

**KISSIMMEE CHARTER ACADEMY**  
(A CHARTER SCHOOL UNDER THE  
CITY OF KISSIMMEE, FLORIDA)

INDEPENDENT AUDITOR'S REPORT  
*for the fiscal year ended JUNE 30, 2019*

*King & Walker, CPAs, PL*

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*Certified Public Accountants*

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**KISSIMMEE CHARTER ACADEMY  
A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**

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## Independent Auditor's Report

To the Board of Directors of Kissimmee Charter Academy

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Kissimmee Charter Academy (“School”), a charter school under the City of Kissimmee, Florida (“the City”) and included in the operations of the City as the Charter School Special Revenue Fund, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School’s basic financial statements as listed in the table of contents.

#### *Management’s Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor’s Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Kissimmee Charter Academy, as of June 30, 2019, and the respective changes in financial position thereof for the year ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As described in Note 1, the accompanying financial statements referred to above present only the financial position of the School at June 30, 2019, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of the City of Kissimmee, Florida. These financial statements do not purport to and do not present fairly the financial position of the City of Kissimmee, Florida as of June 30, 2019 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Budgetary Comparison Schedule and the Note to Supplementary Information, as shown in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historic context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 9, 2019 on our consideration of Kissimmee Charter Academy internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Kissimmee Charter Academy internal control over financial reporting and compliance.

Respectfully submitted,



September 9, 2019  
Tampa, Florida

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**MANAGEMENT’S DISCUSSION AND ANALYSIS - (Unaudited)**

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The Management’s Discussion and Analysis (MD&A) section of the annual financial report of the Kissimmee Charter Academy (“School”), a charter school under the City of Kissimmee, Florida, provides an overview of the School’s activities for the fiscal year ended June 30, 2019.

Because the information contained in the MD&A is intended to highlight significant transactions, events, and conditions, it should be considered in conjunction with the School’s financial statements and notes to financial statements, as shown in the table of contents.

**FINANCIAL HIGHLIGHTS**

- The School reported an Unrestricted Net Position balance of \$393,962, as shown on the Statement of Net Position.
- For the fiscal year ended June 30, 2019, the School’s revenue exceeded expenses by \$319,600 as shown on the School’s Statement of Activities.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

The basic financial statements consist of three components:

- ✓ Government-wide financial statements
- ✓ Fund financial statements
- ✓ Notes to financial statements

**Government-Wide Financial Statements**

The government-wide financial statements provide both short-term and long-term information about the School’s overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of Net Position and a statement of activities that are designed to provide consolidated financial information about the governmental activities of the School presented on the accrual basis of accounting. The statement of Net Position provides information about the government’s financial position, its assets and liabilities, using an economic resources measurement focus. The difference between the assets and liabilities, the Net Position, may serve as a useful indicator of the School’s financial position.

The statement of activities presents information about the change in the School’s Net Position and the results of operations, during the fiscal year. An increase or decrease in Net Position is an indication of whether the School’s financial position is improving or deteriorating. To assess the overall financial position of the School, one needs to consider additional non-financial factors such as changes in the School student base funding level.

**KISSIMMEE CHARTER ACADEMY  
A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA  
MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

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**Fund Financial Statements**

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund financial statements provide more detailed information about the School's financial activities, focusing on its most significant funds rather than fund types. This is in contrast to the entity-wide perspective contained in the government-wide financial statements.

Governmental Funds: Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, the governmental funds utilize a spendable financial resources measurement focus rather than the economic resources measurement focus found in the government-wide financial statements. The financial resources measurement focus allows the governmental fund financial statements to provide information on near-term inflows and outflows of spendable resources as well as balances of spendable resources available at the end of the fiscal year.

The governmental fund financial statements provide a detailed short-term view that may be used to evaluate the School's near-term financing requirements. This short-term view is useful when compared to the long-term view presented as governmental activities in the government-wide financial statements. To facilitate this comparison, both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation of governmental fund to governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the School's most significant funds. The School operates three funds, a General Fund to account for its general operations and internal account activities, a Capital Projects Fund for its facility, and a Special Revenue Fund to account for Federal grant programs. For reporting purposes the General Fund is the only major fund of the School. All other governmental funds are non-major and are presented in the aggregate.

The School adopts an annual budget for its governmental funds. A budgetary comparison schedule, as required, has been provided for the General Fund to demonstrate compliance with the budget.

**Notes to Financial Statements**

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

**KISSIMMEE CHARTER ACADEMY  
A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA  
MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

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**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

The following is a summary of the School's current year and prior year net position:

	<b>Net Position, End of Year</b>		
	<u>Governmental Activities</u>		
	<u>6-30-18</u>	<u>6-30-19</u>	<u>Increase (Decrease)</u>
<b>ASSETS</b>			
Current and Other Assets	\$ 577,838	\$ 697,512	\$ 119,674
Capital Assets, net	<u>1,040,347</u>	<u>1,167,367</u>	<u>127,020</u>
Total Assets	<u>1,618,185</u>	<u>1,864,879</u>	<u>246,694</u>
<b>LIABILITIES</b>			
Current Liabilities	<u>376,456</u>	<u>303,550</u>	<u>(72,906)</u>
Total Liabilities	<u>376,456</u>	<u>303,550</u>	<u>(72,906)</u>
<b>NET POSITION</b>			
Net Investment in Capital Assets	1,040,347	1,167,367	127,020
Unrestricted	<u>201,382</u>	<u>393,962</u>	<u>192,580</u>
Total Net Position	<u>\$ 1,241,729</u>	<u>\$ 1,561,329</u>	<u>\$ 319,600</u>

Current assets primarily consist of cash and cash equivalents and amounts due from other agencies. Current assets increased mainly due to the increase in the net investment in capital assets. Liabilities are comprised of salaries and benefits payable and accounts payable.

Total Net Position amounted to \$1,561,329, as of June 30, 2019, representing an increase of \$319,600 over the prior fiscal year.



**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

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The following is a summary of the School's net position for the current year and prior year:

**Operating Results for the Year**

	Governmental Activities		
	6-30-18	6-30-19	Increase (Decrease)
<b>Revenues:</b>			
Federal Through State and Local	\$ 235,265	\$ 219,854	\$ (15,411)
State Sources	5,329,149	5,778,086	448,937
Local and Other	183,640	395,814	212,174
<b>Total Revenues</b>	<b>5,748,054</b>	<b>6,393,754</b>	<b>645,700</b>
<b>Expenses:</b>			
Instruction	3,026,597	2,806,278	(220,319)
Student Support Services	70,099	74,611	4,512
Instructional and Curriculum Development	101,848	59,693	(42,155)
Instructional Staff Training	23,933	13,275	(10,658)
Board of Education	12,000	12,000	-
School Administration	1,260,982	1,525,753	264,771
Food Services	25,674	25,528	(146)
Central Services	533	4,527	3,994
Student Transportation Services	115,867	186,249	70,382
Operation of Plant	1,746,669	1,251,699	(494,970)
Maintenance of Plant	54,717	36,134	(18,583)
Community Service	80,951	78,407	(2,544)
<b>Total Expenses</b>	<b>6,519,870</b>	<b>6,074,154</b>	<b>(445,716)</b>
<b>Increase/(Decrease) in Net Position</b>	<b>\$ (771,816)</b>	<b>\$ 319,600</b>	<b>\$ 1,091,416</b>

The largest revenue source for the School is the State of Florida (90 percent). Revenues from State sources for current operations are primarily received through the Florida Education Finance Program (FEFP) funding formula and Charter School Capital Outlay funds. Both sources utilize student enrollment data to determine the funds available for the School.

The largest concentrations of expenses during the year were for instruction (46 percent) and school administration (25 percent). Instructional expenses decreased due to the loss of School Recognition Funds and reduced Best and Brightest Teacher Program Funds. School Administration increased primarily due to the purchase of non-capitalized equipment. Operation of Plant decreased during the fiscal year due to the School not transferring current funds to the City to hold in the School Reserve Fund. The other expense categories experienced increases and decreases between fiscal years due to general economic conditions and the financial needs of the school.

**KISSIMMEE CHARTER ACADEMY  
A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA  
MANAGEMENT'S DISCUSSION AND ANALYSIS - (Unaudited)**

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**FINANCIAL ANALYSIS OF THE SCHOOL'S FUNDS**

**Governmental Funds**

As the School completed the year, its governmental funds reported a combined fund balance of \$393,962.

**BUDGETARY HIGHLIGHTS**

The general fund budget for the fiscal year ended June 30, 2019, was developed based on the School's anticipated revenues and expenditures and the expected student population for the school year. Over the course of the year, the school revised its general fund budget several times. Refer to the Budgetary Comparison Schedule for additional information.

**CAPITAL ASSETS**

The School's investment in capital assets for its governmental activities as of June 30, 2019, amounts to \$1,167,367 (net of accumulated depreciation). This investment in capital assets includes improvements other than buildings, buildings and fixed equipment, furniture, fixtures, and equipment, motor vehicles, computer software, information technology equipment, and audio visual equipment. Additional information regarding the School's capital assets is presented in a subsequent note to the financial statements.

**REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Kissimmee Charter Academy's finances. Questions concerning any of the information provided in the report or requests for additional financial information should be addressed to the Principal, Kissimmee Charter Academy, 2850 Bill Beck Blvd, Kissimmee, FL 34744.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**STATEMENT OF NET POSITION**  
*June 30, 2019*

	Governmental Activities
<b>ASSETS</b>	
Cash & Cash Equivalents	\$ 398,925
Due from Other Agencies	287,028
Prepaid Items	8,059
Accounts Receivable	3,500
Capital Assets:	
Buildings and Fixed Equipment, Net	950,962
Furniture, Fixtures, and Equipment, Net	85,159
Improvements Other Than Buildings, Net	67,936
Motor Vehicles, Net	43,559
Information Technology Equipment, Net	15,215
Computer Software, Net	4,536
Total Capital Assets, Net	1,167,367
<b>TOTAL ASSETS</b>	<b>1,864,879</b>
<b>LIABILITIES</b>	
Salaries and Benefits Payable	212,405
Accounts Payable	87,941
Net Due to/from Management Company	3,204
<b>TOTAL LIABILITIES</b>	<b>303,550</b>
<b>NET POSITION</b>	
Net Investment in Capital Assets	1,167,367
Unrestricted	393,962
<b>TOTAL NET POSITION</b>	<b>\$ 1,561,329</b>

The accompanying notes to the financial statements are an integral part of this statement.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**STATEMENT OF ACTIVITIES**  
*For the Fiscal Year Ended June 30, 2019*

		Program Revenues			Net (Expenses) Revenue and Changes in Net Position
Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	
Governmental Activities:					
Instruction	\$ 2,806,278	\$ -	\$ 205,585	\$ -	\$ (2,600,693)
Student Support Services	74,611	-	2,148	-	(72,463)
Instructional and Curriculum Development	59,693	-	-	-	(59,693)
Instructional Staff Training	13,275	-	12,121	-	(1,154)
Board of Education	12,000	-	-	-	(12,000)
School Administration	1,525,753	-	-	-	(1,525,753)
Food Services	25,528	-	-	-	(25,528)
Central Services	4,527	-	-	-	(4,527)
Student Transportation Services	186,249	-	-	-	(186,249)
Operation of Plant	1,251,699	-	-	378,620	(873,079)
Maintenance of Plant	36,134	-	-	-	(36,134)
Community Service	78,407	57,221	-	-	(21,186)
<b>Total Governmental Activities</b>	<b>\$ 6,074,154</b>	<b>\$ 57,221</b>	<b>\$ 219,854</b>	<b>\$ 378,620</b>	<b>(5,418,459)</b>
General Revenues:					
State Sources					5,399,466
Local and Other					338,593
Total General Revenues					5,738,059
Change in Net Position					319,600
Net Position - July 1, 2018					1,241,729
Net Position - June 30, 2019					\$ 1,561,329

The accompanying notes to the financial statements are an integral part of this statement.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**BALANCE SHEET - GOVERNMENTAL FUNDS**  
*June 30, 2019*

	General Fund	Other Governmental Fund	Total Governmental Funds
<b>ASSETS</b>			
Cash & Cash Equivalents	\$ 398,925	\$ -	\$ 398,925
Due from Other Agencies	240,253	46,775	287,028
Prepaid Items	8,059	-	8,059
Accounts Receivable	3,500	-	3,500
Due from Other Funds	46,775	-	46,775
Total Assets	\$ 697,512	\$ 46,775	\$ 744,287
<b>LIABILITIES</b>			
Salaries and Benefits Payable	\$ 212,405	\$ -	\$ 212,405
Accounts Payable	87,941	-	87,941
Net Due to/from Management Company	3,204	-	3,204
Due to Other Funds	-	46,775	46,775
Total Liabilities	303,550	46,775	350,325
<b>FUND BALANCES</b>			
Nonspendable	8,059	-	8,059
Assigned			
Technology	200,000	-	200,000
Textbooks	125,000	-	125,000
Unassigned	60,903	-	60,903
Total Fund Balances	393,962	-	393,962
Total Liabilities and Fund Balances	\$ 697,512	\$ 46,775	\$ 744,287

The accompanying notes to the financial statements are an integral part of this statement.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET**  
**TO THE STATEMENT OF NET POSITION**  
*June 30, 2019*

**Total Fund Balances - Governmental Funds** \$ 393,962

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and therefore, are not reported as assets in governmental funds. 1,167,367

**Total Net Position - Governmental Activities** \$ 1,561,329

The accompanying notes to financial statements are an integral part of this statement.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES - GOVERNMENTAL FUNDS**  
*For the Fiscal Year Ended June 30, 2019*

	General Fund	Other Governmental Fund	Total Governmental Funds
<b>Revenues</b>	<u>                    </u>	<u>                    </u>	<u>                    </u>
Intergovernmental:			
Federal Through State and Local	\$ -	\$ 219,854	\$ 219,854
State Sources	5,399,466	378,620	5,778,086
Local and Other	395,814	-	395,814
Total Revenues	<u>5,795,280</u>	<u>598,474</u>	<u>6,393,754</u>
<b>Expenditures</b>			
Current - Education:			
Instruction	2,579,195	205,585	2,784,780
Student Support Services	72,463	2,148	74,611
Instructional and Curriculum Development	59,693	-	59,693
Instructional Staff Training	1,154	12,121	13,275
Board of Education	12,000	-	12,000
School Administration	1,516,362	-	1,516,362
Food Services	25,528	-	25,528
Central Services	4,527	-	4,527
Student Transportation Services	186,249	-	186,249
Operation of Plant	752,138	378,620	1,130,758
Maintenance of Plant	36,134	-	36,134
Community Service	78,407	-	78,407
Fixed Capital Outlay:			
Facilities Acquisition	274,419	-	274,419
Other Capital Outlay	4,431	-	4,431
Total Expenditures	<u>5,602,700</u>	<u>598,474</u>	<u>6,201,174</u>
Net Change in Fund Balances	192,580	-	192,580
Fund Balances, July 1, 2018	<u>201,382</u>	<u>-</u>	<u>201,382</u>
Fund Balances, June 30, 2019	<u>\$ 393,962</u>	<u>\$ -</u>	<u>\$ 393,962</u>

The accompanying notes to financial statements are an integral part of this statement.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF**  
**REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**TO THE STATEMENT OF ACTIVITIES**  
*For the Fiscal Year Ended June 30, 2019*

<b>Net Change in Fund Balances - Governmental Funds</b>	<b>\$</b>	<b>192,580</b>
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Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures.

However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

This is the amount of capital outlays (\$278,850) in excess of depreciation expense (\$151,830) in the current period.

		<u>127,020</u>
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<b>Change in Net Position - Governmental Activities</b>	<b>\$</b>	<b><u>319,600</u></b>
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The accompanying notes to the financial statements are an integral part of this statement.



**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

➤ **Reporting Entity**

Kissimmee Charter Academy (“School”) is a charter school under the City of Kissimmee, Florida (“the City”) and is included in the operations of the City as the Charter School Special Revenue Fund. The School’s charter is held by the City of Kissimmee, Florida. The governing body of the School is the City of Kissimmee Commission. The City created the School Advisory Board, which is comprised of seven members, to oversee the activities of the School.

The basic financial statements of the School present only the balances, activity and disclosures related to the School. They do not purport to and do not present fairly the financial position of City of Kissimmee, Florida as of June 30, 2019, and its changes in financial position or budgetary comparisons, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America. The School is presented in the City’s Comprehensive Annual Financial Report (“CAFR”) as a separate special revenue fund.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Osceola County, Florida, (“District”). The current charter is effective until June 30, 2020 and may be renewed by mutual agreement between the School and the District. At the end of the term of the charter, the District may choose not to renew the charter under grounds specified in the charter. In this case, the District is required to notify the school in writing at least 90 days prior to the charter’s expiration. During the term of the charter, the District may also terminate the charter if good cause is shown. In the event of termination of the charter, the District shall assume operation of the School. The School is considered a division of the Charter holder; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

Criteria for determining if other entities are potential component units which should be reported within the School's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

➤ **Basis of Presentation**

Government-wide Financial Statements: Government-wide financial statements, including the statement of Net Position and the statement of activities, present

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

information about the School as a whole. Government-wide financial statements are prepared using the economic resources measurement focus. The statement of activities presents a comparison between direct expenses and program revenues for each function or program of the School's governmental activities. Direct expenses are those that are specifically associated with a service, program, or department and are thereby clearly identifiable to a particular function.

Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School.

Fund Financial Statements: Fund financial statements report detailed information about the School in the governmental funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, reconciliations are presented with each of the governmental fund financial statements.

The School's major governmental fund is as follows:

- General Fund – to account for all financial resources not required to be accounted for in another fund, and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.

All other governmental funds are non-major and are presented in the aggregate.

➤ **Basis of Accounting**

Basis of accounting refers to when revenues and expenditures, or expenses, are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are prepared using the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when a liability is incurred, regardless of the timing of the related cash flows. Revenues from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements imposed by the provider have been satisfied.

Governmental fund financial statements are prepared using the modified accrual basis of accounting. Revenues, except for certain grant revenues, are recognized when they become measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The School considers revenues

**KISSIMMEE CHARTER ACADEMY**  
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**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

to be available if they are collected within 30 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. Allocations of cost, such as depreciation, are not recognized in governmental funds.

➤ **Cash and Cash Equivalents**

Cash deposits are held by banks qualified as public depositories under Florida law. All deposits are insured by Federal depository insurance and collateralized with securities held in Florida's multiple financial institution collateral pool as required by Chapter 280, Florida Statutes.

➤ **Capital Assets**

Expenditures for capital assets acquired or constructed for general School purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of Net Position but are not reported in the governmental fund financial statements. Capital assets are defined by the School as those costing more than \$1,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at fair value at the date of donation.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Improvements Other Than Buildings	7 - 25 years
Buildings and Fixed Equipment	15 - 30 years
Furniture, Fixtures, and Equipment	5 - 7 years
Motor Vehicles	5 years
Computer Software	3 - 5 years
Information Technology Equipment	4 - 7 years
Audio Visual Equipment	5 - 7 years

Current-year information relative to changes in capital assets is described in a subsequent note.

➤ **Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an

**KISSIMMEE CHARTER ACADEMY**  
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**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

outflow of resources (expense/expenditure) until then. The School does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until then. The School does not have any items that qualify for reporting in this category.

➤ **Net Position and Fund Balance Classification**

*Government-wide Financial Statements*

Net Position is classified and reported in three components:

- Net Investment in Capital Assets – consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of any borrowings that are attributed to the acquisition or improvement of those assets.
- Restricted Net Position – consists of net position with constraints placed on their use either by external groups such as creditors, contributors, or laws or regulations of other governments.
- Unrestricted Net Position – all other net position that does not meet the definition of “restricted” or “net investment in capital assets.”

*Fund Financial Statements*

GASB Codification Section 1800.142, *Fund Balance Reporting and Governmental Fund Type Definitions*, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- Nonspendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in nonspendable form.
- Restricted – fund balance that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- Committed – fund balance that can be used only for the specific purposes determined by a formal action of the City of Kissimmee Commission.
- Assigned – fund balance that is intended to be used by the School’s management for specific purposes but does not meet the criteria to be classified as restricted or committed.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

- Unassigned – fund balance that is the residual amount for the School’s general fund and includes all spendable amounts not contained in the other classifications.

➤ **Order of Fund Balance Spending Policy**

The School’s policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First, nonspendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including nonspendable amounts). Any remaining fund balance amounts for the non-general funds are to be classified as restricted fund balance. It is possible for the non-general funds to be classified as restricted fund balance. It is possible for the non-general funds to have negative unassigned fund balance when nonspendable amounts plus the amount of restricted fund balances for specific purposes exceed the positive fund balance for non-general funds.

➤ **Revenue Sources**

Revenues for current operations are received primarily from the District pursuant to the funding provisions included in the School’s charter. In accordance with the funding provisions of the charter and Section 1002.33(17), Florida Statutes, the School reports the number of full-time equivalent students and related data to the District.

Under provisions of Section 1011.62, Florida Statutes, the District reports the number of full-time equivalent students and related data to the Florida Department of Education (FDOE) for funding through the Florida Education Finance Program (FEFP). Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent (FTE) students reported by the School during designated full-time equivalent student survey periods. The Department may also adjust subsequent fiscal period allocations based upon an audit of the School's compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the year when the adjustments are made. The District receives a 2.5% administrative fee from the School, which is reflected in the accompanying statement of activities and statement of revenues, expenditures and change in fund balances – governmental funds.

The basic amount of funding through the FEFP under Section 1011.62 is the product of (1) unweighted FTE, multiplied by (2) the cost factor for each program, multiplied by (3) the base student allocation established by the Legislature. Additional funds for exceptional students who do not have a matrix of services are provided through the guaranteed allocation designated in Section 1011.62(1)(e)2., Florida Statutes. For the fiscal year ended June 30, 2019, the School reported 777.41 unweighted FTE and 828.57 weighted FTE.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS**  
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FEFP funding may also be adjusted as a result of subsequent FTE audits conducted by the Florida Auditor General pursuant to Section 1010.305, Florida Statutes, and Rule 6A-1.0453, Florida Administrative Code (FAC). Schools are required to maintain the following documentation for three years or until the completion of an FTE audit:

- Attendance and membership documentation (Rule 6A-1.044, FAC).
- Teacher certificates and other documentation (Rule 6A-1.0503, FAC).
- Documentation for instructors teaching out-of-field (Rule 6A-1.0503, FAC).
- Procedural safeguards for weighted programs (Rule 6A-6.03411, FAC).
- Evaluation and planning documents for weighted programs (Section 1010.305, Florida Statutes, and Rule 6A-6.03411, FAC).

The School receives federal or state awards for the enhancement of various educational programs. This assistance is generally received based on applications submitted to and approved by various granting agencies. For federal or state awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

The School also receives state funds through the District under charter school capital outlay funding pursuant to Section 1013.62, Florida Statutes. Funds are based upon a capital outlay plan submitted to the District and are to be used for lease, rent or construction of school facilities. The School also receives funding through donations and fundraising efforts, school lunch sales and local property tax collections. The School follows the policy of applying restricted resources prior to applying unrestricted resources when an expense is incurred for purposes for which both restricted and unrestricted assets are available. A schedule of revenue sources for the current year is presented in a subsequent note.

➤ **Income Taxes**

The School is a charter school included in the financial operations of the City of Kissimmee, Florida, and is, therefore, exempt from income tax. The School falls under the City of Kissimmee's exemption. Accordingly, no provision for income taxes has been included in the accompanying financial statements. Additionally, no uncertain tax positions have been made requiring disclosure in the related note to financial statements.

➤ **Use of Estimates**

In preparing the financial statements in conformity with generally accepted accounting principles in the United States, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the statement of Net Position and affect revenues and expenditures for the period presented. Actual results could differ from those estimates.

**KISSIMMEE CHARTER ACADEMY**  
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**June 30, 2019**

➤ **Subsequent Events**

Management has evaluated all events subsequent to the balance sheet date and through the report date, which is the date these financial statements were available to be issued. Management determined there are no subsequent events which require disclosure.

**2. CASH DEPOSITS**

*Custodial Credit Risk – Deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the School’s deposits may not be returned to the School. The School does not have a custodial credit risk policy. All cash deposits are held in banks that qualify as public depositories under Florida law. All such deposits are insured by federal depository insurance and/or collateralized with securities held in Florida’s multiple financial institution collateral pool as required by Chapter 280, Florida Statutes.

**3. DUE FROM OTHER AGENCIES**

The amounts Due from Other Agencies included in the accompanying statement of net position and balance sheet – governmental funds consist of an amount due from the Florida Department of Education funds for FEFP funds and Title I. These receivables are considered to be fully collectible and as such, no allowance for uncollectible accounts is accrued.

**4. INTERFUND RECEIVABLES AND PAYABLES**

At June 30, 2019 the Special Revenue Fund owed the General Fund \$46,775 for Title I expenditures awaiting reimbursement from the School District. The amounts of interfund receivables and payables are netted together and not reported in the statement of net position.

**5. NET DUE TO/FROM MANAGEMENT COMPANY**

The School has entered into an agreements with the management company as described in Note 13 of the notes to financial statements. The ending balance of \$3,204 represents due to Management Company, and consists of the following:

	Net due (to)/from management
Balance due (to)/from at July 1, 2018	\$ (429)
Payments	886,800
Invoiced	(889,575)
Balance due (to)/from at June 30, 2019	\$ (3,204)

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

**6. CHANGES IN CAPITAL ASSETS**

Changes in capital assets are presented in the table below.

	Beginning Balance	Additions	Deletions	Ending Balance
<b><u>GOVERNMENTAL ACTIVITIES</u></b>				
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	\$ 165,660	\$ 17,770	\$ -	\$ 183,430
Buildings and Fixed Equipment	1,207,462	256,649	-	1,464,111
Furniture, Fixtures and Equipment	328,637		-	328,637
Motor Vehicles	57,506		-	57,506
Computer Software	54,334	4,431	-	58,765
Information Technology Equipment	712,710	-	-	712,710
Audio Visual Equipment	5,327	-	-	5,327
Total Capital Assets Being Depreciated	<u>2,531,636</u>	<u>278,850</u>	<u>-</u>	<u>2,810,486</u>
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	(107,710)	(7,784)	-	(115,494)
Buildings and Fixed Equipment	(428,691)	(84,458)	-	(513,149)
Furniture, Fixtures and Equipment	(217,689)	(25,789)	-	(243,478)
Motor Vehicles	(2,446)	(11,501)	-	(13,947)
Computer Software	(54,229)	-	-	(54,229)
Information Technology Equipment	(675,197)	(22,298)	-	(697,495)
Audio Visual Equipment	(5,327)	-	-	(5,327)
Total Accumulated Depreciation	<u>(1,491,289)</u>	<u>(151,830)</u>	<u>-</u>	<u>(1,643,119)</u>
Total Capital Assets Being Depreciated, Net	<u>1,040,347</u>	<u>127,020</u>	<u>-</u>	<u>1,167,367</u>
Governmental Activities Capital Assets, Net	<u>\$ 1,040,347</u>	<u>\$ 127,020</u>	<u>\$ -</u>	<u>\$ 1,167,367</u>

Depreciation expense was charged to functions as follows:

<u>Governmental Activities:</u>	<u>Amount</u>
Instruction	\$ 21,498
School Administration	9,391
Operation of Plant	120,941
Total governmental activities depreciation expense	<u>\$ 151,830</u>

**7. SCHOOL RESERVE FUND**

Per the management agreement between the School and the City of Kissimmee, the City will hold a school reserve fund in its bank account for (a) payment or prepayment of the City Debt, (b) the establishment of the reasonable reserves for the payment of the Facilities Use Fee, and (c) the establishment of the reasonable reserves for renewal and replacement of the School Facility. There were no current year transfers by the School to the reserve fund held by the City. At June 30, 2019, the total balance of the School reserve fund held by the City is \$1,432,382.



**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

**8. FUND BALANCE CLASSIFICATION**

For the year ended June 30, 2019, the breakout of the fund balance is shown below:

	<u>General Fund</u>
Nonspendable	\$ 8,059
Assigned	
Technology	200,000
Textbooks	125,000
Unassigned	60,903
Total Fund Balance	\$ 393,962

**9. SCHEDULE OF STATE REVENUE SOURCES**

The following is a schedule of the School's State revenue:

<u>Source</u>	<u>Amount</u>
Florida Education Finance Program	\$ 3,437,684
Class Size Reduction	869,686
Capital Outlay	378,620
Discretionary Local Effort	220,988
Discretionary Millage Compression	180,677
Supplementary Academic Instruction	170,559
Transportation	124,033
ESE Guarantee	92,201
Instructional Materials	63,039
Compression Allocation	56,635
Miscellaneous	39,930
Safe Schools	38,536
Reading Allocation	33,384
Best and Brightest Teacher Scholarship Program	21,335
Mental Health Assistance	18,362
Digital Classroom Allocation	15,515
Florida Teachers Classroom Supply Program	14,298
Discretionary Lottery	2,604
Total State Revenue	\$ 5,778,086

As provided in the charter school contract, the District has charged the School an administrative fee of available funds from the Florida Education Finance Program and categorical funding for which charter students may be eligible. The administrative fee for the fiscal year amounted to \$42,917.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

**10. FUNDING AND CREDIT CONCENTRATIONS**

The School receives substantially all of its support and revenue from federal, state and local funding sources, passed through the District and to the City, then to the School, in the form of performance and budget based contracts. Continuing operation of the School is greatly dependent upon the continued support of these governmental agencies.

**11. FACILITY USE FEE**

The City provides the facility used for the operation of the School, and the School is assessed an annual facility use fee. The amount of the fee is related to the debt service payments of the \$9,400,000 City of Kissimmee, Florida, Charter School Improvement Revenue Note – Series 2000A (the “Notes”), dated December 8, 2000. The proceeds were used by the City to finance the construction of the School facilities.

On December 18, 2008, the City refinanced the Notes at a variable interest rate. The City last refinanced the Notes on February 4, 2016 at a fixed interest rate of 1.55%.

The City takes into account the debt service due on the notes through the expiration of the charter when determining the facility use fee. Upon expiration of the charter, including renewals, if any, possession of the School facilities will revert to the City who will be liable for future payments.

The facility use fee for the year ended June 30, 2019 was \$661,272.

Aggregate remaining commitments on the facility use fee at June 30, 2019 until the end of the School’s current charter are estimated as follows:

Fiscal Year Ending June 30:	
2020	\$ 661,272
Total Minimum Payments	\$ 661,272

**12. RETIREMENT PLAN**

The School participates in a 401(k) Retirement Savings Plan for employees. Contributions are directed to individual employee’s accounts, and the individual employees allocate contributions and account balances among various available investment choices; therefore, the School has no liability for the administration or payments of benefits of the plan, and accordingly, the present value of the related benefits is not reflected in these financial statements. Contributions made by the School totaled \$78,782 for the year ended June 30, 2019. The School is currently making matching contributions up to 5% for participating employees. The rate of contribution is set annually by the Management Company.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2019**

**13. OPERATING AGREEMENT**

The School entered into a management service agreement with Imagine Schools, Inc., commencing July 1, 2017, and effective until June 30, 2019, and may be cancelled or terminated pursuant to the terms and conditions set forth in the charter. This agreement has been renewed and is effective until June 30, 2024.

This agreement calls for an Indirect Cost Allocation, for performance of its responsibilities, equal to eight percent (8%) of State revenue. The Indirect Cost Allocation shall be paid monthly in an amount equal to one-twelfth of the annual budgeted allocation. Additionally, the agreement provides for the payment of various incentive fees to the management company if specific benchmarks are achieved. If at the end of the fiscal year there are not sufficient funds to pay the management fee, then the management company shall forgive the unpaid balance. Current year Indirect Cost Allocation fees charged to operations totaled \$584,504.

**14. RISK MANAGEMENT PROGRAMS**

The School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the School carries commercial insurance. There have been no significant reductions in insurance coverage and settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

**15. LEGAL MATTERS**

In the normal course of conducting its operations, the School occasionally becomes party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

**KISSIMMEE CHARTER ACADEMY**  
**A CHARTER SCHOOL UNDER THE CITY OF KISSIMMEE, FLORIDA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**BUDGETARY COMPARISON SCHEDULE - GENERAL FUND - (UNAUDITED)**  
*For the Fiscal Year Ended June 30, 2019*

	General Fund			Variance with Final Budget - Positive (Negative)
	Original Budget	Final Budget	Actual	
<b>Revenues:</b>				
Intergovernmental:				
State Sources	\$ 5,420,496	\$ 5,399,466	\$ 5,399,466	\$ -
Local and Other	158,354	395,814	395,814	-
Total Revenues	<u>5,578,850</u>	<u>5,795,280</u>	<u>5,795,280</u>	<u>-</u>
<b>Expenditures:</b>				
Current - Education:				
Instruction	2,908,634	2,579,195	2,579,195	-
Student Support Services	88,238	63,528	72,463	(8,935)
Instructional and Curriculum Development	-	56,132	59,693	(3,561)
Instructional Staff Training	-	-	1,154	(1,154)
Board of Education	32,133	12,000	12,000	-
School Administration	1,510,103	1,530,756	1,516,362	14,394
Food Services	25,955	25,558	25,528	30
Central Services	-	3,753	4,527	(774)
Student Transportation Services	161,282	186,249	186,249	-
Operation of Plant	708,606	752,138	752,138	-
Maintenance of Plant	63,411	36,134	36,134	-
Community Service	80,488	78,407	78,407	-
Fixed Capital Outlay:				
Facilities Acquisition	-	274,419	274,419	-
Other Capital Outlay	-	4,431	4,431	-
Total Expenditures	<u>5,578,850</u>	<u>5,602,700</u>	<u>5,602,700</u>	<u>-</u>
Net Change in Fund Balance	-	192,580	192,580	-
Fund Balance, July 1, 2018	<u>201,382</u>	<u>201,382</u>	<u>201,382</u>	<u>-</u>
Fund Balance, June 30, 2019	<u>\$ 201,382</u>	<u>\$ 393,962</u>	<u>\$ 393,962</u>	<u>\$ -</u>

See Independent Auditor's Report

**KISSIMMEE CHARTER ACADEMY**  
**NOTE TO REQUIRED SUPPLEMENTARY INFORMATION**  
**June 30, 2019**

**1. BUDGETARY BASIS OF ACCOUNTING**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries and benefits, purchased services, materials and supplies and capital outlay) within each activity (e.g., instruction, pupil personnel services and school administration). Budgets may be amended by resolution at any Board meeting prior to the date for the annual report.



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**Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements Performed  
in Accordance with *Government Auditing Standards***

To the Board of Directors of the Kissimmee Charter Academy

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Kissimmee Charter Academy (“School”), a charter school under the City of Kissimmee, Florida (“the City”) and included in the operations of the City as the Charter School Special Revenue Fund, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School’s basic financial statements, and have issued our report thereon dated September 9, 2019.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School’s internal control over financial reporting (“internal control”) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School’s internal control. Accordingly, we do not express an opinion on the effectiveness of the School’s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School’s financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

A handwritten signature in black ink that reads "King & Walker, CPAs". The signature is written in a cursive, professional style.

September 9, 2019  
Tampa, Florida



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**Management Letter as Required by Rules of the Florida Auditor General,  
Chapter 10.850, Florida Statutes, *Charter School Audits***

To the Board of Directors of the Kissimmee Charter Academy

**Report on the Financial Statements**

We have audited the financial statements of Kissimmee Charter Academy (“School”), a charter school under the City of Kissimmee, Florida (“the City”), and included in the operations of the City as the Charter School Special Revenue Fund, as of and for the fiscal year ended June 30, 2019, and have issued our report thereon dated September 9, 2019.

**Auditor’s Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.850, Rules of the Auditor General.

**Other Reporting Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedule, which are dated September 9, 2019, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no prior audit findings or recommendations.

**Official Title**

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity is Kissimmee Charter Academy, 490866.



### **Financial Condition and Management**

Sections 10.854(1)(e)2. and 10.855(11), Rules of the Auditor General, require us to apply appropriate procedures and communicate whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and review of financial information provided by same. Section 10.854(1)(e)3., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

### **Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

### **Additional Matters**

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies the Board of Directors, applicable management, and District School Board of Osceola County, Florida and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

Handwritten signature in black ink that reads "King & Walker, CPAs". The signature is written in a cursive, flowing style.

September 9, 2019  
Tampa, Florida