000	30,000	0%
Restricted for student activities	98,964	78,729	26%
Unrestricted	<u>(101,016)</u>	<u>992,019</u>	<u>-110%</u>
Total net position	<u>\$ 1,970,856</u>	<u>\$ 2,968,124</u>	<u>-34%</u>

The changes in deferred outflows of resources, long-term liabilities and deferred inflows of resources are primarily related to the remeasurement of the net pension liability for the current year. Current and other liabilities decreased due to timing of outstanding invoices, as construction ended for the middle school addition. Current and other assets and total net position changed due to the current year operating deficit and the activity noted above.

**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
(continued)

**Change in Net Position**

The School's total revenues decreased by 3% to \$8,906,482, and the total cost of all programs and services increased by 45% to \$9,903,750 - see table below.

	<u>Governmental Activities</u>		<u>Increase</u>
	<u>2025</u>	<u>2024</u>	<u>(Decrease)</u>
Revenues:			
Federal sources passed through local school district	\$ 160,867	\$ 1,407,930	-89%
State and local sources	8,223,379	7,321,139	12%
Contributions and other revenue	522,236	481,323	9%
Total revenues	<u>8,906,482</u>	<u>9,210,392</u>	<u>-3%</u>
Expenses:			
Instruction and instruction-related services	7,306,956	4,365,700	67%
Board	51,575	52,516	-2%
General administration	100,343	98,134	2%
School administration	980,985	631,533	55%
Facilities acquisition and construction	1,486	151,977	-99%
Fiscal services	21,038	16,537	27%
Student transportation services	184,336	202,726	-9%
Operation and maintenance of plant	903,971	1,057,684	-15%
Administrative technology services	8,400	7,000	20%
Community services	320,432	240,493	33%
Interest	24,228	3,386	616%
Total expenses	<u>9,903,750</u>	<u>6,827,686</u>	<u>45%</u>
Change in net position	<u>\$ (997,268)</u>	<u>\$ 2,382,706</u>	<u>-142%</u>

Revenues from federal sources decreased due to decreases in federal funding from the Elementary and Secondary School Emergency Relief ("ESSER") Fund and Title I funding. Revenues from state and local sources increased to the increase in enrollment for middle school.

Instruction and instruction-related services and school administration increased primarily due to the remeasurement of the net pension liability and the hiring of staff to accommodate the increase in middle school enrollment for fiscal 2025. Facilities acquisition and construction decreased due to a decrease in non-capital expenses, as the construction of the middle school was finished in the current year. Operation and maintenance of plant decreased to less ESSER-related expenses, and the School did not contract with the Lake County Sheriff's Office for a school resource officer in the current year. Community services increased due to an increase in student activities for field trips in the current year.

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
(continued)**

**FINANCIAL ANALYSIS OF THE SCHOOL'S FUNDS**

As the School completed the year, its governmental funds reported a fund balance of \$2,041,267. Both revenues and expenditures changed overall for the same reasons described above.

**General Fund Budgetary Highlights**

Over the course of the year, the School revised its budget several times to account for changes in student enrollment and changes in appropriations.

For 2025, actual general fund revenues and expenditures were not significantly different from the final budget amounts.

**Special Revenue Fund Budgetary Highlights**

For 2025, actual special revenue fund revenues were approximately \$168,000 above the final budget, which represents a 105% budget variance. Actual special revenue fund expenditures were approximately \$148,000 above the final budget, which represents a 94% budget variance. These variances are primarily due to internal account activity not being budgeted.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets**

The School's investment in capital assets as of June 30, 2025 amounts to \$2,295,408 (net of accumulated depreciation). See table below:

	<b>Governmental Activities</b>		<b>Increase</b>
	<b>2025</b>	<b>2024</b>	<b>(Decrease)</b>
Buildings and fixed equipment	\$ 1,847,417	\$ -	100%
Improvements other than building	233,365	124,963	87%
Computer software	104,300	104,300	0%
Furniture, fixtures and equipment	638,103	586,002	9%
Motor vehicles	751,408	751,408	0%
Construction in progress	-	1,691,879	-100%
Less accumulated depreciation	<u>(1,279,185)</u>	<u>(896,321)</u>	<u>-43%</u>
Total capital assets, net	<u><u>\$ 2,295,408</u></u>	<u><u>\$ 2,362,231</u></u>	<u><u>-3%</u></u>

This year's major capital asset additions include the following:

- Middle school modular site development - \$155,538
- Outdoor dining canopy - \$76,995
- Audio system equipment - \$52,101
- Playground turf - \$31,407

## **MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)**

There were no capital asset disposals during the current year. More detailed information about the School's capital assets is presented in Note 5 to the financial statements.

### **Long-term Debt**

As of June 30, 2025, the School had \$5,742,164 in long-term liabilities outstanding. This year's major changes include a decrease in the net pension liability and scheduled payments reduced the amount of lease liabilities outstanding in the current year. More detailed information about the School's long-term liabilities is presented in Note 7 to the financial statements.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

The following economic indicators were taken into account when adopting the general fund budget for fiscal year 2026:

- Projected increases in student population
- Projected changes in staffing

Amounts available for appropriation in the general fund are approximately \$8,842,000, an increase of 3% from the final 2025 amount of \$8,577,433. FEFP revenue is expected to increase due to projected higher student enrollment. Budgeted expenditures are expected to be \$9,039,000, an increase of 1% from the final 2025 amount of \$8,988,618. The School has added no major new programs to the fiscal 2026 budget.

If these estimates are realized, the School's general fund balance is expected to decrease by the close of fiscal 2026.

### **CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. Should additional information be required, please contact the School's administrative offices at 460 Midway Avenue, Mascotte, Florida 34753.

## **INDEPENDENT AUDITOR'S REPORT ON BASIC FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION**

To the Board of Directors of Mascotte Charter School, Inc., a Charter School  
and Component Unit of the District School Board of Lake County, Florida

### **REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

#### **Opinions**

We have audited the accompanying financial statements of the governmental activities and each major fund of Mascotte Charter School, Inc. (the "School"), a charter school and component unit of the District School Board of Lake County, Florida, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Mascotte Charter School, Inc. as of June 30, 2025, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the School and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the School's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 1 – 7, the budgetary comparison information on pages 33 – 34 and the pension information on pages 35 – 36 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS**

In accordance with *Government Auditing Standards*, we have also issued our report dated September 30, 2025 on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

*BKEM, P.A.*

Orlando, Florida  
September 30, 2025

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**STATEMENT OF NET POSITION**

**JUNE 30, 2025**

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 2,628,240
Accounts receivable	70,090
Other assets	90,225
Capital assets, net	2,295,408
Total assets	5,083,963
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Deferred outflows of resources	3,824,101
Total assets and deferred outflows of resources	\$ 8,908,064
<b>LIABILITIES</b>	
Accounts payable and accrued expenses	\$ 747,288
Long-term liabilities:	
Due within one year	299,879
Due in more than one year	5,442,285
Total liabilities	6,489,452
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Deferred inflows of resources	447,756
<b>NET POSITION</b>	
Net investment in capital assets	1,942,908
Restricted for:	
Terminal employee benefits	30,000
Student activities	98,964
Unrestricted	(101,016)
Total net position	1,970,856
Total liabilities, deferred inflows of resources and net position	\$ 8,908,064

The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2025**

	<u>Program Revenues</u>				<u>Net (Expense) Revenue and Changes in Net Position</u>	
	<u>Expenses</u>	<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Governmental Activities</u>	<u>Total</u>
Governmental activities:						
Instruction	\$ 6,274,991	\$ -	\$ 58,171	\$ -	\$ (6,216,820)	\$ (6,216,820)
Student support services	511,726	-	-	-	(511,726)	(511,726)
Instructional media	93,890	-	-	-	(93,890)	(93,890)
Instruction and curriculum development	206,017	-	80,023	-	(125,994)	(125,994)
Instructional staff training	127,249	-	19,115	-	(108,134)	(108,134)
Instruction-related technology	93,083	-	-	-	(93,083)	(93,083)
Board	51,575	-	-	-	(51,575)	(51,575)
General administration	100,343	-	-	-	(100,343)	(100,343)
School administration	980,985	-	-	-	(980,985)	(980,985)
Facilities acquisition and construction	1,486	-	-	-	(1,486)	(1,486)
Fiscal services	21,038	-	-	-	(21,038)	(21,038)
Student transportation services	184,336	-	350	-	(183,986)	(183,986)
Operation and maintenance of plant	903,971	-	-	-	(903,971)	(903,971)
Administrative technology services	8,400	-	-	-	(8,400)	(8,400)
Community services	320,432	254,928	-	-	(65,504)	(65,504)
Interest	24,228	-	-	-	(24,228)	(24,228)
Total primary government	<u>\$ 9,903,750</u>	<u>\$ 254,928</u>	<u>\$ 157,659</u>	<u>\$ -</u>	<u>(9,491,163)</u>	<u>(9,491,163)</u>
General revenues:						
Federal sources passed through local school district					3,208	3,208
State and local sources					8,223,379	8,223,379
Contributions and other revenue					<u>267,308</u>	<u>267,308</u>
Total general revenues					<u>8,493,895</u>	<u>8,493,895</u>
Change in net position					(997,268)	(997,268)
Net position at beginning of year					<u>2,968,124</u>	<u>2,968,124</u>
Net position at end of year					<u>\$ 1,970,856</u>	<u>\$ 1,970,856</u>

The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**BALANCE SHEET - GOVERNMENTAL FUNDS**

**JUNE 30, 2025**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Total Governmental Funds</b>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 2,529,276	\$ 98,964	\$ 2,628,240
Accounts receivable	59,245	10,845	70,090
Other assets	90,225	-	90,225
Due from special revenue fund	10,845	-	10,845
	<b>\$ 2,689,591</b>	<b>\$ 109,809</b>	<b>\$ 2,799,400</b>
<b>LIABILITIES</b>			
Accounts payable and accrued expenditures	\$ 747,288	\$ -	\$ 747,288
Due to general fund	-	10,845	10,845
	<b>747,288</b>	<b>10,845</b>	<b>758,133</b>
<b>FUND BALANCES</b>			
Nonspendable:			
Other assets	90,225	-	90,225
Restricted for:			
Terminal employee benefits	30,000	-	30,000
Student activities	-	98,964	98,964
Unassigned	1,822,078	-	1,822,078
	<b>1,942,303</b>	<b>98,964</b>	<b>2,041,267</b>
Total liabilities and fund balances	<b>\$ 2,689,591</b>	<b>\$ 109,809</b>	<b>\$ 2,799,400</b>

The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET**

**JUNE 30, 2025**

<b>Total fund balances - governmental funds</b>	\$	2,041,267
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Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. The cost of the assets is \$3,574,593 and the accumulated depreciation is \$1,279,185.		2,295,408
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Long-term liabilities are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at year-end include:

Compensated absences		(133,719)
Lease liabilities		(352,500)

The following balances do not use current financial resources or are not due and payable in the current period and, therefore, are not reported in the governmental funds:

Deferred outflows of resources		3,824,101
Net pension liability		(5,255,945)
Deferred inflows of resources		(447,756)

<b>Total net position - governmental activities</b>	<b>\$</b>	<b><u>1,970,856</u></b>
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The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**STATEMENT OF REVENUES, EXPENDITURES AND**  
**CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS**

**FOR THE YEAR ENDED JUNE 30, 2025**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>			
Federal sources passed through local school district	\$ -	\$ 160,867	\$ 160,867
State and local sources	8,223,379	-	8,223,379
Contributions and other revenue	354,054	168,182	522,236
Total revenues	<u>8,577,433</u>	<u>329,049</u>	<u>8,906,482</u>
<b>EXPENDITURES</b>			
Current:			
Instruction	5,363,613	58,171	5,421,784
Student support services	468,761	-	468,761
Instructional media	93,890	-	93,890
Instruction and curriculum development	125,994	80,023	206,017
Instructional staff training	108,134	19,115	127,249
Instruction-related technology	93,083	-	93,083
Board	51,575	-	51,575
General administration	100,343	-	100,343
School administration	849,095	-	849,095
Facilities acquisition and construction	157,024	-	157,024
Fiscal services	21,038	-	21,038
Student transportation services	140,822	350	141,172
Operation and maintenance of plant	907,275	-	907,275
Administrative technology services	8,400	-	8,400
Community services	172,485	147,947	320,432
Debt service:			
Principal	142,355	-	142,355
Interest	24,228	-	24,228
Other capital outlay	160,503	-	160,503
Total expenditures	<u>8,988,618</u>	<u>305,606</u>	<u>9,294,224</u>
Excess (deficiency) of revenues over expenditures	<u>(411,185)</u>	<u>23,443</u>	<u>(387,742)</u>
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in	3,208	-	3,208
Transfers out	-	(3,208)	(3,208)
Total other financing sources (uses)	<u>3,208</u>	<u>(3,208)</u>	<u>-</u>
Net changes in fund balances	<u>(407,977)</u>	<u>20,235</u>	<u>(387,742)</u>
Fund balances at beginning of year	<u>2,350,280</u>	<u>78,729</u>	<u>2,429,009</u>
Fund balances at end of year	<u>\$ 1,942,303</u>	<u>\$ 98,964</u>	<u>\$ 2,041,267</u>

The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES**

**FOR THE YEAR ENDED JUNE 30, 2025**

<b>Net changes in fund balances - total governmental funds</b>	\$	(387,742)
--	----	-----------

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense (\$382,864) exceeds capital outlays (\$316,041) in the current period.		(66,823)
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Compensated absences reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		12,524
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Principal payments on long-term liabilities are expenditures in the governmental funds, but the repayments reduce long-term liabilities in the statement of net position.		142,355
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Some revenues or expenses included in the statement of activities do not provide or require the use of current financial resources and, therefore, are not reported as a net change in fund balances in the governmental funds.

Change in net pension liability, deferred outflows and deferred inflows		(697,582)
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<b>Change in net position of governmental activities</b>	<b>\$</b>	<b>(997,268)</b>
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The accompanying notes to financial statements are an integral part of this statement.

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTES TO FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED JUNE 30, 2025**

**1 ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Organization**

Mascotte Charter School, Inc. (the "School") is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act and Section 1002.33, Florida Statutes. The governing body of the School is the not-for-profit corporation Board of Directors, which is composed of ten members. Effective July 1, 2006, the School converted from a traditional public school to a public charter school.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Lake County, Florida (the "School Board"). The current charter is effective until June 30, 2037 and may be renewed by mutual written agreement between the School and the School Board. At the end of the term of the charter, the School Board may choose not to renew the charter under grounds specified in the charter. In this case, the School Board is required to notify the School in writing at least 90 days prior to the charter's expiration. During the term of the charter, the School Board may also terminate the charter if good cause is shown. In the event of termination of the charter, any property purchased by the School with public funds and any unencumbered public funds revert back to the School Board. The School is considered a component unit of the School Board and meets the definition of a governmental entity under the Governmental Accounting Standards Board's ("GASB") accounting guidance; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

Criteria for determining if other entities are potential component units of the School which should be reported with the School's basic financial statements are identified and described in the GASB's *Codification of Governmental Accounting and Financial Reporting Standards*. The application of these criteria provides for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

**Basis of Presentation**

The School's financial statements have been prepared in accordance with generally accepted accounting principles as prescribed by the GASB. Accordingly, both government-wide and fund financial statements are presented.

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**NOTE TO FINANCIAL STATEMENTS  
(continued)**

The government-wide financial statements report information about the School as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the School's assets, deferred outflows of resources, liabilities and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

Program revenues consist of charges for services, operating grants and contributions, and capital grants and contributions. Charges for services refer to amounts received from those who purchase, use or directly benefit from goods, services or privileges provided by a given function. Grants and contributions consist of revenues that are restricted to meeting the operational or capital requirements of a particular function. Revenues not classified as program revenues are reported as general revenues.

The government-wide financial statements of the School are generally divided into three categories:

Governmental Activities – Most of the School's basic services are included here, such as instruction and school administration. Funds received through the Florida Education Finance Program ("FEFP") and state and federal grants finance most of these activities.

Business-type Activities – In certain instances, the School may charge fees to help it cover the costs of certain services it provides. The School currently has no business-type activities.

Component Units – There currently are no component units included within the reporting entity of the School.

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is an accounting entity having a self-balancing set of accounts for recording assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund balance, revenues, expenditures, and other financing sources and uses. Resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent and the means by which spending activities are controlled. The funds in the financial statements of this report are as follows:

Governmental Funds:

General Fund – To account for all financial resources not required to be accounted for in another fund.

Special Revenue Fund – To account for the proceeds of specific revenue sources and federal grants that are restricted by law or administrative action to expenditure for specific purposes and to provide a single source of accountability for all funds received.

For purposes of these statements, the general and special revenue funds constitute major funds. There are no other governmental funds.

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**Basis of Accounting**

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are presented using the accrual basis of accounting and an economic resources focus. Under the accrual basis of accounting, revenues and expenses are recognized when they occur.

The modified accrual basis of accounting and current financial resources focus is followed by the governmental funds. Under the modified accrual basis, revenues are recognized when they become measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The School considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred. The principal exceptions to this general rule are: (1) interest on general long-term debt is recognized when due and (2) expenditures related to liabilities reported as general long-term debt are recognized when due.

**Budgetary Basis Accounting**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the fund level.

**Cash and Cash Equivalents**

Investments with an original maturity of three months or less at the time they are purchased are considered to be cash equivalents. Cash deposits are held by banks qualified as public depositories under Florida law. All deposits held by qualified public depositories are insured by federal depository insurance and collateralized with securities held in Florida's multiple financial institution collateral pool under Chapter 280, Florida Statutes. The School's cash consists primarily of demand and savings deposits and certificates of deposit with financial institutions.

**Receivables**

Receivables consist of amounts due from governmental agencies for various programs. Allowances are reported when management estimates that accounts may be uncollectible.

**Capital Assets and Depreciation**

Expenditures for capital assets acquired for general School purposes are reported in the governmental fund that financed the acquisition. Purchased capital assets are reported at cost, net of accumulated depreciation, in the government-wide financial statements. Donated assets are recorded at their approximate fair value at the date of donation.

**MASCOTTE CHARTER SCHOOL, INC.**  
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**NOTE TO FINANCIAL STATEMENTS**  
**(continued)**

Depreciation is computed using the straight-line method over the estimated useful lives of the assets, which range as follows:

	<u>Years</u>
Buildings and fixed equipment	15
Improvements other than building	10 - 15
Computer software	3
Furniture, fixtures and equipment	3 - 5
Motor vehicles	10

Information relative to changes in capital assets is described in Note 5.

**Compensated Absences**

Compensated absences (i.e. paid absences for employee vacation leave and sick leave) are recorded as expenditures in governmental funds when leave is used or when accrued as payable to employees entitled to cash payment in lieu of taking leave. In the government-wide financial statements, compensated absences are recorded as an expense when earned by the employees. The liability for compensated absences is classified as a long-term liability that is due within one year as the amount of vacation and sick time to be used after the following year cannot be reasonably estimated. Information relative to changes in long-term liabilities is described in Note 7.

**Long-term Liabilities**

Long-term obligations that will be financed by resources to be received in the future by the governmental funds are reported in the government-wide financial statements, not in the governmental funds. Information relative to changes in long-term liabilities is described in Note 7.

**Fund Balance Spending Policy**

The School's adopted spending policy is to spend from restricted fund balance first, followed by committed, assigned, then the unassigned fund balance. Most funds were designated for one purpose at the time of their creation. Therefore, expenditures made out of the fund will be allocated to the applicable fund balance classifications in the order of the aforementioned spending policy. If expenditures are incurred that meet the purpose of more than one fund, they will be allocated to restricted fund balance first and then follow the order above. Funds can only be committed by formal action of the Board of Directors. The Board of Directors has delegated authority to assign funds to the governing body or by an official to which the governing body delegates the authority. Under the School's charter, the School is required to develop a fund balance reserve of \$30,000 for terminal employee benefits. The School is also required to maintain a minimum fund balance within the general fund at the percentage of the total annual operating fund revenues from the general fund that is equal to the percentage defined by the School Board's policies for the school district. The School is in compliance with these requirements as of June 30, 2025.

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**Revenue Sources**

Revenues for current operations are received primarily from the School Board pursuant to the funding provisions included in the School's charter. As such, the School's revenue stream is largely dependent upon the general state of the economy and the amounts allotted to the Florida Department of Education ("FDOE") by the state legislature. In accordance with the funding provisions of the charter and Section 1002.33(18), Florida Statutes, the School reports the number of full-time equivalent students and related data to the School Board.

Under the provisions of Section 1011.62, Florida Statutes, the School Board reports the number of full-time equivalent students and related data to the FDOE for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. The School Board receives a 5% administrative fee from the School, which is reflected as a general administration expense/expenditure in the accompanying financial statements. This administrative fee is calculated on the FEFP revenue up to 250 students.

The School receives federal awards for the enhancement of various educational programs. This assistance is generally received based on applications submitted to and approved by various granting agencies. For federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

**Income Taxes**

The School is an organization exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. Accordingly, no provision for federal income taxes is included in the accompanying financial statements.

**Use of Estimates**

In preparing the financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources as of the date of the statement of net position and the balance sheet - governmental fund and affect revenues and expenses/expenditures for the period presented. Actual results could differ significantly from those estimates.

**Subsequent Events**

The School has evaluated subsequent events through September 30, 2025, the date these financial statements were available to be issued.

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**2 INTERFUND ACTIVITIES**

Due to/from other funds consisted of the following balances as of June 30, 2025:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General fund	\$ 10,845	\$ -
Special revenue fund	-	10,845
Total interfund	<u>\$ 10,845</u>	<u>\$ 10,845</u>

The amount payable by the special revenue fund to the general fund is to cover temporary cash shortages related to the timing of receipts.

A summary of transfers between funds for the year ended June 30, 2025 is shown below:

	<u>Transfers In</u>	<u>Transfers Out</u>
General fund	\$ 3,208	\$ -
Special revenue fund	-	3,208
Total interfund	<u>\$ 3,208</u>	<u>\$ 3,208</u>

The general purpose for transfers is to move funds for the payment of supplies and other costs.

**3 ACCOUNTS RECEIVABLE**

Accounts receivable in the accompanying financial statements include \$70,090 in amounts due from governmental agencies and other third parties. Based on the collectibility of funds from these sources, the School believes that an allowance for doubtful accounts is not considered necessary.

**4 OTHER ASSETS**

Other assets consists of the following as of June 30, 2025:

Deposits	\$ 88,832
Prepaid expenses	<u>1,393</u>
Total other assets	<u>\$ 90,225</u>

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**5 CHANGES IN CAPITAL ASSETS**

Capital asset activity during 2025 was as follows:

	<b>Beginning Balance</b>	<b>Increases</b>	<b>Decreases</b>	<b>Ending Balance</b>
Governmental activities:				
Capital assets not being depreciated:				
Construction in progress	\$ 1,691,879	\$ 155,538	\$ (1,847,417)	\$ -
Total capital assets not being depreciated	<u>1,691,879</u>	<u>155,538</u>	<u>(1,847,417)</u>	<u>-</u>
Capital assets being depreciated:				
Buildings and fixed equipment	-	1,847,417	-	1,847,417
Improvements other than building	124,963	108,402	-	233,365
Computer software	104,300	-	-	104,300
Furniture, fixtures and equipment	586,002	52,101	-	638,103
Motor vehicles	751,408	-	-	751,408
Total capital assets being depreciated	<u>1,566,673</u>	<u>2,007,920</u>	<u>-</u>	<u>3,574,593</u>
Less accumulated depreciation for:				
Buildings and fixed equipment	-	(232,072)	-	(232,072)
Improvements other than building	(2,083)	(16,397)	-	(18,480)
Computer software	(104,300)	-	-	(104,300)
Furniture, fixtures and equipment	(332,511)	(91,231)	-	(423,742)
Motor vehicles	(457,427)	(43,164)	-	(500,591)
Total accumulated depreciation	<u>(896,321)</u>	<u>(382,864)</u>	<u>-</u>	<u>(1,279,185)</u>
Capital assets being depreciated, net	<u>670,352</u>	<u>1,625,056</u>	<u>-</u>	<u>2,295,408</u>
Governmental activities capital assets, net	<u>\$ 2,362,231</u>	<u>\$ 1,780,594</u>	<u>\$ (1,847,417)</u>	<u>\$ 2,295,408</u>

Depreciation expense was charged to functions as follows:

Governmental activities:	
Instruction	\$ 280,857
School administration	58,843
Student transportation services	<u>43,164</u>
Total governmental activities depreciation expense	<u>\$ 382,864</u>

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**6 COMMITMENTS AND CONTINGENT LIABILITIES**

**Grants**

The School participates in state and federal grant programs, which are governed by various rules and regulations of the grantor agencies. Costs charged to the respective grant programs are subject to audit and adjustment by the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable as of June 30, 2025 may be impaired. In the opinion of the School, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

**Legal Matters**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

**Risk Management Program**

Workers' compensation coverage, health and hospitalization, general liability, professional liability and property coverage are being provided through purchased commercial insurance with minimum deductibles for each line of coverage. Settled claims resulting from these risks have historically not exceeded commercial coverage.

**Employee Benefit Plan**

The School sponsors the Mascotte Charter School, Inc. 403(b) Plan (the "Plan"), which is a defined contribution plan. The Plan operates under Section 403(b) of the Internal Revenue Code. Substantially all employees may contribute up to an annual maximum of pretax annual compensation, as defined in the Plan. Under the terms of the Plan, no employer matching contributions have been authorized.

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**NOTE TO FINANCIAL STATEMENTS**  
**(continued)**

**7 LONG-TERM LIABILITIES**

Long-term liabilities activity during 2025 was as follows:

	<b>Beginning Balance</b>	<b>Increases</b>	<b>Decreases</b>	<b>Ending Balance</b>	<b>Due Within One Year</b>
Governmental activities:					
Compensated absences	\$ 146,243	\$ -	\$ (12,524)	\$ 133,719	\$ 133,719
Lease liabilities	494,855	-	(142,355)	352,500	166,160
Net pension liability	5,431,873	-	(175,928)	5,255,945	-
Governmental activities, long-term liabilities	<u>\$6,072,971</u>	<u>\$ -</u>	<u>\$ (330,807)</u>	<u>\$5,742,164</u>	<u>\$ 299,879</u>

Compensated absences and pension liability are presented net. Lease liabilities are typically liquidated with general fund resources.

**Lease Liabilities**

The School leases some of its facilities in an agreement that ends in July 2027. The lease requires monthly rent of \$14,684. The School also leases a portion of its equipment under a lease agreement that expires in 2026. The equipment lease require quarterly payments of principal and interest of approximately \$1,450. The discount rate used for these leases ranges from 2.92% to 4.16%.

Leased assets as of June 30, 2025 consist of the following:

	<b>Governmental Activities</b>
Building and fixed equipment	\$ 487,524
Furniture, fixtures and equipment	82,788
Less accumulated depreciation	(230,416)
	<u>\$ 339,896</u>

Future debt service requirements related to the leases are as follows:

<b>Year Ended June 30,</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2026	\$ 166,160	\$ 11,498	\$ 177,658
2027	171,706	4,502	176,208
2028	14,634	50	14,684
	<u>\$ 352,500</u>	<u>\$ 16,050</u>	<u>\$ 368,550</u>

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**8 PENSION PLANS**

**Pension Plan Descriptions**

The Florida Department of Management Services, Division of Retirement (“Division”), is part of the primary government of the State of Florida and is responsible for administering the Florida Retirement System Pension Plan and Other State-Administered Systems (“System”). The School participates in two defined benefit plans administered by the Division. The Division issued a publicly-available, audited annual comprehensive financial report (“ACFR”) on behalf of the System that includes financial statements, notes and required supplementary information for each of the pension plans. Detailed information about the plans is provided in the ACFR, which is available online or by contacting the Division.

The Florida Retirement System (“FRS”) Pension Plan is a cost-sharing, multiple-employer qualified defined benefit pension plan with a Deferred Retirement Option Program (“DROP”) available for eligible employees. The FRS was established and is administered in accordance with Chapter 121, Florida Statutes. The Florida Legislature establishes and amends the contribution requirements and benefit terms of the FRS Pension Plan. Retirees receive a lifetime pension benefit with joint and survivor payment options. FRS membership is compulsory for employees filling regularly established positions in a state agency, county agency, state university, state community college, or district school board, unless restricted from FRS membership under sections 121.053 and 121.122, Florida Statutes, or allowed to participate in a non-integrated defined contribution plan in lieu of FRS membership. Participation by cities, municipalities, special districts, charter schools and metropolitan planning organizations is optional.

The Retiree Health Insurance Subsidy (“HIS”) Program is a non-qualified, cost-sharing, multiple-employer defined benefit pension plan established and administered in accordance with section 112.363, Florida Statutes. The Florida Legislature establishes and amends the contribution requirements and benefit terms of the HIS Program. The benefit is a monthly payment to assist eligible retirees and surviving beneficiaries of the state-administered retirement systems in paying their health insurance costs. For the fiscal year ended June 30, 2024, retirees and beneficiaries received a monthly HIS payment equal to the number of years of creditable service completed at the time of retirement multiplied by \$7.50. The payments are at least \$45 but not more than \$225 per month, pursuant to section 112.363, Florida Statutes. To be eligible to receive a HIS benefit, a retiree under a state-administered retirement system must provide proof of health insurance coverage, which can include Medicare.

Employee contributions required pursuant to section 121.71(3), Florida Statutes, are accounted for by the FRS as employer-paid employee contributions and are treated as employer contributions under 26 U.S.C. s. 414(h)(2) allowing these contributions to be deducted on a pre-tax basis. Pension expense reported by the School is reduced by these amounts.

**MASCOTTE CHARTER SCHOOL, INC.  
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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

Total employer contributions are determined on a uniform basis (blended rate) as required by Part III of Chapter 121, Florida Statutes. Employer contributions reflected in the financial statements represent contributions specific to each defined benefit plan and do not equal total blended contributions remitted by the employer.

Contribution rates were as follows:

<u>Class or Plan</u>	<u>Percent of Gross Salary</u>	
	<u>Employee</u>	<u>Employer (A)</u>
Florida Retirement System, Regular	3%	13.63%
Florida Retirement System, Reemployed Retiree	(B)	(B)

- (A) Employer rates include 2% for the Retiree Health Insurance Subsidy and 0.06% for administration of the Florida Retirement System Investment Plan and provision of educational tools for both plans, and any applicable unfunded actuarial liability rates.
- (B) Contribution rates are dependent upon the retirement class in which reemployed.

**Information About the Employer's Proportionate Share of the Collective Net Pension Liability**

Assumptions and Other Inputs

The FRS Actuarial Assumption Conference is responsible for setting the assumptions used in the funding valuations of the defined benefit pension plan pursuant to section 216.136(10), Florida Statutes. The Division determines the assumptions in the valuations for GASB 67 reporting purposes. The FRS Pension Plan's GASB 67 valuation is performed annually. The HIS Program has a valuation performed biennially that is updated for GASB reporting in the year a valuation is not performed. The most recent experience study for the FRS Pension Plan was completed in 2024 for the period July 1, 2018, through June 30, 2023. Because the HIS Program is funded on a pay-as-you-go basis, no experience study has been completed for that program. The actuarial assumptions that determined the total pension liability for the HIS Program were based on certain results of the most recent experience study for the FRS Pension Plan.

The total pension liability for each cost-sharing defined benefit plan was determined using the individual entry age actuarial cost method. Inflation increases for both plans is assumed at 2.40%. Payroll growth, including inflation, for both plans is assumed at 3.50%. Both the discount rate and the long-term expected rate of return used for FRS Pension Plan investments is 6.70%. The plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the total pension liability is equal to the long-term expected rate of return.

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**NOTE TO FINANCIAL STATEMENTS  
(continued)**

Because the HIS Program uses a pay-as-you-go funding structure, a municipal bond rate of 3.93% was used to determine the total pension liability for the program (Bond Buyer General Obligation 20-Bond Municipal Bond Index). Mortality assumptions for both the FRS Pension Plan and the HIS Program were based on the PUB-2010 base table.

The following changes in actuarial assumptions occurred in 2024:

- All demographic assumptions and methods were reviewed as part of the 2024 Experience Study. Changes were adopted by the 2024 FRS Actuarial Assumption Conference during its meetings in October 2024.
- The coverage election assumptions were updated to reflect recent and anticipated future experience of HIS program participants. Changes were adopted by the 2024 FRS Actuarial Assumption Conference during its October 2024 meeting.
- The discount rate was modified to reflect the change in the value of municipal bond index between GASB measurement dates.

The following tables demonstrate the sensitivity of the net pension liability to changes in the discount rate. The sensitivity analysis shows the impact to the collective net pension liability if the discount rate was 1% lower or 1% higher than the current discount rate as of June 30, 2024:

<b>School's Proportionate Share of FRS Net Pension Liability</b>			<b>School's Proportionate Share of HIS Net Pension Liability</b>		
<b>1% Decrease</b>	<b>Current Discount Rate</b>	<b>1% Increase</b>	<b>1% Decrease</b>	<b>Current Discount Rate</b>	<b>1% Increase</b>
5.70%	6.70%	7.70%	2.93%	3.93%	4.93%
\$ 6,051,246	\$ 3,440,231	\$ 1,252,952	\$ 2,066,957	\$ 1,815,714	\$ 1,607,142

**The Pension Plans' Fiduciary Net Positions**

Detailed information about the pension plans' fiduciary net positions is available in the System's separately issued ACFR. The components of the collective net pension liability of the participating employers for each defined benefit plan for the measurement date of June 30, 2024, are shown below (in thousands):

	<b>FRS</b>	<b>HIS</b>
Total pension liability	\$ 237,370,289	\$ 15,757,752
Plan fiduciary net position	(198,685,586)	(756,775)
Net pension liability	<u>\$ 38,684,703</u>	<u>\$ 15,000,977</u>
Plan fiduciary net position as a percentage of the total pension liability	83.70%	4.80%

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**NOTE TO FINANCIAL STATEMENTS  
(continued)**

The total pension liability for the FRS Pension Plan was determined by the plan’s actuary and reported in the plan’s GASB 67 valuation as of June 30, 2024. The fiduciary net position used by the actuary to determine the net pension liability (as shown above) was determined on the same basis used by the plan. Update procedures were not used.

The total pension liability for the HIS Program was determined by the plan’s actuary and reported in the plan’s GASB 67 valuation as of June 30, 2024. The fiduciary net position used by the actuary to determine the net pension liability (as shown above) was determined on the same basis used by the plan. Update procedures were not used.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

As of June 30, 2025, the School reported a liability of \$5,255,945 for its proportionate share of the net pension liabilities. The School’s proportionate share was calculated using accrued retirement contributions related to the reporting periods included in the System’s current and several prior measurement dates. Prior measurement dates align with the oldest deferred (inflow)/outflow base through June 30, 2024, for employers that were members of the FRS and HIS during those fiscal years. The proportion calculated based on contributions for each of the fiscal years was applied to the net pension liability and other pension amounts applicable to that fiscal year to determine the School’s proportionate share of the liability, deferred outflows of resources, deferred inflows of resources and associated pension expense.

The School’s proportions are as follows:

	<u>FRS</u>	<u>HIS</u>
June 30, 2024	0.0089%	0.0121%
June 30, 2023	0.0089%	0.0119%
Change	<u>0.0000%</u>	<u>0.0002%</u>

In accordance with GASB 68, paragraphs 54 and 71, changes in the School’s proportionate share of the net pension liability are recognized in pension expense in the current measurement period, except as indicated below. For each of the following, a portion is recognized in pension expense in the current reporting period, and the balance is amortized as deferred outflows or deferred inflows of resources using a systematic and rational method over a closed period, as defined below:

- Differences between expected and actual experience with regard to economic and demographic factors are amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees).
- Changes of assumptions or other inputs are amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees).

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**NOTE TO FINANCIAL STATEMENTS  
(continued)**

- Changes in proportion and differences between contributions and proportionate share of contributions are amortized over the average expected remaining service life of all employees that are provided with pensions through the pension plan (active and inactive employees).
- Differences between expected and actual earnings on pension plan investments are amortized over five years.

Employer contributions to the pension plans from the School are not included in collective pension expense; however, employee contributions are used to reduce pension expense. The average expected remaining service life of all employees provided with pensions through the pension plans as of June 30, 2024, was 5.3 years for FRS and 6.3 years for HIS.

For the year ended June 30, 2025, the School recognized pension expense of \$697,582. As of June 30, 2025, the School reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 365,088	\$ 3,486
Changes of assumptions	503,649	214,957
Net differences between projected and actual earnings on pension plan investments	-	229,313
Changes in proportion and differences between School contributions and proportionate share of contributions	2,365,198	-
School contributions subsequent to the measurement date	590,166	-
Total	<b>\$ 3,824,101</b>	<b>\$ 447,756</b>

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**NOTE TO FINANCIAL STATEMENTS  
(continued)**

Deferred outflows of resources related to the School's contributions paid subsequent to the measurement date and prior to the School's fiscal year end will be recognized as a reduction of the net pension liability in the subsequent reporting period. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension expense will be recognized as follows:

<b>Reporting Period Ended June 30:</b>	<b>Amount</b>
2026	(65,501)
2027	2,130,220
2028	355,522
2029	154,219
2030	189,294
Thereafter	22,425

**9 RESTRICTED NET POSITION AND FUND BALANCE**

Restricted net position and fund balance represents amounts that have been collected or received by the School for specific purposes and are restricted as to the use of such funds. Included in restricted net position and fund balance is \$30,000 held for terminal leave reserve and \$98,964 held for student activities.

**MASCOTTE CHARTER SCHOOL, INC.  
A CHARTER SCHOOL AND COMPONENT UNIT OF  
THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**NOTE TO FINANCIAL STATEMENTS  
(continued)**

**10 SCHEDULE OF STATE AND LOCAL REVENUE SOURCES**

The following is a schedule of state and local revenue sources and amounts:

District School Board of Lake County, Florida:	
Florida Education Finance Program	\$ 5,112,873
Class size reduction	908,690
Discretionary local effort	547,192
Additional millage	471,960
ESE guaranteed allocation	231,196
Pre-K early learning coalition	222,161
Educational enrichment share	206,155
Discretionary millage funds	196,233
Transportation	134,520
Safe schools	88,506
Mental health allocation	56,796
Educational enrollment stabilization program	35,271
Security grant	9,913
Other	1,913
Total	<u>\$ 8,223,379</u>

The administrative fee paid to the School Board for the year ended June 30, 2025 totaled approximately \$100,000, which is included in general administration expense/expenditure in the accompanying financial statements.

**11 CAMPUS FACILITY**

Title to the school building and facilities and other capital assets acquired prior to July 1, 2006 remains with the School Board. Florida Statutes provide that the use of the school building and facilities be furnished to charter schools on the same basis as made available to other public schools in the district. No rental or leasing fee may be charged by the School Board to the charter school or to the parents and teachers who organize the charter school. In management's opinion, the value of facilities utilized by the School is significant; therefore, any substantial changes in Florida Statutes related to facilities used by conversion schools could have a material effect on the School's operations.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**REQUIRED SUPPLEMENTARY INFORMATION**

**BUDGETARY COMPARISON SCHEDULE - GENERAL FUND**

**FOR THE YEAR ENDED JUNE 30, 2025**

	<b>Budgeted Amounts</b>		<b>Actual (Budgetary Basis)</b>	<b>Variance with Final Budget- Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
State and local sources	\$ 8,141,527	\$ 8,222,380	\$ 8,223,379	\$ 999
Contributions and other revenue	365,000	355,055	354,054	(1,001)
Total revenues	<u>8,506,527</u>	<u>8,577,435</u>	<u>8,577,433</u>	<u>(2)</u>
<b>EXPENDITURES</b>				
Current:				
Instruction	5,256,133	5,367,925	5,363,613	4,312
Student support services	416,534	470,576	468,761	1,815
Instructional media	93,119	93,890	93,890	-
Instruction and curriculum development	127,180	125,994	125,994	-
Instructional staff training	96,016	108,134	108,134	-
Instruction-related technology	86,510	96,319	93,083	3,236
Board	55,000	51,575	51,575	-
General administration	99,392	100,343	100,343	-
School administration	825,727	881,166	849,095	32,071
Facilities acquisition and construction	339,233	306,673	157,024	149,649
Fiscal services	21,000	21,038	21,038	-
Student transportation services	158,354	140,822	140,822	-
Operation and maintenance of plant	855,545	923,691	907,275	16,416
Administrative technology services	7,000	8,400	8,400	-
Community services	159,467	174,229	172,485	1,744
Debt service:				
Principal	-	146,840	142,355	4,485
Interest	-	-	24,228	(24,228)
Other capital outlay	-	-	160,503	(160,503)
Total expenditures	<u>8,596,210</u>	<u>9,017,615</u>	<u>8,988,618</u>	<u>28,997</u>
Deficiency of revenues over expenditures	(89,683)	(440,180)	(411,185)	28,995
<b>OTHER FINANCING SOURCES</b>				
Transfers in	-	-	3,208	3,208
Net change in fund balance	(89,683)	(440,180)	(407,977)	32,203
Fund balance at beginning of year	<u>2,350,280</u>	<u>2,350,280</u>	<u>2,350,280</u>	<u>-</u>
Fund balance at end of year	<u>\$ 2,260,597</u>	<u>\$ 1,910,100</u>	<u>\$ 1,942,303</u>	<u>\$ 32,203</u>

See independent auditor's report.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**REQUIRED SUPPLEMENTARY INFORMATION**

**BUDGETARY COMPARISON SCHEDULE - SPECIAL REVENUE FUND**

**FOR THE YEAR ENDED JUNE 30, 2025**

	<b>Budgeted Amounts</b>		<b>Actual (Budgetary Basis)</b>	<b>Variance with Final Budget- Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Federal sources passed through local school district	\$ 163,542	\$ 160,867	\$ 160,867	\$ -
Contributions and other revenue	-	-	168,182	168,182
Total revenues	<u>163,542</u>	<u>160,867</u>	<u>329,049</u>	<u>168,182</u>
<b>EXPENDITURES</b>				
Current:				
Instruction	56,222	58,171	58,171	-
Instruction and curriculum development	80,000	80,023	80,023	-
Instructional staff training	27,320	19,115	19,115	-
Student transportation services	-	350	350	-
Community services	-	-	147,947	(147,947)
Total expenditures	<u>163,542</u>	<u>157,659</u>	<u>305,606</u>	<u>(147,947)</u>
Excess of revenues over expenditures	-	3,208	23,443	20,235
<b>OTHER FINANCING USES</b>				
Transfers out	-	-	(3,208)	(3,208)
Net change in fund balance	-	3,208	20,235	17,027
Fund balance at beginning of year	78,729	78,729	78,729	-
Fund balance at end of year	<u>\$ 78,729</u>	<u>\$ 81,937</u>	<u>\$ 98,964</u>	<u>\$ 17,027</u>

See independent auditor's report.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET)**  
**LAST 10 FISCAL YEARS ENDING JUNE 30**

	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015
<b>Florida Retirement System (FRS) Pension Plan</b>										
School's proportion of the net pension liability (asset)	0.0089%	0.0089%	0.0098%	0.0096%	0.0077%	0.0082%	0.0070%	0.0088%	0.0104%	0.0096%
School's proportionate share of the net pension liability (asset)	\$ 3,440,231	\$ 3,541,653	\$ 3,651,597	\$ 724,583	\$ 3,321,596	\$ 2,810,473	\$ 2,121,916	\$ 2,600,243	\$ 2,637,042	\$ 1,236,122
School's covered-employee payroll	\$ 4,046,828	\$ 3,799,471	\$ 3,430,947	\$ 3,411,825	\$ 2,543,042	\$ 2,769,761	\$ 3,064,518	\$ 4,253,130	\$ 3,600,223	\$ 3,392,681
School's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	85%	93%	106%	21%	131%	101%	69%	61%	73%	36%
Plan fiduciary net position as a percentage of the total pension liability (asset)	84%	82%	83%	96%	79%	83%	84%	84%	85%	92%
<b>Retiree Health Insurance Subsidy (HIS) Program</b>										
School's proportion of the net pension liability (asset)	0.0121%	0.0119%	0.0131%	0.0129%	0.0112%	0.0118%	0.0100%	0.0126%	0.0150%	0.0127%
School's proportionate share of the net pension liability (asset)	\$ 1,815,714	\$ 1,890,220	\$ 1,388,600	\$ 1,581,414	\$ 1,363,442	\$ 1,317,536	\$ 1,060,239	\$ 1,342,272	\$ 1,744,510	\$ 1,296,846
School's covered-employee payroll	\$ 5,128,443	\$ 4,784,799	\$ 4,036,666	\$ 3,972,445	\$ 3,202,088	\$ 3,404,318	\$ 3,064,518	\$ 4,253,130	\$ 3,600,223	\$ 3,392,681
School's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	35%	40%	34%	40%	43%	39%	35%	32%	48%	38%
Plan fiduciary net position as a percentage of the total pension liability (asset)	5%	4%	5%	4%	3%	3%	2%	2%	1%	1%

See independent auditor's report.

**MASCOTTE CHARTER SCHOOL, INC.**  
**A CHARTER SCHOOL AND COMPONENT UNIT OF**  
**THE DISTRICT SCHOOL BOARD OF LAKE COUNTY, FLORIDA**

**REQUIRED SUPPLEMENTARY INFORMATION**

**SCHEDULE OF CONTRIBUTIONS - PENSION PLANS**  
**LAST 10 FISCAL YEARS ENDING JUNE 30**

	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Florida Retirement System (FRS) Pension Plan										
Contractually required contribution	\$ 489,438	\$ 503,578	\$ 427,578	\$ 418,781	\$ 348,823	\$ 276,159	\$ 212,104	\$ 241,435	\$ 275,564	\$ 228,517
Contributions in relation to the contractually required contribution	<u>489,438</u>	<u>503,578</u>	<u>427,578</u>	<u>418,781</u>	<u>348,823</u>	<u>276,159</u>	<u>212,104</u>	<u>241,435</u>	<u>275,564</u>	<u>228,517</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
School's covered-employee payroll	\$ 3,848,809	\$ 4,046,828	\$ 3,799,471	\$ 3,430,947	\$ 3,411,825	\$ 2,543,042	\$ 2,769,761	\$ 3,064,518	\$ 4,253,130	\$ 3,600,223
Contributions as a percentage of covered-employee payroll	13%	12%	11%	12%	10%	11%	8%	8%	6%	6%
Retiree Health Insurance Subsidy (HIS) Program										
Contractually required contribution	\$ 100,728	\$ 102,476	\$ 78,294	\$ 79,328	\$ 72,377	\$ 69,776	\$ 54,808	\$ 65,327	\$ 80,000	\$ 51,267
Contributions in relation to the contractually required contribution	<u>100,728</u>	<u>102,476</u>	<u>78,294</u>	<u>79,328</u>	<u>72,377</u>	<u>69,776</u>	<u>54,808</u>	<u>65,327</u>	<u>80,000</u>	<u>51,267</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
School's covered-employee payroll	\$ 5,037,312	\$ 5,128,443	\$ 4,784,799	\$ 4,036,666	\$ 3,972,445	\$ 3,202,088	\$ 3,404,318	\$ 3,064,518	\$ 4,253,130	\$ 3,600,223
Contributions as a percentage of covered-employee payroll	2%	2%	2%	2%	2%	2%	2%	2%	2%	1%

See independent auditor's report.

**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Directors of Mascotte Charter School, Inc., a Charter School and Component Unit of the District School Board of Lake County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Mascotte Charter School, Inc. (the “School”), a charter school and component unit of the District School Board of Lake County, Florida, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the School’s basic financial statements, and have issued our report thereon dated September 30, 2025.

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

In planning and performing our audit of the financial statements, we considered the School’s internal control over financial reporting (“internal control”) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School’s internal control. Accordingly, we do not express an opinion on the effectiveness of the School’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



## **REPORT ON COMPLIANCE AND OTHER MATTERS**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **PURPOSE OF THIS REPORT**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*BKHM, P.A.*

Orlando, Florida  
September 30, 2025

**ADDITIONAL INFORMATION REQUIRED BY  
RULES OF THE AUDITOR GENERAL,  
CHAPTER 10.850**

To the Board of Directors of Mascotte Charter School, Inc., a Charter School  
and Component Unit of the District School Board of Lake County, Florida

## **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the financial statements of the governmental activities and each major fund of Mascotte Charter School, Inc. (the “School”), a charter school and component unit of the District School Board of Lake County, Florida, as of and for the year ended June 30, 2025, and have issued our report thereon dated September 30, 2025.

## **AUDITOR’S RESPONSIBILITY**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.850, Rules of the Auditor General.

## **OTHER REPORTING REQUIREMENTS**

We have issued our Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in that report, which is dated September 30, 2025, should be considered in conjunction with this management letter.

## **PRIOR AUDIT FINDINGS**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings and recommendations in the preceding annual financial audit report.

## **OFFICIAL TITLE**

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title of the entity is Mascotte Charter School, Inc., and the school code assigned by the Florida Department of Education is 0541.

## **FINANCIAL CONDITION AND MANAGEMENT**

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same. The financial condition assessment was done as of the fiscal year-end.

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

### **TRANSPARENCY**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its website the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its website the information specified in Section 1002.33(9)(p), Florida Statutes.

### **ADDITIONAL MATTERS**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or fraud, waste, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

### **PURPOSE OF THIS LETTER**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, federal and other granting agencies, the Board of Directors, applicable management and the District School Board of Lake County, Florida and is not intended to be, and should not be, used by anyone other than these specified parties.

*BKHM, P.A.*

Orlando, Florida  
September 30, 2025